



TEN PAO GROUP HOLDINGS LIMITED

天寶集團控股有限公司

*(Incorporated in the Cayman Islands with limited liability)*

Stock code: 1979



2019 ANNUAL REPORT

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# CORPORATE INFORMATION

## BOARD OF DIRECTORS

### Executive Directors

Mr. Hung Kwong Yee  
*(Chairman and Chief Executive Officer)*

Mr. Hung Sui Tak

Ms. Yang Bingbing

### Independent Non-executive Directors

Mr. Lam Cheung Chuen

Mr. Chu Yat Pang Terry

Mr. Lee Kwan Hung

## BOARD COMMITTEES

### Audit Committee

Mr. Chu Yat Pang Terry *(Chairperson)*

Mr. Lam Cheung Chuen

Mr. Lee Kwan Hung

### Remuneration Committee

Mr. Lee Kwan Hung *(Chairperson)*

Mr. Hung Kwong Yee

Mr. Lam Cheung Chuen

Mr. Chu Yat Pang Terry

### Nomination Committee

Mr. Hung Kwong Yee *(Chairperson)*

Mr. Chu Yat Pang Terry

Mr. Lam Cheung Chuen

Mr. Lee Kwan Hung

## COMPANY SECRETARY

Mr. Tse Chung Shing, ACCA

## AUTHORIZED REPRESENTATIVES

Mr. Hung Kwong Yee

Mr. Tse Chung Shing

## REGISTERED OFFICE

Cricket Square  
Hutchins Drive  
P.O. Box 2681  
Grand Cayman, KY1-1111  
Cayman Islands

## HEADQUARTERS AND PRINCIPAL PLACE OF BUSINESS IN HONG KONG

Rooms 610-612, 6th Floor  
Kwong Sang Hong Centre  
151-153 Hoi Bun Road  
Kwun Tong  
Kowloon  
Hong Kong

## PRINCIPAL PLACE OF BUSINESS IN THE PRC

Dongjiang Industrial Estate  
Shuikou Street  
Huicheng District  
Huizhou City 516005  
Guangdong Province  
The People's Republic of China

## SHARE REGISTRARS

### Principal Share Registrar

Conyers Trust Company (Cayman) Limited  
Cricket Square  
Hutchins Drive  
P.O. Box 2681  
Grand Cayman, KY1-1111  
Cayman Islands

### Hong Kong Branch Share Registrar

Tricor Investor Services Limited  
Level 54  
Hopewell Centre  
183 Queen's Road East  
Hong Kong

### **HONG KONG LEGAL ADVISOR**

Deacons  
5/F, Alexandra House  
18 Chater Road  
Central  
Hong Kong

### **AUDITOR**

PricewaterhouseCoopers  
*Certified Public Accountants*  
22/F, Prince's Building  
Central  
Hong Kong

### **PRINCIPAL BANKERS**

Bank of China (Hong Kong) Limited  
DBS Bank (Hong Kong) Limited  
Hongkong and Shanghai Banking Corporation Limited  
Standard Chartered Bank (Hong Kong) Limited

### **STOCK CODE**

1979

### **COMPANY'S CORPORATE WEBSITE**

[www.tenpao.com](http://www.tenpao.com)

### **INVESTOR RELATIONS CONTACT**

[www.tenpao.com/investor.html](http://www.tenpao.com/investor.html)

# FINANCIAL HIGHLIGHTS

		Year ended 31 December		
		2019	2018	Change
Revenue	HK\$'000	<b>3,636,291</b>	3,202,452	+13.5%
Operating profit	HK\$'000	<b>224,577</b>	76,262	+194.5%
Profit for the year attributable to owners of the Company	HK\$'000	<b>176,752</b>	55,416	+219.0%
Gross profit margin	%	<b>17.4</b>	13.7	+27.3%
Operating profit margin	%	<b>6.2</b>	2.4	+159.3%
Profit margin attributable to owners of the Company	%	<b>4.9</b>	1.7	+180.9%
Earnings per share				
– basic and diluted per share	HK cents	<b>17.7</b>	5.5	+221.8%
Dividend per share				
– interim	HK cents	<b>2.5</b>	–	
– final	HK cents	<b>2.8</b>	2.5	

		As at 31 December		
		2019	2018	Change
Gearing ratio	%	<b>23.3</b>	35.6	-34.6%
Current ratio	times	<b>1.17</b>	1.19	-1.7%
Average inventory turnover period	days	<b>65</b>	59	+10.2%
Average trade receivables turnover period	days	<b>84</b>	80	+5.0%
Average trade payables turnover period	days	<b>114</b>	107	+6.5%

# CHAIRMAN'S STATEMENT

On behalf of the board (the "Board") of directors (the "Directors"), I hereby present the audited consolidated results of Ten Pao Group Holdings Limited ("Ten Pao" or the "Company" and, together with its subsidiaries, the "Group") for the year ended 31 December 2019.

In 2019, the global economy experienced multiple challenges. Uncertainties resulting from trade friction and geopolitical tensions presented formidable obstacles to economic development around the world. Despite the impact posed by these external factors on the industry, Ten Pao, as a pioneer among one-stop smart power supply solutions providers in the People's Republic of China (the "PRC") on the 40th anniversary of its business, was able to muster the concerted efforts of all staff under the wise leadership of its management to bring in a steady increase in customer orders and enhancement in production efficiencies. In addition, the opportune decline in raw material costs in the first half of the year and continued stable prices in the second half of the year contributed to steady growth of the Group's business. Total revenue increased by 13.5% to HK\$3,636.3 million. The segment of smart chargers and controllers for power tools continued to maintain dynamic development momentum, with revenue reaching HK\$1,358.6 million, representing an increase of 28.4%, while revenue of switching power supply units for consumer products rose by 6.2% to HK\$2,277.7 million.

Reviewing the past year, the Group has proactively kept abreast with the development of the industry and thereby has gained a larger market share. The roll-out of 5G networks will be very favourable to smartphone manufacturers, according to the first 5G forecast report<sup>1</sup> published by International Data Corporation (IDC), a market research institute. To prepare for this opportunity, the Group has further deepened cooperation with its existing leading smartphone manufacturer customers in the PRC. Apart from advancing cooperation on new 5G-related products, promotion of existing products will extend to emerging markets. With the gradual realisation of 5G's potential, the future development of the mobile phone market will spur greater demand for chargers with upgraded configuration. The Group is prudently optimistic about the flourishing of the mobile phone market in the coming years, and will continue to deepen its penetration of this sector.

As for production capacity, the Group has optimally leveraged the advantages afforded by the "Belt and Road" policy initiative to map out its global strategy. In Hungary, phase three expansion of the Group's factory was successfully launched in the second half of 2019; in Dazhou City, Sichuan Province, the new production base began operations in September; and the Group's production base in Vietnam also went into operation in the second half of 2019. These new factories could effectively serve to mitigate the pressure on operations brought about by rising labour costs and labour shortage. Besides, the Group could take advantage of the unique geographical location of its production facility in Dazhou City, Sichuan Province to link up with its factory in Hungary through a railway connection, thus providing powerful and strong support to the Group to further prospect for new customers, and boost its effectiveness and efficiency while achieving sustainable profit growth.

<sup>1</sup> [https://www.idc.com/getdoc.jsp?containerId=IDC\\_P35328](https://www.idc.com/getdoc.jsp?containerId=IDC_P35328)

Looking ahead to 2020, despite the constantly changing market situation, the Group is confident that it will be able to proactively respond to market conditions with flexible measures and prudent strategies to ensure steady business development. Ten Pao will further expand its business in Mainland China, strengthen cooperation with its existing customers and continue to develop new customer clusters. Concurrently, Ten Pao will optimise its domestic and overseas business footprint. It will actively evaluate the opportunities of setting up new factories in Asia outside the PRC, consolidate and optimise its existing factories in Huizhou and further improve the level of automation at all of its production bases. We strive to offer customers power supply solutions incorporating state-of-the-art technology through accelerating our R&D and innovation capability. Exciting directions of development here would include pushing forward the development of "green mobility" products, improving the effectiveness of ultra-fast charging technology for smartphones and enhancing the high-power electric supply-related product technology so as to cater to continuing changing market demand.

Last but not least, on behalf of the Board and the management, I would like to extend my sincere gratitude to all staff for their tireless diligence as well as their outstanding contributions to the Group's development during the year. I would also like to express my appreciation to all shareholders, investors, customers and partners for their unwavering support to the Group. With the management team's extensive operating experience and the Group's solid foundation built in the industry over the past four decades, Ten Pao will spare no effort to continue its dynamic advance. Ten Pao will continue to reinforce its leading position in the switching power supply unit industry and deliver satisfactory returns to shareholders.

# MANAGEMENT DISCUSSION AND ANALYSIS

## BUSINESS REVIEW

### Overview

Ten Pao is a leading one-stop smart power supply solutions provider in the PRC with a history of four decades in this industry. Capitalising on its outstanding R&D capabilities and one-stop production model, Ten Pao has grown into a major supplier for leading domestic as well as internationally-renowned brands. During 2019, the management has made unremitting efforts in various aspects of its business to counter headwinds in the macroeconomy, tensions in the international political environment, global trade conflicts and slowing market demand. The Group has continued its principal focus on developing electric power supply technologies, launching innovative products, actively expanding the customer base while effectively controlling costs, in turn delivering excellent operational results.

During the year, the management and all staff of Ten Pao have risen to the challenges and reinforced the Group's industry-leading presence through consolidating operational systems, optimising technologies and strengthening R&D capabilities. The Group has also maintained good relationships with existing customers while further enhancing business transactions, made continued efforts to diversify the customer base and to increase the profitability of customer orders. Higher efficiency in production through increasing automation has also been implemented, as a way to alleviating the rising cost pressure from higher wages. These measures contributed steady growth to the Group's results for the year ended 31 December 2019. Revenue for the year ended 31 December 2019 increased by 13.5% from last year to HK\$3,636.3 million. The increase was mainly attributable to a larger market share in the power tools segment, a surge in orders of switching power supply units for consumer products and increasing demand for power supply units for lighting products. Gross profit also climbed by 44.6% to HK\$633.2 million and gross profit margin rose by 3.7 percentage points to 17.4%, compared with the previous year. Profit before income tax was HK\$216.9 million, and profit attributable to owners of the Company increased by 219.0% to HK\$176.8 million. Basic earnings per share amounted to HK17.7 cents (2018: Basic earnings per share HK5.5 cents).

To reward the Group's shareholders for their full support over the years, the Board has recommended the payment of a final dividend of HK2.8 cents per ordinary share for the year ended 31 December 2019. Together with the interim dividend of HK2.5 cents per ordinary share for the six months ended 30 June 2019 already paid out, total dividend for the year ended 31 December 2019 will be HK5.3 cents per ordinary share (2018 full year: HK2.5 cents per ordinary share), representing a dividend payout ratio of 30.0%.

