(Incorporated in Hong Kong with limited liability)
(Stock Code: 984)

LIST OF DIRECTORS AND THEIR ROLE AND FUNCTION

There are 3 Board committees of AEON Stores (Hong Kong) Co., Limited (the "Company"). The table below provides membership information of the board of Directors (the "Board") of the Company and the Board committees on which each Board member serves.

| Directors | Board | Nomination Committee | Remuneration Committee | Audit Committee |
|--------------------|------------------------|-------------------------|---------------------------|--------------------|
| Isei NAKAGAWA | Chairman | Chairman | Member | Member |
| | and | | | |
| | Non-executive Director | | | |
| Takenori NAGASHIMA | Managing Director | | | |
| | and | | | |
| | Executive Director | | | |
| Shinya HISANAGA | Executive Director | | | |
| Makoto FUKUDA | Non-executive Director | | | |
| Hiroyuki INOHARA | Non-executive Director | | | |
| CHOW Chi Tong | Independent | Member | Member | Chairman |
| | Non-executive Director | | | |
| Hideto MIZUNO | Independent | Member | Member | Member |
| | Non-executive Director | | | |
| SHUM Wing Ting | Independent | Member | Chairman | Member |
| | Non-executive Director | | | |

Hong Kong, 28 March 2023