### Market and Business Review

A major trend during the year under review was the smartphone and electric vehicle industries entering an adjustment period. An important factor during the first half of the year was the alleviation of pressure posed by material costs on the Group's operations. In the second half of the year, the supply and overall prices of raw materials essential for consumer electronic products such as active components, passive components including multi-layer ceramic capacitors ("MLCC"), metals and plastics remained relatively stable. This has benefitted the Group's operational strategy and ability to control costs. The Group's supplier system also has the merits of effective control on material costs and supply. By exploring new local suppliers, the Group has reduced reliance on imported raw materials, enhanced its negotiating leverage, and, ultimately, helped to secure a stable supply of raw materials. Together with a solid and expanding customer base, the Group's profitability was significantly strengthened.

The smart chargers and controllers for power tools segment continued to be Ten Pao's major growth driver in the year, with revenue totalling HK\$1,358.6 million, an increase of 28.4% when compared with the previous year, taking up 37.4% of total revenue of the Group for the year ended 31 December 2019. Gross profit increased by 54.1% to HK\$262.1 million and gross profit margin was 19.3% respectively. The growth in segmental revenue was mainly driven by a breakthrough in business growth with long-term customers. Through the maintenance of a good cooperative relationship with customers and a diversified mode of cooperation, the Group has gained the trust and support of existing core customers, thus generating stable growth of its gross profit. The Group's manufacturing plant has complemented the production capacity layout of customers overseas, which, together with its efforts to maintain a close business relationship with customers, have succeeded in securing more orders from customers and opening up more opportunities for cooperation and development for the Group, resulting in increased profit margin and significant growth in segmental business.

The Group's switching power supply units for consumer products are not only designed for telecommunications equipment, but are also widely utilised across various industries, including media and entertainment equipment, electrical home appliances, lighting equipment and other products. Most of these products are incorporated into and/or applied in customers' own-label end products. Revenue of the segment remained stable, rising by 6.2% year-on-year to HK\$2,277.7 million and occupying 62.6% of the Group's total revenue for the year ended 31 December 2019. Gross profit amounted to HK\$371.1 million, and gross profit margin was 16.3%. According to the 2019 Worldwide Quarterly Mobile Phone Tracker published by International Data Corporation (IDC), worldwide smartphone shipments will resume growth and rise slightly in 2020 at 1.5% year over year, benefitting from 5G commercial development in the PRC. In 2019, the Group strengthened cooperation with two out of the top five leading mobile phone manufacturers in the PRC. Ten Pao believes that this will bring in more opportunities and projects for cooperation in future and expects that the next "replacement trend" will further boost the Group's results. Besides, the Group has carried out strategic transfer and distribution of its mobile phone production bases in order to fit in with the business development needs of its customers in different regions. The evolving 5G technology has numerous commercial applications extending far beyond smartphones. To target these applications, the Group will invest more R&D resources to strengthen technological research and enlarge its market share, aiming to enhance its core competitiveness while maintaining stable growth in its business segments.

Among the other products under the switching power supply units for consumer products segment, lighting equipment products delivered the most satisfactory performance with revenue of HK\$460.1 million. This accounted for 12.6% of the Group's total revenue for the year ended 31 December 2019 with gross profit margin of 20.7%, emerging as another key growth driver. The application focus of related products has changed from mainly items for individual use in the past to a small indoor solar product mix for family use at present. The change has been brought about by the preferences of and changes in applications of lighting equipment products among consumers. This shift has created more development opportunities for the Group to explore wider markets with rich potential.

As regards cost control, the Group's continuing implementation of a tendering system for qualified suppliers has become more mature. This has not only helped to ensure the Group's high product quality and on-time delivery, hence strengthening customers' recognition and trust, but has also served to maintain raw material prices at a reasonable level through standardisation. The Group's execution of standardisation and localisation strategies of raw materials over the past years has continued to yield results. Benefits include streamlining the number of suppliers, facilitating bulk purchases from quality suppliers, enhancing bargaining power and effectively stabilising the supply chain, thus alleviating the cost pressure arising from imbalance in the supply and demand of raw materials. In the long term, automated production is set to become an important development trend in the industry. Ten Pao, for its part, will continue to commit more resources to the development of intelligent production and increase the proportion of automated production lines, enhancing overall the technology and efficiency of production and ensuring the delivery of consistently high-quality products so as to mitigate the adverse impact of rising labour costs on the Group.

To complement the continuing steady development of its business, Ten Pao has expanded both domestic and overseas production during the year under review to further consolidate and optimise its business network. Domestically, the Group's production base in Dazhou City, Sichuan Province, the PRC, has commenced operation and serves smartphone and other consumer electronics manufacturers in peripheral geographies. Aiming to raise efficiency and effectiveness while promoting quality, the Group has also increased the proportion of automated production lines. Turning to overseas, phase three expansion of the Group's factory in Hungary has been successfully launched in the second half of 2019, further raising the level of automation and expanding the production capacity to meet the needs of European customers and orders from new customers. The Group's production base in Vietnam has also opened for service in the second half of 2019 to meet the business expansion needs of customers.

### Outlook

In the year ahead, uncertainties in the global economy loom large. Nonetheless, the Group will closely monitor market trends and continue to commit more resources to diversify its product portfolio, improve production technologies, optimise automation equipment applications, and extend its domestic and overseas presence in order to enhance its profitability on a continuous basis.

To address the constantly changing demand in the market, the Group will continue to invest in R&D and technological innovation. With the gradual unleashing of its potential in 2020, the popularity of 5G smartphones is expected to gain momentum in the second half of 2020, sparking quicker growth of the 5G smartphone market and creating a favourable operating environment for the Group. The Group will seize the strong demand for quality portable fast-charging and flash-charging products and also strengthen the R&D of high-tech embedded solutions in order to strengthen its product mix and cement its industry-leading position. In addition to smartphones, 5G technology can be applied within the industrial, medical and commercial sectors. To tap the burgeoning opportunities, the Group will continue to step up its development in these sectors, actively develop high-power electric supply technologies and apply the technologies in other industries in efforts to enlarge its market share and customer base.

The PRC has implemented various environmental policies in recent years to promote the concept of “green mobility”, focusing on green, low carbon and environmental-protection principles. Based on these principles, the country plans to build a convenient, safe, green and smart society and environment, and will also integrate energy-saving and emissions reduction measures as well as ecological living elements in urban development to further advance sustainable green development. Many provinces and cities in the PRC have also actively promoted the concept of “green mobility” in recent years. The Group believes that this emerging market with huge potential will create large room for its business growth. To tap into this market, the Group has engaged in discussions with a number of customers over possible cooperation and has devoted more resources to the R&D of products that can harness the power of the “green mobility” concept. These efforts will align the Group’s business with national environmental policies and facilitate stronger revenue growth.

Over the years, the Group has strived to expand and diversify its sources of customers, upgrade its automated production technologies and consolidate its domestic and overseas market presence. Going forward, the Group will optimise and integrate operations at its plant in Huizhou, Guangdong Province, the PRC so as to achieve optimum efficiency in plant layout and operations and provide strong back-end support to push its business development. In December 2019, the Group acquired another land parcel in Huizhou for constructing a factory as part of its long-term strategy. This transaction has the objective of further enhancing automation, including automated production on a regular basis while expanding production capacity, so as to cope with fast-changing customer demand. Moreover, Ten Pao will actively explore opportunities of building new factories elsewhere in Asia (such as in India) outside the PRC. It is currently conducting active evaluation of possibilities that are expected to help boost production efficiency and capability in the near future, satisfy increasing market demands and fuel the growth momentum of the Group’s business.

Capitalising on the strong foundation that Ten Pao has built over the past 40 years, the Group will continue to allocate more resources to R&D and improve its product portfolio, further optimise and strengthen its domestic and overseas business structure, increase the proportion of its automated production lines and enhance its automated production technologies, all in all adopting flexible measures to match changes in the industry. Ten Pao will, as always, uphold a pragmatic approach, continue to capture the opportunities and realise the full potential of the market, enhance the Group’s profitability, continue to consolidate its leading position in the switching power supply unit industry, and strive to deliver long-term sustainable returns to shareholders.

The recent outbreak of the Covid-19 in China and the rest of the world will remain a great challenge to the world economy and our production in the foreseeable future. So far, we have not experienced any cancelled orders due to the incident and we will keep constant contact with our customers about the development of the incident. Furthermore, we have not experienced any significant disturbance in the supply chain or any major hindrance in our manufacturing bases in China. We will remain highly alert about the impact of incident on our supply chain, our employees and compliance matters. The Board will not hesitate to take all necessary and appropriate measures to safeguard our employees and our business operation.

## FINANCIAL REVIEW

### Revenue

The Group's revenue is derived from sales of switching power supply units for consumer products and sales of smart chargers and controllers for industrial use.

The total revenue increased by 13.5% from HK\$3,202.5 million for the year ended 31 December 2018 to HK\$3,636.3 million for the year ended 31 December 2019. The increase was mainly attributable to the increase in the volume of products sold as a result of the increase in the demand from our customers, particularly the demand from smart chargers and controllers' segment which achieved a growth of 28.4% during the year ended 31 December 2019.

### Revenue by Product Segment

The following table sets forth the breakdown of our revenue by product segments for the year ended 31 December 2019 and the comparative figures.

	Year ended 31 December			
	2019		2018	
	HK\$'000	%	HK\$'000	%
Switching power supply units for consumer products				
Telecommunication	1,141,308	31.4	1,146,393	35.8
Media and entertainment	305,843	8.4	371,569	11.6
Electrical home appliances	262,822	7.2	255,329	8.0
Lighting equipment	460,062	12.6	315,611	9.9
Others	107,620	3.0	55,357	1.7
Subtotal	2,277,655	62.6	2,144,259	67.0
Smart chargers and controllers for industrial use	1,358,636	37.4	1,058,193	33.0
Total revenue	3,636,291	100	3,202,452	100

During the year ended 31 December 2019, the sales of smart chargers and controllers for industrial use increased by 28.4% from HK\$1,058.2 million for the year ended 31 December 2018 to HK\$1,358.6 million for the year ended 31 December 2019 as a result of increasing demand from our existing customers and certain newly developed customers in recent years. Sales of switching power supply units for telecommunication equipment decreased by 0.4% to HK\$1,141.3 million for the year ended 31 December 2019 when compared with last year, mainly due to the overall decline in smartphone shipments in the global market during the year under review and the cut in average selling price to the existing leading smartphone manufacturers in the PRC. Sales of switching power supply units for lighting equipment increased by 45.8% to HK\$460.1 million for the year ended 31 December 2019 when compared with last year as new orders were received from existing customers.

### Revenue by Geographic Location

The following table sets out an analysis of the total revenue by geographic location, and is based on the destination to which we delivered our products to our customers, whereas the ultimate products produced by our customers were sold globally. As such, the delivery destination of our products might not be the same as the countries in which the relevant final products were sold.

	Year ended 31 December			
	2019		2018	
	HK\$'000	%	HK\$'000	%
PRC, excluding Hong Kong	2,267,166	62.4	1,904,866	59.5
Europe	422,365	11.6	434,040	13.6
Asia, excluding PRC	462,901	12.7	427,438	13.3
US	190,523	5.2	191,683	6.0
Africa	212,467	5.9	161,938	5.0
Others	80,869	2.2	82,487	2.6
<b>Total revenue</b>	<b>3,636,291</b>	<b>100</b>	<b>3,202,452</b>	<b>100</b>

### Cost of Sales

Cost of sales primarily consists of cost of raw materials, direct labour costs and production overheads. Cost of raw materials mainly includes expenses relating to our purchases of raw materials such as plastic parts, integrated circuits, cables, metal parts, transformers and inductors, capacitors, diodes, printed circuit board components, triodes, copper and aluminium materials, and resistors. Direct labour costs mainly comprise wages, pension costs and social security costs for those who are directly involved in the manufacturing of our products. Production overheads mainly comprise depreciation of plant and machinery, administrative staff costs relating to production, subcontracting expenses, utility expenses and other miscellaneous production costs.

Cost of sales increased by 8.6% only for the year ended 31 December 2019 when compared with last year despite the revenue increased by 13.5% during the year. This was mainly attributable to the increase in business and the effect of the significant decrease in the price of various kinds of raw materials, particularly the passive electronic components, and the improvement in the production efficiency.

### Gross Profit and Gross Profit Margin

During the year ended 31 December 2019, the Group recorded a gross profit of HK\$633.2 million, representing an increase of 44.6% from the year ended 31 December 2018.

The gross profit margin of the Group increased from 13.7% for the year ended 31 December 2018 to 17.4% for the year ended 31 December 2019. The increase in gross profit margin of the Group was primarily due to the decrease in the prices of raw materials and the improvement in the production efficiency.

### Other Income

Other income mainly consists of sales of scrap materials from our manufacturing process, sales of raw materials, samples and moulds, inspection and certification fee income for obtaining standard certifications as requested by customers and others. The decrease in other income is mainly attributable to the decrease in the income from the sales of scrap materials and the reimbursement of the development costs of new project from the customers.

### Other (Losses)/Gains — Net

Other losses/gains — net mainly consists of fair value changes on derivative financial instruments, net foreign exchange difference for transactions denominated in foreign currencies, government grants for approved technology projects, and loss on disposal of property, plant and equipment. Net other losses recorded during the year ended 31 December 2019 were primarily due to exchange loss recorded as a result of the depreciation of Renminbi during the year ended 31 December 2019 when the Group switched to purchase raw materials from outside the PRC and settled in USD during the year.

### Selling Expenses

Selling and marketing expenses primarily consist of employee benefit expenses, transportation and travelling expenses, commission expenses to salespersons and agents, certificate and detection fees mainly for obtaining safety certifications, consultancy fee, entertainment fee, operating lease payments, advertising costs, commercial insurance for our trade receivables and others.

Selling and marketing expenses increased by 5.4% from HK\$140.5 million for the year ended 31 December 2018 to HK\$148.1 million for the year ended 31 December 2019. The increase was primarily attributable to the increase in the business of the Group and the increase in employee benefit expenses paid for the sales team.

### Administrative Expenses

Administrative expenses primarily consist of employee benefit expenses for administrative staff, depreciation, amortisation and impairment charges, consultancy fee, transportation and travelling expenses, entertainment expenses, bank charges, R&D costs and others.

Administrative expenses increased by 16.6% from HK\$228.4 million for the year ended 31 December 2018 to HK\$266.3 million for the year ended 31 December 2019. The increase was primarily attributable to the increase in the research and development expenses of HK\$16.5 million to prepare for the coming challenge of new business opportunity. In addition, the automation of the production facility and the setting up of the new factory overseas had resulted in the increase of depreciation of HK\$9.1 million during the year ended 31 December 2019.

### Finance Expenses — Net

Net finance expenses represent interest charges on our interest-bearing bank borrowing and interest income on our bank deposits. The Group had net finance expenses of HK\$7.7 million and HK\$8.4 million for the years ended 31 December 2019 and 2018, respectively, representing a decrease of 8.3% as the Group's average bank borrowings decreased during the year under review.

### Income Tax Expense

Income tax expense represents income tax payable by the Group under relevant income tax rules and regulations where the Group operates.

Income tax expense consists of current income tax and deferred income tax. Current income tax consists of the PRC corporate income tax at a rate of 15% for a PRC subsidiary of the Company which was recognised as “New and High Technology Enterprises” and enjoys a preferential corporate income tax rate and at a rate of 25% for the other PRC subsidiaries of the Company, respectively. Hong Kong profits tax is calculated at 16.5% of the estimated assessable profits for the Company’s subsidiaries in Hong Kong. Deferred income tax is recognised on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts. Income tax expense increased from HK\$12.5 million for the year ended 31 December 2018 to HK\$40.5 million for the year ended 31 December 2019. The increase in income tax expense was primarily due to the increase in profit before income tax from HK\$67.9 million for the year ended 31 December 2018 to HK\$216.9 million for the year ended 31 December 2019. Profits contribution from the Hong Kong subsidiaries of the Company increased during the year under review and were taxed at the rate of 16.5%. As of 31 December 2019, the Group had fulfilled all its tax obligations and did not have any unresolved tax disputes.

### TOTAL COMPREHENSIVE INCOME FOR THE YEAR ATTRIBUTABLE TO OWNERS OF THE COMPANY

Total comprehensive income for the year attributable to owners of the Company increased by 692.2% to HK\$161.6 million for the year ended 31 December 2019 from HK\$20.4 million for the year ended 31 December 2018, including currency translation loss of HK\$15.4 million as a result of the depreciation of Renminbi in 2019.

### LIQUIDITY AND FINANCIAL RESOURCES

The Group maintains a strong and healthy position. As of 31 December 2019, net current assets was HK\$229.0 million as compared with HK\$216.1 million at 31 December 2018. As of 31 December 2019, current ratio was 1.17 times (2018: 1.19 times) (current ratio is calculated by using the following formula: current assets/current liabilities). Gearing ratio was 23.3% (2018: 35.6%) (gearing ratio is calculated by using the following formula: total borrowings/total equity). The decrease in gearing ratio was mainly attributable to additional funds used in the addition of property, plant and equipment during the year contrary to the decrease in average bank borrowing as the operating profit increased from HK\$76.3 million in last year to HK\$224.6 million during the year ended 31 December 2019.

Cash generated from operations for the year ended 31 December 2019 was HK\$249.8 million (2018: HK\$163.5 million) and the increase was mainly attributable to the increase in operating profit from HK\$76.3 million in last year to HK\$224.6 million during the year ended 31 December 2019.

Cash used in investing activities for the year ended 31 December 2019 was HK\$145.4 million (2018: HK\$139.6 million). The Group acquired additional property, plant and equipment of HK\$170.2 million during the year ended 31 December 2019 as compared to HK\$125.2 million for the year ended 31 December 2018 as a result of the opening of production bases in Sichuan Province and Vietnam during the year ended 31 December 2019. On the other hand, local government where the production bases located had granted investment subsidies of HK\$24.2 million to the Group during the year ended 31 December 2019.

During the year ended 31 December 2019, net cash used in financing activities was HK\$98.7 million (2018: net cash generated HK\$12.3 million) as the Group repaid certain bank loans during the year ended 31 December 2019.

### DEBT MATURITY PROFILE

The maturity profile of the Group's borrowing is set out below:

	As at 31 December	
	2019 HK\$'000	2018 HK\$'000
Within 1 year	120,227	147,907
Between 1 and 2 years	30,360	41,843
Between 2 and 5 years	11,220	17,847
	<b>161,807</b>	207,597

### FINANCIAL RISK MANAGEMENT

#### Foreign Exchange Risk

The Group operates mainly in the PRC, with notable portion of our revenue is derived from our export sales to overseas countries. The Group is exposed to foreign currency risks, in particular fluctuation in currency exchange rates of HK\$ and USD against RMB.

The Group generates a notable portion of revenue and receivables in USD and HK\$, while our cost of sales is primarily denominated in RMB. For the year ended 31 December 2019, our revenue denominated in USD and HK\$ amounted to approximately 67.6% of our total revenue.

The Group manages its foreign exchange risk by performing regular reviews of the Group's net foreign exchange exposures and may enter into certain forward foreign exchange contracts, when necessary, to manage its exposure against foreign currencies and to mitigate the impact on exchange rate fluctuations. During the year ended 31 December 2019, no new forward foreign exchange contracts had been entered into by the Group.

#### Cash Flow and Fair Value Interest Rate Risk

As the Group has no significant interest-bearing assets (other than bank balances and cash), the Group's income and operating cash flows are substantially independent of changes in market interest rates. As of 31 December 2019, the Group had bank borrowings of HK\$161.8 million (2018: HK\$207.6 million) which were primarily denominated in HK\$ and USD.

### **Credit Risk**

The Group has no significant concentrations of credit risk. The carrying amounts of trade receivables, deposits and other receivables, bank balances and cash included in the consolidated balance sheet represent the Group's maximum exposure to credit risk in relation to its financial assets. The Group has policies in place to ensure credit terms are only granted to customers with an appropriate credit history, and credit evaluations on them were performed periodically, taking into account their financial position, past experience and other factors. For customers to whom no credit terms were offered, the Group generally requires them to pay deposits and/or advances prior to delivery of products. The Group typically does not require collaterals from customers. Provisions are made for the balances when they are past due and the management considers the default risk is high.

As at 31 December 2019, all of the bank balances, term deposits and restricted bank deposits were deposited with highly reputable and sizable banks and financial institutions without significant credit risk in the PRC and Hong Kong. The management does not expect to incur any loss from non-performance by these banks and financial institutions. As at 31 December 2019 and 2018, the Group held bank balances, term deposits and restricted bank deposits totalling HK\$171.1 million, and HK\$204.7 million, respectively, with four major banks in the PRC and Hong Kong.

### **Liquidity Risk**

The liquidity position is monitored closely by the management. The Group monitors and maintains a level of cash and cash equivalents deemed adequate by the management to finance its operations and mitigate the effects of fluctuations in cash flows.

### **CONTINGENT LIABILITIES**

As at 31 December 2019, the Group did not have any significant contingent liabilities.

### **HUMAN RESOURCES**

The Group employed a total of approximately 6,500 full-time employees as of 31 December 2019 (2018: approximately 6,500). The Group believes its human resources are its valuable assets and maintains its firm commitment to attracting, developing and retaining talented employees, in addition to providing dynamic career opportunities and cultivating a favourable working environment. The Group constantly invests in training across diverse operational functions and offer competitive remuneration packages and incentives to all employees. The Group regularly reviews its human resources policies for addressing corporate development needs.

# BIOGRAPHIES OF DIRECTORS AND SENIOR MANAGEMENT

## BOARD OF DIRECTORS

The Board consists of six Directors, of whom three are executive Directors and the remaining three are independent non-executive Directors.

## EXECUTIVE DIRECTORS

**Mr. Hung Kwong Yee (洪光椅先生)** (“Chairman Hung”), aged 61, is the Chairman of the Board, an executive Director, the chief executive officer, the chairman of the nomination committee (the “Nomination Committee”) and a member of the remuneration committee (the “Remuneration Committee”) of the Company. He is also a director of certain subsidiaries of the Company. Chairman Hung is responsible for the overall strategic planning and overseeing the general management of the Group. He was appointed as a Director in January 2015 and redesignated as the Chairman of the Board and an executive Director with effect from June 2015. Chairman Hung is the father of Mr. Hung Sui Tak, another executive Director. Besides, he is the director and sole shareholder of “Even Joy Holdings Limited”, a substantial shareholder of the Company (the “Shareholder”), and the director of “TinYing Investments Limited” and “TinYing Holdings Limited”, both being substantial Shareholders.

Chairman Hung is the founder of the Group. He established his business under the trading name “Ten Pao Company (天寶公司)” in Hong Kong in December 1979 and established the production plant in Huizhou, Guangdong Province in October 1988. Accordingly, he has accumulated over 40 years of experience in the power supply industry. Chairman Hung holds social titles and offices in various statutory bodies and charitable organizations, including a member of the Chinese People’s Political Consultative Conference, Anhui Province (安徽省中國人民政治協商會議); the executive vice president of the Huizhou City Foreign Investment Enterprise Association (惠州市外商投資企業協會); the chairman of Huizhou Ganghui Love Foundation (惠州市港惠愛心基金會); the executive vice president of Huizhou Overseas Chinese Enterprises Association (惠州市僑商協會); the vice chairman of the Hong Kong Shine Tak Foundation (香港善德基金會); the honorary life chairman of the Hong Kong Baptist University Foundation (香港浸會大學基金會). In addition, Chairman Hung has been appointed as the chairman of the Huizhou Division of the Federation of Hong Kong Industries of Pearl River Delta Council (香港工業總會珠三角工業協會惠州分部) with effect from August 2019 (previously he was the vice chairman of this Federation) and as the honorary president of the Huizhou City Huicheng District Foreign Investment Enterprise Association (惠州市惠城區外商投資企業協會) with effect from November 2019 (previously he was the president of this Association). On 21 January 2020, the Hong Kong Baptist University conferred Honorary University Fellowship on Chairman Hung. He has ceased to be a director of the board of directors of Yan Oi Tong (仁愛堂) since April 2019.

Chairman Hung graduated from the High School of Yinglin Middle School of Jinjiang City, Fujian Province (福建省晉江市英林中學高中部) in the PRC in July 1976.

**Mr. Hung Sui Tak (洪瑞德先生)**, aged 33, is an executive Director and, since July 2019, has been redesignated from the marketing director of the Group to the general manager for commodity business of the Group. He is primarily responsible for the product marketing strategy of the Group’s commodity business. He was appointed as a Director in January 2015 and redesignated as an executive Director with effect from June 2015. Mr. Hung Sui Tak is the son of Mr Hung Kwong Yee, the Chairman of the Board, an executive Director and the chief executive officer of the Company. He is also a director of “TinYing Holdings Limited”, a substantial Shareholder.

Mr. Hung Sui Tak has approximately 10 years of experience in the power supply industry. He joined the Group in July 2009 as a marketing assistant, responsible for product marketing, brand promotion and exhibition arrangement. From 2009 to 2014, he worked as a research assistant in The Hong Kong Polytechnic University (the "PolyU"), responsible for the cooperation project of the Group and PolyU, namely, the Study of the Optimal Operation Conditions for the Production of Polyhydroxyalkanoates (biodegradable plastics) in Nitrogen Reduction Process, according to the Agreement on Teaching Company Scheme dated 19 October 2009 entered into between PolyU and Ten Pao International Limited, designed and conducted by PolyU in support of industry and business principally aiming to produce the biodegradable and biocompatible plastic and reduce the cost of producing it. Mr. Hung Sui Tak was promoted as a marketing director of the Group in January 2015. He holds offices in various statutory bodies and charitable organizations, including a member of the Hong Kong Baptist University Foundation Youth Enterprise Association (香港浸會大學基金青年企業家委員會); the vice president of the Huizhou City Huicheng District Foreign Investment Enterprise Association (惠州市惠城區外商投資企業協會) and an executive member of the Huizhou Division of the Federation of Hong Kong Industries of Pearl River Delta Council (香港工業總會珠三角工業協會惠州分部). Mr. Hung Sui Tak received a bachelor's degree in science with honours from the University of Birmingham in the United Kingdom in July 2008.

**Ms. Yang Bingbing (楊冰冰女士)**, aged 51, has been appointed as an executive Director with effect from 12 July 2019. She is the vice president of Business Group ("BG") 1<sup>(1)</sup> of the Group and is responsible for the sales and manufacturing affairs of BG 1<sup>(1)</sup>. Ms. Yang joined the Group in August 2005 as a technical assistant to the chairman in the research and development ("R&D") center and was appointed as the general manager of Business Unit 1 of the Group with effect from April 2013, respectively. She was appointed as the vice president of the Group with effect from 21 December 2017 and as the vice president of BG 1<sup>(1)</sup> of the Group with effect from 1 January 2019. Ms. Yang has approximately 23 years of experience in design and manufacturing in the power supply industry. Prior to joining the Group, Ms. Yang worked as a manager of automatic instrumentation workshop in Anhui Anqing Nanfeng Household Chemicals Co., Ltd. (安徽安慶南風日化有限責任公司) (formerly known as Anqing City Synthetic Detergent Factory of Anhui Province (安徽省安慶市合成洗滌劑廠)), a detergent manufacturing factory in the PRC, from 1991 to 1996. From 1996 to 2004, she worked as a manager of R&D in Shenzhen Pan Tai Electronic Co., Ltd. (深圳品泰電子有限公司), a power supply product manufacturing company in the PRC. From 2004 to 2005, she worked as a manager of R&D in Leitong Technology Development Co., Ltd. (雷通科技發展有限公司), a power supply product manufacturing company in Hong Kong. Ms. Yang received a bachelor's degree in applied electronic technology from the East China University of Science and Technology (華東理工大學) (formerly known as East China College of Chemical Technology (華東化工學院)) in the PRC in July 1991.

## INDEPENDENT NON-EXECUTIVE DIRECTORS

**Mr. Lam Cheung Chuen (林長泉先生)**, aged 66, has been appointed as an independent non-executive Director since 23 November 2015, and is responsible for overseeing the management of the Group independently. He is also a member of the Company's Audit Committee (the "Audit Committee"), the Remuneration Committee and the Nomination Committee. Mr. Lam is a founder of Sun Tin Lun Garment Accessories (Huizhou) Co., Ltd. (新天倫服裝配料(惠州)有限公司), a garment accessories manufacturing company in the PRC, and Sun Tin Lun Apparel Accessories (Huizhou) Co., Ltd. (新天倫服裝輔料(惠州)有限公司), an apparel accessories manufacturing company in the PRC.

Mr. Lam completed his primary school education in the PRC in July 1966 and was conferred Honorary University Fellowship by the Hong Kong Baptist University in September 2015. Mr. Lam has over 27 years of experience in the garment accessories manufacturing industry. Mr. Lam was a special committee member of the 11th session and a member of the 12th session of Huizhou City Committee of Guangdong Province of the Chinese People's Political Consultative Conference (中國人民政治協商會議廣東省惠州市委員會). Mr. Lam holds a number of social titles including the president of the 6th council of Huizhou City Huicheng District Foreign Investment Enterprise Association (惠州市惠城區外商投資企業協會), the executive vice president of the 7th council of Huizhou City Foreign Investment Enterprise Association (惠州市外商投資企業協會), the executive vice chairman of the 1st council of Huizhou Overseas Chinese Enterprises Association (惠州市僑商投資企業協會), an executive member of the Huizhou Division of the Federation of Hong Kong Industries of Pearl River Delta Council (香港工業總會珠三角工業協會惠州分部), a consultant of the Hong Kong Shine Tak Foundation (香港善德基金會), the honorary life chairman of the Hong Kong Baptist University Foundation (香港浸會大學基金會) and the vice president of the Hong Kong Lin Commerce of Chamber (香港林氏總商會). Mr. Lam is also the chairman of the board of directors and a non-executive director of Reach New Holdings Limited (stock code: 8471), a company listed on the GEM of The Stock Exchange of Hong Kong Limited (the "Stock Exchange").

**Mr. Chu Yat Pang Terry (朱逸鵬先生)**, aged 48, has been appointed as an independent non-executive Director since 23 November 2015, and is responsible for overseeing the management of the Group independently. He is also the chairman of the Audit Committee and a member of the Remuneration Committee and the Nomination Committee. At present, Mr. Chu is a Managing Director of Halcyon Capital Limited which specializes in initial public offerings and corporate advisory in mergers and acquisitions. Mr. Chu possesses over 26 years of experience in corporate finance and auditing. Mr. Chu used to work for an international accounting firm and other corporate finance arms of listed financial institutions in Hong Kong. Mr. Chu graduated from the University of Western Ontario in Canada with a Bachelor of Arts degree in 1992 and from the University of Hull in the United Kingdom with a Master of Business Administration (Investment & Finance) degree in 1997. He also obtained a Diploma in Accounting from the School of Business and Economics of the Wilfrid Laurier University in Canada in 1993. Mr. Chu is a member of the Hong Kong Institute of Certified Public Accountants. Mr. Chu is also an independent non-executive director of the following companies listed on the Main Board of the Stock Exchange: Hong Kong Finance Group Limited (stock code: 1273) and AB Builders Group Limited (stock code: 1615).

**Mr. Lee Kwan Hung (李均雄先生)**, aged 54, has been appointed as an independent non-executive Director since 23 November 2015, and is responsible for overseeing the management of the Group independently. He is also the chairman of the Remuneration Committee and a member of the Audit Committee and the Nomination Committee. Mr. Lee has approximately 30 years of experience in legal services. Mr. Lee commenced working in Woo Kwan Lee & Lo, a law firm in Hong Kong, in 1989 and worked as a partner from 2001 to 2011. He worked in the Listing Division of the Stock Exchange, where he successively served as a manager and senior manager from 1992 to 1994. He joined Howse Williams, a law firm in Hong Kong, as a consultant in 2014. Mr. Lee received a bachelor's degree in laws (honours) and a postgraduate certificate in laws from The University of Hong Kong in November 1988 and September 1989 respectively. He was admitted as a solicitor in Hong Kong in 1991 and in the United Kingdom in 1997.

Currently, Mr. Lee is acting as an independent non-executive director of the following companies listed on the Stock Exchange:

Name of listed company	Stock code
China BlueChemical Ltd.	3983
Embry Holdings Limited	1388
FSE Services Group Limited	331
Glory Sun Financial Group Limited (formerly known as "China Goldjoy Group Limited")	1282
Landsea Green Properties Co., Ltd. (formerly known as "Landsea Green Group Co., Ltd.")	106
NetDragon Websoft Holdings Limited	777
Newton Resources Ltd	1231
Red Star Macalline Group Corporation Ltd.	1528
Tenfu (Cayman) Holdings Company Limited	6868

## SENIOR MANAGEMENT

Our senior management is responsible for the day-to-day management of our business.

**Mr. Tse Chung Shing (謝仲成先生)**, aged 49, is the vice president of our Group, the company secretary and chief financial officer of our Company. He is responsible for the financial reporting and investors' relationship matters of our Group. He joined our Group in December 2010 as a financial controller, and was appointed as the company secretary and chief financial officer of our Company with effect from June 2015 and November 2015, respectively. He was appointed as the vice president of our Group with effect from 21 December 2017. Mr. Tse has approximately 27 years of experience in auditing, accounting and corporate finance. Prior to joining our Group, he worked in the advisory assurance department in Ernst & Young, an international accounting firm, from 1992 to 2003, with his last position as a senior manager. From 2004 to 2009, he worked as a financial controller in Fung Yue Electrical Machinery Co., Ltd. (豐裕電機工程有限公司), an automation equipment manufacturing company in Hong Kong. Mr. Tse received a bachelor's degree in accountancy (honours) from the City University of Hong Kong in November 1992. Mr. Tse has been a member of the Association of Chartered Certified Accountants since December 1997 and became a fellow member in December 2002.

**Mr. Philip Yue (余德輝先生)**, aged 60, is the vice president of Business Group (BG) 2<sup>(2)</sup> and the chief strategy officer of our Group. Mr. Yue joined our Group and was appointed as the vice president and the chief strategy officer with effect from 21 December 2017 and as the vice president of BG 2<sup>(2)</sup> of our Group with effect from 1 January 2019. He has approximately 37 years of experience in senior management role, with Greater China, Asia Pacific as well as Global responsibilities. Prior to joining Ten Pao, from 1999 to 2008, Mr. Yue was Managing Director China and APAC vice president for Atos Origin, a leading European consulting and IT service company headquartered in France (Euronext: ATO). From 2008 to 2012, Mr. Yue served as Group vice president for Suntech Power Holdings Limited (尚德電力控股集團 (NYSE: STP), an integrated PV manufacturer, leading strategic value) chain integration and global supply chain functions. From 2013 to 2014, he served Sky Solar Holdings Limited (天華陽光控股集團), a US listed (Nasdaq: skys), global renewable power asset developer, as Group vice president operations. From 2015 to 2017, Mr. Yue was director and partner of Quality Link Consultants (Shanghai) Limited (上海凌駿科技諮詢有限公司), a Shanghai based consulting and advisory firm providing advisory service on business strategies, M&A, organization development and performance improvement programs. Before moved to China in 1999, Mr. Yue was board member and chief executive officer for several leading information technology companies in Hong Kong and Australia. Earlier in his career, Mr. Yue had served Citibank as vice president in Corporate Banking, based in Hong Kong. Mr. Yue received a bachelor of science degree from University of London in 1980 and a MBA from University of East Asia in 1986.

**Mr. Li Hongxing (李紅星先生)**, aged 43, is the director of strategic procurement of our Group. He joined the Group in September 2012 and is responsible for the strategic procurement of our Group. Mr. Li has approximately 20 years of experience in the procurement industry. Prior to joining our Group, Mr. Li worked as a vice manager of supply chain in Fuhuajie Industrial (Shenzhen) Co., Ltd. of Foxconn Technology Group (富士康科技集團富華傑工業(深圳)有限公司), an electronic product manufacturing company in the PRC, from 1999 to 2011. From 2011 to 2012, he worked as an operation director responsible for procurement in Shenzhen Haoen Acoustics Co., Ltd. (深圳市豪恩聲學股份有限公司), an acoustic equipment manufacturing company in the PRC. From March 2012 to August 2012, Mr. Li worked as a director of supply chain center in Shenzhen Jasic Technology Co., Ltd. (深圳市佳士科技股份有限公司), a welder equipment manufacturing company listed on the Shenzhen Stock Exchange (stock code: 300193). Mr. Li received a diploma in industrial enterprise management from the Chengdu Electromechanical College (成都電子機械高等專科學校) in the PRC in July 1999 and a master's degree in business management from the University of Electronic Science and Technology (電子科技大學) in the PRC in June 2010.

**Mr. Wang Xiu (王修先生)**, aged 45, is the general manager of the R&D department of our Group and is responsible for the R&D of the Group. Mr. Wang joined our Group in September 2002 as a head of the R&D department and was appointed as the general manager of the R&D department of our Group with effect from January 2016. He has approximately 17 years of experience in the development and management in the power supply industry. Mr. Wang received a bachelor's degree in applied electronics from the Nanchang Hankong University (南昌航空大學) (formerly known as Nanchang Hankong Industrial College (南昌航空工業學院)) in the PRC in July 1995.

*Notes:*

- (1) Business Group 1 is principally engaged in the sales and manufacturing of smart chargers and controllers of power tools for industrial use and switching power supply units for telecommunications devices.
- (2) Business Group 2 is principally engaged in the sales and manufacturing of switching power supply units for lighting, media & entertainment, electrical home appliances and others.

# CORPORATE GOVERNANCE REPORT

The Board is pleased to report to the Shareholders on the corporate governance of the Company for the year ended 31 December 2019.

## CORPORATE GOVERNANCE PRACTICES

The Board is committed to maintaining good corporate governance standards. The Board believes that good corporate governance standards are essential in providing a framework for the Company to safeguard the interests of Shareholders, enhance corporate value, formulate its business strategies and policies, and enhance its transparency and accountability.

The Company has in place a corporate governance framework and has established a set of policies and procedures based on the Corporate Governance Code (the "CG Code") contained in Appendix 14 to the Rules Governing the Listing of Securities on the Stock Exchange (the "Listing Rules"). Such policies and procedures provide the infrastructure for enhancing the Board's ability to implement governance and exercise proper oversight on business conduct and affairs of the Company.

The Board is of the view that throughout the year ended 31 December 2019, the Company has complied with the code provisions set out in the CG Code, except for the code provision A.2.1. Key corporate governance principles and practices of the Company as well as the details of the foregoing code provision deviation are summarized below.

## A THE BOARD

### A1. Responsibilities and Delegation

The Company is headed by an effective Board which is responsible for the leadership, control and management of the Company and oversees the Group's business, strategic decision and performances in the attainment of the objective of ensuring effective functioning and growth of the Group and enhancing value to investors. All the Directors carry out their duties in good faith, take decisions objectively and act in the interests of the Company and the Shareholders at all times.

All Directors have full and timely access to all relevant information of the Group as well as the advice and services of the company secretary and senior management, with a view to ensuring compliance with Board procedures and all applicable laws and regulations. Any Director may request for independent professional advice in appropriate circumstances at the Company's expense for discharging his/her duties, upon reasonable request made to the Board.

The Board reserves for its decision on all major matters of the Company, including the approval and monitoring of all policy matters, overall strategies and budgets, internal control and risk management systems, material transactions (in particular those that may involve conflict of interests), financial information, appointment of Directors and other significant financial and operational matters.

The Executive Committee (the "Executive Committee") and senior management of the Company are delegated the authority and responsibilities by the Board for the day-to-day management and operation of the Group. The delegated functions and work tasks are periodically reviewed. Approval has to be obtained from the Board prior to any significant transactions entered into by the above-mentioned officers. The Board has the full support of the senior management to discharge its responsibilities.

## A2. Board Composition

The composition of the Board during the year ended 31 December 2019 and up to the date of this report is as follows:

### **Executive Directors:**

Mr. Hung Kwong Yee

*(Chairman of the Board, Chief Executive Officer, Chairman of the Nomination Committee and Member of the Remuneration Committee)*

Mr. Hung Sui Tak

Ms. Yang Bingbing *(Note)*

### **Independent Non-executive Directors:**

Mr. Lam Cheung Chuen

*(Member of the Audit Committee, the Remuneration Committee and the Nomination Committee)*

Mr. Chu Yat Pang Terry

*(Chairman of the Audit Committee and Member of the Remuneration Committee and the Nomination Committee)*

Mr. Lee Kwan Hung

*(Chairman of the Remuneration Committee and Member of the Audit Committee and the Nomination Committee)*

*Note:* Ms. Yang Bingbing has been appointed as an executive Director with effect from 12 July 2019.

The biographical information of the Directors is set out in the section headed "Biographies of Directors and Senior Management" in this annual report.

Chairman Hung is the father of Mr. Hung Sui Tak. Save as disclosed above, none of the members of the Board is related to one another.

## A3. Chairman and Chief Executive

According to code provision A.2.1 of the CG Code, the roles of chairman and chief executive should be separate and should not be performed by the same person. The Company deviates from this code provision because Chairman Hung performs both the roles of the chairman of the Board and the chief executive officer of the Company. Chairman Hung, the founder of the Group with the established market reputation in the switching power supply industry in the PRC, has extensive experience in its business operation and management in general. The Board believes that vesting the two roles in the same person provides the Company with strong and consistent leadership and facilitates the implementation and execution of the Group's business strategies which is in the best interests of the Company. Under the leadership of Chairman Hung, the Board works effectively and performs its responsibilities with all key and appropriate issues discussed in a timely manner. In addition, as all major decisions are made in consultation with members of the Board and relevant Board committees, and there are three independent non-executive Directors (representing one half of the Board members) offering independent perspectives, the Board is of the view that there are adequate safeguards in place to ensure sufficient balance of powers within the Board. The Board shall nevertheless review the structure and composition of the Board from time to time in light of prevailing circumstances, to maintain a high standard of corporate governance practices of the Company.

#### **A4. Independent Non-executive Directors**

Throughout the year ended 31 December 2019, the Board has met the requirements of the Listing Rules 3.10 and 3.10A of having a minimum of three independent non-executive directors (representing at least one-third of the Board) with at least one of them possessing appropriate professional qualifications or accounting or related financial management expertise.

The members of the Board have skills and experience appropriate for the business requirements and objectives of the Group. Each executive Director is responsible for different business and functional division of the Group in accordance with his/her expertise. The independent non-executive Directors bring different business and financial expertise, experiences and independent judgment to the Board and they are invited to serve on the Board committees. Through participation in Board meetings, and taking the lead in managing issues involving potential conflicts of interests, the independent non-executive Directors have made contributions to the effective direction of the Company and provided adequate checks and balances to safeguard the interests of both the Group and the Shareholders.

The Company has received written annual confirmation from each independent non-executive Director of his independence pursuant to the requirements of the Listing Rules. The Company considers all independent non-executive Directors to be independent in light of the independence guidelines set out in the Listing Rules.

#### **A5. Appointment and Re-election of Directors**

All Directors are appointed for a specific term. Each executive Director is engaged on a service contract for an initial term of 3 years, and will continue thereafter unless or until terminated by either party by giving to the other not less than 3 months' notice in writing. Each of the independent non-executive Directors is appointed for an initial term of 3 years, unless terminated by either party by giving to the other not less than 3 months' notice in writing.

According to clause 84 of the articles of association of the Company (the "Articles"), one-third of the Directors for the time being (if their number is not a multiple of three, the number nearest to but not less than one-third) shall retire from office by rotation at each annual general meeting (the "AGM") provided that every Director shall be subject to retirement by rotation at least once every three years and that any Directors so to retire shall be those who have been longest in office since their last re-election or appointment. The retiring Directors should be eligible for re-election at the relevant AGM. In addition, pursuant to clause 83 of the Articles, any new Director appointed by the Board to fill a casual vacancy shall hold office until the first general meeting of Shareholders after his/her appointment, whereas any Director appointed by the Board as an addition to the existing Board shall hold office only until the next following AGM. The Director appointed by the Board as aforesaid shall be eligible for re-election at the relevant general meeting.

At the 2020 AGM, Mr. Lam Cheung Chuen and Mr. Chu Yat Pang Terry shall retire by rotation pursuant to Article 84 stated in the foregoing paragraph whereas Ms. Yang Bingbing, who has been appointed by the Board as an executive Director with effect from 12 July 2019, shall retire in accordance with Article 83 stated above. All of the three retiring Directors, being eligible, will offer themselves for re-election at the 2020 AGM. The Board and the Nomination Committee recommended their re-appointment. The circular of the Company, sent together with this annual report, contains detailed information of these three Directors as required by the Listing Rules.

#### A6. Continuous Professional Development of Directors

Directors shall keep abreast of regulatory developments and changes in order to effectively perform their responsibilities and to ensure that their contribution to the Board remains informed and relevant.

Each newly appointed Director shall receive a formal induction on the first occasion of his/her appointment to ensure that he/she has appropriate understanding of the business and operations of the Group and that he/she is fully aware of his/her responsibilities and obligations under the Listing Rules and relevant regulatory requirements.

The existing Directors are continually updated with legal and regulatory developments, and the business and market changes to facilitate the discharge of their responsibilities. Trainings and professional development for Directors are arranged whenever necessary. In addition, relevant reading materials on new or changes to salient laws and regulations applicable to the Group are provided to Directors from time to time for their reference and studying.

Directors are required to submit to the Company details of the training they received in each financial year for the Company's maintenance of proper training records of Directors. According to the training records currently maintained by the Company, during the year ended 31 December 2019, the Directors have complied with the code provision A.6.5 of the CG Code on participation in continuous professional training as follows:

	<b>Type of training</b>	
	<b>Attending training on regulatory development, directors' duties or other relevant topics</b>	<b>Reading regulatory updates or corporate governance related materials or materials relevant to directors' duties</b>
Mr. Hung Kwong Yee	✓	✓
Mr. Hung Sui Tak	✓	✓
Ms. Yang Bingbing	✓	✓
Mr. Lam Cheung Chuen	✓	✓
Mr. Chu Yat Pang Terry	✓	✓
Mr. Lee Kwan Hung	✓	✓

**A7. Directors' Attendance Records at Meetings**

The attendance records of each Director at the Board and Board committee meetings and the general meeting of the Company held during the year ended 31 December 2019 are set out below:

Name of Director	Attendance/Number of Meetings				Annual General Meeting
	Board	Audit Committee	Remuneration Committee	Nomination Committee	
<b>Executive Directors:</b>					
Mr. Hung Kwong Yee	5/5	N/A	1/1	1/1	1/1
Mr. Hung Sui Tak	4/5	N/A	N/A	N/A	1/1
Ms. Yang Bingbing ( <i>Note</i> )	2/2	N/A	N/A	N/A	N/A
<b>Independent Non-executive Directors:</b>					
Mr. Lam Cheung Chuen	5/5	3/3	1/1	1/1	1/1
Mr. Chu Yat Pang Terry	5/5	3/3	1/1	1/1	1/1
Mr. Lee Kwan Hung	5/5	3/3	1/1	1/1	1/1

*Note:* Ms. Yang Bingbing has been appointed as an executive Director with effect from 12 July 2019. After her appointment and up to 31 December 2019, two Board meetings and no general meeting were held.

In addition, the Chairman of the Board held one meeting with the independent non-executive Directors without the presence of executive Directors during the year ended 31 December 2019.

**A8. Directors' and Employees' Securities Transactions**

The Company has adopted the "Model Code for Securities Transactions by Directors of Listed Issuers" (the "Model Code") contained in Appendix 10 to the Listing Rules as its own code of conduct regarding Directors' dealings in the securities of the Company.

Specific enquiry has been made of all the Directors and the Directors have confirmed that they have complied with the Model Code throughout the year ended 31 December 2019.

The Company has also established written guidelines (the "Employees Written Guidelines") on terms no less exacting than the Model Code for securities transactions by employees of the Group who are likely to possess inside information of the Company and/or its securities. No incident of non-compliance of the Employees Written Guidelines by the employees was noted by the Company throughout the year ended 31 December 2019.

In case when the Company is aware of any restricted period for dealings in the Company's securities, the Company will notify its Directors and relevant employees of the Group in advance.

**A9. Corporate Governance Functions**

The Audit Committee is responsible for performing the corporate governance functions set out in the code provision D.3.1 of the CG Code.

During the year under review, the Audit Committee has performed corporate governance functions as follows: (i) reviewed and monitored the Company's corporate governance policies and practices; (ii) reviewed and monitored the training and continuous professional development of Directors and senior management; (iii) reviewed and monitored the Company's policies and practices on compliance with legal and regulatory requirements; (iv) reviewed and monitored the compliance of the Model Code; and (v) reviewed the Company's compliance with the CG Code and disclosure in the Corporate Governance Report.

## **B. BOARD COMMITTEES**

The Board has established four Board committees, namely, the Executive Committee, the Audit Committee, the Remuneration Committee and the Nomination Committee for overseeing particular aspects of the Company's affairs. All Board committees are established with specific written terms of reference which deal clearly with their authority and duties. These terms of reference are posted on the Stock Exchange's website and the Company's website (except for the terms of reference of the Executive Committee which are available to Shareholders upon request). All the Board committees should report to the Board on their decisions or recommendations made.

All Board committees are provided with sufficient resources to discharge their duties and, upon reasonable request, are able to seek independent professional advice in appropriate circumstances, at the Company's expenses.

### **B1. Executive Committee**

The Executive Committee comprises all the executive Directors with Chairman Hung acting as the chairman of the Committee. The Executive Committee operates as a general management committee under the direct authority of the Board to increase the efficiency for the business decisions. It monitors the execution of the Company's strategic plans and operations of all business units of the Group and discusses and makes decisions on matters relating to the management and day-to-day operations of the Company.

### **B2. Audit Committee**

The Company has met the Listing Rules requirements regarding the composition of the Audit Committee throughout the year ended 31 December 2019. The Audit Committee comprises all of the three independent non-executive Directors, with Mr. Chu Yat Pang Terry acting as the chairman of the Committee. Mr. Chu Yat Pang Terry possesses the appropriate professional qualification, and accounting and financial management expertise as required under Rule 3.10(2) of the Listing Rules. None of the members of the Audit Committee is a former partner of the Company's existing external auditor.

The terms of reference of the Audit Committee are of no less exacting terms than those set out in the CG Code. The main duties of the Audit Committee are reviewing the financial information and reports of the Group and considering any significant or unusual items raised by the financial officers of the Group or external auditor before submission to the Board; reviewing the relationship with and the terms of appointment of the external auditor and making the relevant recommendation to the Board; reviewing the Company's financial reporting system, internal control system and risk management systems and effectiveness of the internal audit function; and performing the Company's corporate governance functions.

During the year ended 31 December 2019, the Audit Committee has held three meetings (the attendance records of each Committee member at these meetings are set out in section A7 above) and performed the following major works:

- Reviewed and discussed the annual financial statements, results announcement and annual report for the year ended 31 December 2018, the relevant audit findings of the Company's external auditor; and the recommendation of the re-appointment of the external auditor;
- Reviewed and discussed the interim financial statements, results announcement and interim report for the six months ended 30 June 2019 and the relevant review findings of the Company's external auditor;
- Reviewed the Group's continuing connected transactions;
- Discussed the major internal audit issues;
- Reviewed the Group's financial reporting system and risk management and internal controls systems, and the existing internal audit function of the Company, and made relevant recommendation to the Board;
- Reviewed the compliance with and enforcement of the terms of the Deed of Non-competition by the controlling Shareholders;
- Reviewed the arrangements for employees of the Group to raise concerns about possible improprieties in the Group's financial reporting, internal control or other matters;
- Performed the corporate governance functions as set out in section A9 above; and
- Discussed with the external auditor about the scope of audit work for the year ended 31 December 2019.

The Audit Committee met the external auditor once without the presence of the executive Directors.

Besides, there is no disagreement between the Board and the Audit Committee regarding the appointment of external auditor.

### **B3. Remuneration Committee**

The Remuneration Committee consists of a total of four members, being one executive Director, Chairman Hung, and three independent non-executive Directors, Mr. Lee Kwan Hung (chairman of the Committee), Mr. Lam Cheung Chuen and Mr. Chu Yat Pang Terry. Throughout the year ended 31 December 2019, the Company has met the Listing Rule requirements of having the majority of the Remuneration Committee members being independent non-executive Directors as well as having the Committee chaired by an independent non-executive Director.

The terms of reference of the Remuneration Committee are of no less exacting terms than those set out in the CG Code. The principal responsibilities of the Remuneration Committee include reviewing and making recommendations to the Board on the Company's remuneration policy and structure and the remuneration packages of Directors and members of senior management (i.e. the model described in the code provision B.1.2(c)(ii) of the CG Code is adopted). The Remuneration Committee is also responsible for establishing transparent procedures for developing such remuneration policy and structure to ensure that no Director or any of his/her associates will participate in deciding his/her own remuneration, which remuneration will be determined by the Board with reference to the performance of the individual and the Company as well as market practice and conditions.

During the year ended 31 December 2019, the Remuneration Committee has held one meeting and the attendance records of each Committee member at that meeting are set out in section A7 above. The works performed by the Committee during the year under review included: (i) review of the existing remuneration policy and structure of the Company and the remuneration packages of Directors and senior management of the Company and giving relevant recommendations to the Board; and (ii) recommendation of the remuneration package of Ms. Yang Bingbing at the time when she was appointed as an executive Director.

Pursuant to code provision B.1.5 of the CG Code, the annual remuneration of the members of the senior management, other than the Directors, by band for the year ended 31 December 2019 is set out below:

<b>Remuneration band (HK\$)</b>	<b>Number of individuals</b>
0–1,000,000	1
1,000,001–2,000,000	2
2,000,001–3,000,000	1
3,000,001–4,000,000	–
4,000,001–5,000,000	–

Details of the remuneration of each Director for the year ended 31 December 2019 are set out in note 40 to the financial statements contained in this annual report.

#### **B4. Nomination Committee**

The Nomination Committee comprises a total of four members, being Chairman Hung (chairman of the Committee), and three independent non-executive Directors, Mr. Chu Yat Pang Terry, Mr. Lam Cheung Chuen and Mr. Lee Kwan Hung. Throughout the year ended 31 December 2019, the Company has met the code provision A.5.1 of the CG Code of having a majority of the Committee members being independent non-executive Directors and having the Committee chaired by the Chairman of the Board.

The terms of reference of the Nomination Committee are of no less exacting terms than those set out in the CG Code. The principal responsibilities of the Nomination Committee are to review the structure, size and composition (including the skills, knowledge, experience and diversity perspectives) of the Board at least annually and make recommendations on any proposed changes to the Board to complement the Company's corporate strategy; identify qualified and suitable individuals to become Board members and select or make recommendations to the Board on the selection of individuals nominated for directorships; assess the independence of independent non-executive Directors; and make recommendations to the Board on relevant matters relating to the appointment or re-appointment of Directors and succession planning for Directors, in particular the Chairman and the Chief Executive of the Company.

The Company also recognises and embraces the benefit of having a diverse Board to enhance the quality of its performance. To comply with the code provision A.5.6 of the CG Code, a Board diversity policy was adopted by the Company, pursuant to which the Nomination Committee is responsible for monitoring the implementation of the Board diversity policy and assessing the Board composition under diversified perspectives (including but not limited to gender, age, cultural and educational background, or professional experience). The Nomination Committee shall report its findings and make recommendation to the Board, if any. Such policy and objectives will be reviewed from time to time to ensure their appropriateness in determining the optimum composition of the Board.

In selecting candidates for directorship of the Company, the Nomination Committee may make reference to certain criteria such as the Company's needs, the diversity on the Board, the integrity, experience, skills and professional knowledge of the candidate and the amount of time and effort that the candidate will devote to discharge his/her duties and responsibilities. External recruitment professionals might be engaged to carry out selection process when necessary.

The Company has also adopted the Director Nomination Policy, devising the criteria and process of selection and performance evaluation of the Directors. Such policy provides guidance to the Board on nomination and appointment of Directors. The Board believes that a defined selection process is good for corporate governance in ensuring Board continuity and appropriate leadership at Board level, and in enhancing better Board effectiveness and diversity as well as compliance with the applicable rules and regulations.

During the year ended 31 December 2019, the Nomination Committee has held one meeting and the attendance records of each Committee member at that meeting are set out in section A7 above. The works performed by the Committee during the year under review included: (i) review of the existing structure, size and composition of the Board to ensure that it has a balance of expertise, skills and experience appropriate to the requirements for the business of the Group; (ii) recommendation of the reappointment of the retiring Directors standing for re-election at the Company's AGM held on 27 May 2019; (iii) assessment of the independence of the existing independent non-executive Directors; and (iv) recommendation of the appointment of Ms. Yang Bingbing as an executive Director.

The Nomination Committee considered that an appropriate balance of diversity perspectives of the Board is maintained and has not yet set any measurable objectives for implementing the Board diversity policy.

### C. DIRECTORS' RESPONSIBILITY FOR PREPARING THE FINANCIAL STATEMENTS

The Directors have acknowledged their responsibility for preparing the financial statements of the Company for the year ended 31 December 2019.

The Board is responsible for presenting a balanced, clear and understandable assessment in annual and interim reports, inside information announcements and other financial disclosures required under the Listing Rules and other regulatory requirements. The management has provided such explanation and information to the Board as necessary to enable the Board to make an informed assessment of the financial information and position of the Group put forward to the Board for approval.

The Directors are not aware of any material uncertainties relating to events or conditions that may cast significant doubt upon the Company's ability to continue as a going concern.

The statement of the external auditor of the Company about their reporting responsibilities on the Company's financial statements for the year ended 31 December 2019 is set out in the section headed "Independent Auditor's Report" in this annual report.

### D. RISK MANAGEMENT AND INTERNAL CONTROLS

The Board acknowledges its responsibility for the risk management and internal control systems and reviewing their effectiveness. Such systems are designed to manage rather than eliminate the risk of failure to achieve business objectives, and can only provide reasonable and not absolute assurance against material misstatement or loss.

The Board has the overall responsibility for evaluating and determining the nature and extent of the risks it is willing to take in achieving the Company's strategic objectives, and establishing and maintaining appropriate and effective risk management and internal control systems. The Audit Committee assists the Board in leading the management and overseeing their design, implementation and monitoring of the risk management and internal control systems. The Board reviews the effectiveness of the risk management and internal control systems as well as the internal audit function of the Company on an annual basis through the Audit Committee.

The Company has developed and adopted various risk management procedures and guidelines with defined authority for implementation by key business processes and office functions, including project management, finance, human resources and information technology. Self-evaluation has been conducted annually to confirm that control policies are properly complied with by each department.

All departments conducted internal control assessment regularly to identify risks that potentially impact the business of the Group and various aspects including key operational and financial processes, regulatory compliance and information security. The management, in coordination with department heads, assess the likelihood of risk occurrence, provide treatment plans, and monitor the risk management progress. The management has reported to the Board and the Audit Committee on the effectiveness of the risk management and internal control systems for the year ended 31 December 2019.

The Company's internal audit unit is responsible for performing independent review of the adequacy and effectiveness of the risk management and internal control systems. The internal audit unit examined key issues in relation to the accounting practices and all material controls and provided its findings and recommendations for improvement to the Audit Committee.

During the year ended 31 December 2019, the Board, as supported by the Audit Committee as well as the report from the management and the internal audit findings, reviewed the effectiveness of the Group's risk management and internal control systems, including the financial, operational and compliance controls, and considered that such systems are effective and adequate.

The Company has developed a policy for handling and dissemination of inside information. The policy provides a general guide to the Company's Directors, senior management and relevant employees in handling confidential information, monitoring information disclosure and responding to enquiries.

#### E. COMPANY SECRETARY

The secretary of the Company is Mr. Tse Chung Shing, who is also the chief financial officer of the Company. Mr. Tse fulfils the qualification requirements laid down in the Listing Rules. Biographical details of Mr. Tse are set out in the section headed "Biographies of Directors and Senior Management" of this annual report. For the year ended 31 December 2019, Mr. Tse has undertaken not less than 15 hours of relevant professional training in compliance with Rule 3.29 of the Listing Rules.

#### F. EXTERNAL AUDITOR'S REMUNERATION

The fees paid to PricewaterhouseCoopers, the Company's external auditor, in respect of audit and non-audit services for the year ended 31 December 2019 are set out below:

Type of services provided by the external auditor	Approximate fees paid/ payable HK\$
Audit services – audit fee for the year ended 31 December 2019	2,653,000
Non-audit services – interim review fee for the six months ended 30 June 2019	695,000
<b>TOTAL:</b>	<b>3,348,000</b>

#### G. COMMUNICATIONS WITH SHAREHOLDERS AND INVESTORS

The Company considers that effective communication with Shareholders is essential for enhancing investor relations and investors' understanding of the Group's business performance and strategies. Shareholders' meetings provide an opportunity for communication between the Board and the Shareholders. Board members and senior staff will be available to answer questions raised by the Shareholders at general meetings of the Company. The Company will also invite representatives of the auditor to attend its AGM to answer Shareholders' questions about the conduct of the audit, the preparation and content of the auditor's report, the accounting policies and auditor independence, if any.

In addition, the Company maintains a website at [www.tenpao.com](http://www.tenpao.com) as a communication platform with its Shareholders and investors, where information about the Company's business developments and operations and other information are available for public access. Shareholders and investors of the Company may send written enquiries or requests to the Company via the following contact details:

Attention:	Company Secretary
Address:	Rooms 610–612, 6th Floor, Kwong Sang Hong Centre, 151–153 Hoi Bun Road, Kwun Tong, Kowloon, Hong Kong
Email:	<a href="mailto:ir@tenpao.com">ir@tenpao.com</a>
Tel:	(852) 2790 5566
Fax:	(852) 2342 0146

Enquiries and requests will be dealt with by the Company in an informative and timely manner.

## H. SHAREHOLDERS' RIGHTS

To safeguard Shareholders' interests and rights, separate resolution is proposed for each substantially separate issue at general meetings, including the election of individual Director. All resolutions put forward at Shareholders' meetings will be voted on by poll pursuant to the Listing Rules and poll results will be posted on the websites of the Company and of the Stock Exchange after each Shareholders' meeting.

Pursuant to the Articles, any one or more Shareholders holding at the date of deposit of the requisition not less than one-tenth of the paid up capital of the Company carrying the right of voting at general meetings of the Company shall have the right, by written requisition to the Board or the company secretary, to require an extraordinary general meeting to be called by the Board for the transaction of any business specified in such requisition; and such meeting shall be held within two months after the deposit of such requisition. If within 21 days of such deposit the Board fails to proceed to convene such meeting, the requisitionist(s) himself (themselves) may do so in the same manner, and all reasonable expenses incurred by the requisitionist(s) as a result of the failure of the Board shall be reimbursed to the requisitionist(s) by the Company.

There is no provision allowing Shareholders to move new resolutions at general meetings under the Cayman Islands Companies Law or the Articles. Shareholders who wish to move a resolution may request the Company to convene a general meeting following the procedures set out in the preceding paragraph.

With respect to the Shareholders' right in proposing persons for election as Directors, please refer to the procedures available on the website of the Company.

## I. CONSTITUTIONAL DOCUMENTS

The Company has not made any changes to the Articles since its listing on the Stock Exchange. An up-to-date version of the Articles is available on the websites of the Company and the Stock Exchange. Shareholders may refer to the Articles for further details of the rights of Shareholders.

**J. DEED OF NON-COMPETITION**

In respect of the compliance of the provisions of the Deed of Non-competition by the controlling Shareholders, please refer to the section headed “Non-competition Undertakings by Controlling Shareholders” set out in the Directors’ Report contained in this annual report.

**K. POLICIES RELATING TO SHAREHOLDERS**

The Company has in place a Shareholders’ Communication Policy to ensure that shareholders’ views and concerns are appropriately addressed. The policy is regularly reviewed to ensure its effectiveness.

The Company has adopted a Dividend Policy on payment of dividends. The Company does not have any pre-determined dividend payout ratio. Depending on the financial conditions of the Company and the Group and the conditions and factors as set out in the Dividend Policy, dividends may be proposed and/or declared by the Board during a financial year or period and any final dividend for a financial year will be subject to Shareholders’ approval.

The Board is pleased to present their report together with the audited consolidated financial statements of the Group for the year ended 31 December 2019.

## PRINCIPAL ACTIVITIES

The Company is an investment holding company. The Group is engaged in the sales and manufacturing of switching power supply units for consumer products and smart chargers and controllers for industrial use.

## RESULTS AND APPROPRIATIONS

The results of the Group for the year ended 31 December 2019 are set out in the consolidated financial statements on pages 59 to 65.

The Board has recommended the payment of a final dividend of HK2.8 cents (2018: a final dividend of HK1.5 cents and a special final dividend of HK1.0 cent) per ordinary share of the Company for the year ended 31 December 2019 to the Shareholders. The proposed final dividend, subject to the approval of the Shareholders at the Company's forthcoming annual general meeting to be held on Friday, 29 May 2020 (the "2020 AGM"), is expected to be paid on Tuesday, 30 June 2020 to all Shareholders whose names are to be appeared on the register of members of the Company on Monday, 15 June 2020.

## BUSINESS REVIEW

A review of the Group's business during the year under review, which includes a discussion of the principal risks and uncertainties facing by the Group, an analysis of the Group's performance using financial key performance indicators, particulars of important events affecting the Group during the year, and an indication of likely future developments in the Group's business, could be found in the sections headed "Chairman's Statement" and "Management Discussion and Analysis" in this annual report. In addition, a discussion on relationships with its key stakeholders is included in the sections headed "Management Discussion and Analysis" and "Corporate Governance Report" in this annual report. The review forms part of this directors' report.

## COMPLIANCE WITH LAWS AND REGULATIONS

For the year ended 31 December 2019, the Company is in compliance with the relevant laws and regulations that have a significant impact on the Company.

## ENVIRONMENTAL POLICY AND PERFORMANCE

The Group complies with environmental legislation, encourages "Green Development, Energy Conservation and Emission Reduction", and promotes its awareness to all employees of the Group. The Group's business is inextricably linked to the use of energy. Therefore, the Group has achieved energy conservation and water saving through rectification of its operations and production models. In addition, the Group is closely following the national environmental protection laws and policies to achieve green development.

Further details of the Company's environmental policy and performance for the year under review are to be set out in the "Environmental, Social and Governance Report" of the Company, which will be published on the websites of the Company and of the Stock Exchange in due course.

## **CLOSURE OF REGISTER OF MEMBERS**

The register of members of the Company will be closed from Tuesday, 26 May 2020 to Friday, 29 May 2020 (both days inclusive) for the purpose of determining the right to attend and vote at the 2020 AGM. In order to be qualified for attending and voting at the 2020 AGM, unregistered holders of shares of the Company should ensure that all share transfer documents accompanied by the corresponding share certificates are lodged with the Company's branch share registrar and transfer office in Hong Kong, Tricor Investor Services Limited at Level 54, Hopewell Centre, 183 Queen's Road East, Hong Kong, for registration not later than 4:30 p.m. (Hong Kong time) on Monday, 25 May 2020.

Conditional on the passing of the resolution approving the declaration of the proposed final dividend at the 2020 AGM, the register of members of the Company will also be closed from Thursday, 11 June 2020 to Monday, 15 June 2020 (both days inclusive) for the purpose of determining the entitlement to the proposed final dividend for the year ended 31 December 2019. In order to be qualified for the proposed final dividend (subject to the approval of the Shareholders at the 2020 AGM), unregistered holders of shares of the Company should ensure that all share transfer documents accompanied by the corresponding share certificates are lodged with the Company's branch share registrar and transfer office in Hong Kong, Tricor Investor Services Limited, at the address stated above for registration not later than 4:30 p.m. (Hong Kong time) on Wednesday, 10 June 2020.

## **FIVE-YEAR FINANCIAL SUMMARY**

A summary of the results, assets and liabilities of the Group for the last five years ended 31 December 2019 are set out in the section headed "Five-year Financial Summary" on page 138 of this annual report.

## **SHARE CAPITAL**

Details of the movements in the share capital of the Company during the year under review are set out in note 26 to the consolidated financial statements.

## **SHARE PREMIUM AND RESERVES**

Movements in the reserves of the Group and of the Company during the year under review are set out in the consolidated statement of changes in equity and notes 26, 28 and 39 to the consolidated financial statements.

## **DISTRIBUTABLE RESERVES**

As at 31 December 2019, the reserves of the Company available for distribution to Shareholders amounted to approximately HK\$319,468,000 (2018: HK\$368,959,000).

## DONATIONS

Charitable donations made by the Group during the year ended 31 December 2019 amounted to HK\$3,440,000 (2018: HK\$1,382,000).

## PROPERTY, PLANT AND EQUIPMENT

Details of the movements in property, plant and equipment of the Group during the year under review are set out in note 13 to the consolidated financial statements.

## INVESTMENT PROPERTIES

Details of the movements in investment properties of the Group during the year under review are set out in note 15 to the consolidated financial statements.

## BORROWINGS

Details of borrowings are set out in note 29 to the consolidated financial statements.

## INDEMNITY OF DIRECTORS

A permitted indemnity provision (as defined in the Companies Ordinance (Chapter 622 of the Laws of Hong Kong)) for the benefit of the Directors is currently in force and was in force throughout the year ended 31 December 2019.

## EQUITY-LINKED AGREEMENTS

During the year under review, other than the share option scheme adopted by the Company on 23 November 2015 (the "Share Option Scheme") as set out in the section headed "Share Option Scheme" and note 27 to the consolidated financial statements, the Company has not entered into any equity-linked agreement.

## SHARE OPTION SCHEME

The Company adopted the Share Option Scheme, which falls within the ambit of, and is subject to the regulations under Chapter 17 of the Listing Rules. The purpose of the Share Option Scheme is to recognise and acknowledge the contributions the eligible participants (the "Eligible Participants") have had or may have made to the Group. The Share Option Scheme will provide the Eligible Participants an opportunity to have a personal stake in the Company with the view to achieving the following objectives: (i) motivating the Eligible Participants to optimise their performance efficiency for the benefit of the Group; and (ii) attracting and retaining or otherwise maintaining on-going business relationships with the Eligible Participants whose contributions are or will be beneficial to the long-term growth of the Group.

Eligible Participants of the Share Option Scheme include: (i) any full-time or part-time employees, executives or officers of the Company or any of its subsidiaries; (ii) any Directors (including independent non-executive Directors) or any directors of the Company's subsidiaries; (iii) any advisers, consultants, suppliers, customers and agents to the Company or any of its subsidiaries; and (iv) such other persons who, in the sole opinion of the Board, will contribute or have contributed to the Group.

The maximum number of shares in respect of which options may be granted (including shares in respect of which options, whether exercised or still outstanding, have already been granted, but excluding shares which would have been issuable pursuant to options which have lapsed in accordance with the terms of the Share Option Scheme) under the Share Option Scheme shall not exceed 100,000,000 shares, being approximately 9.99% of the total number of issued shares of the Company as at the date of this annual report. Since the adoption of the Share Option Scheme, a total of 19,348,000 share options have been granted, of which 456,000 share options were exercised and 18,892,000 share options were lapsed in accordance with the terms of the Share Option Scheme. Accordingly, the total number of shares currently available for issue under the Share Option Scheme is 99,544,000 shares, being approximately 9.95% of the total number of issued shares of the Company as at the date of this annual report.

The total number of shares of the Company issued and to be issued upon exercise of the options granted under the Share Option Scheme (including exercised, cancelled and outstanding options) to each Eligible Participant in any 12-month period shall not exceed 1% of the shares of the Company in issue.

The offer of a grant of share options under the Share Option Scheme may be accepted within 30 days from the date of offer upon payment of a consideration of HK\$1 by the grantee.

The Share Option Scheme will remain in force for a period of 10 years from 23 November 2015, the date of adoption of the Share Option Scheme. The period during which an option may be exercised will be determined by the Board in its absolute discretion, save that no option may be exercised more than 10 years after it has been granted. Options may be vested over such period(s) as determined by the Board in its absolute discretion subject to compliance with the requirements under any applicable laws, regulations or rules.

The exercise price of share options under the Share Option Scheme is determined by the Board, but shall not be less than the highest of (i) the closing price of the shares of the Company as stated in the daily quotation sheet of the Stock Exchange on the date of grant, which must be a business day; (ii) the average closing price of the shares of the Company as stated in the daily quotation sheets of the Stock Exchange for the five business days immediately preceding the date of grant; and (iii) the nominal value of a share of the Company.

Details of movement of the share options granted under the Share Option Scheme for the year ended 31 December 2019 are as follows:

Name or category of option holders	Date of grant (Note 1)	Exercise price per share	Exercise period	Outstanding as at 1 January 2019	Number of share options			Outstanding as at 31 December 2019
					Granted during the year	Exercised during the year	Lapsed during the year (Note 3)	
<b>Directors</b>								
Chairman Hung	15/9/2016	HK\$1.31	15/9/2016–14/9/2019	864,000	–	–	864,000	–
Hung Sui Tak	15/9/2016	HK\$1.31	15/9/2016–14/9/2019	300,000	–	–	300,000	–
Yang Bingbing	15/9/2016	HK\$1.31	15/9/2016–14/9/2019	544,000	–	–	544,000	–
Lam Cheung Chuen	15/9/2016	HK\$1.31	15/9/2016–14/9/2019	200,000	–	–	200,000	–
Chu Yat Pang Terry	15/9/2016	HK\$1.31	15/9/2016–14/9/2019	200,000	–	–	200,000	–
Lee Kwan Hung	15/9/2016	HK\$1.31	15/9/2016–14/9/2019	200,000	–	–	200,000	–
<b>Sub-total</b>				2,308,000	–	–	2,308,000	–
<b>Former Director</b>								
Hong Guangdai (Note 2)	15/9/2016	HK\$1.31	15/9/2016–14/9/2019	728,000	–	–	728,000	–
<b>Sub-total</b>				728,000	–	–	728,000	–
<b>Employees of the Group in aggregate</b>								
	15/9/2016	HK\$1.31	15/9/2016–14/9/2019	15,132,000	–	–	15,132,000	–
<b>Sub-total</b>				15,132,000	–	–	15,132,000	–
<b>Total</b>				18,168,000	–	–	18,168,000	–

Notes:

1. The share options granted were vested on the date of grant.
2. Mr. Hong Guangdai has retired as an executive Director with effect from 25 May 2018.
3. The share options have lapsed due to the expiry of the exercise period.

### PRE-EMPTIVE RIGHTS

There are no provisions for pre-emptive rights under the Articles or the relevant laws of the Cayman Islands which would oblige the Company to offer new shares on a pro-rata basis to its existing Shareholders.

### PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

Neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the Company's listed securities during the year ended 31 December 2019.

### MAJOR CUSTOMERS AND SUPPLIERS

During the year ended 31 December 2019, the percentage of the Group's turnover attributable to the Group's largest customer and the five largest customers in aggregate were 18.5% and 55.8% respectively (2018: 21.5% and 54.5% respectively).

During the year ended 31 December 2019, the percentage of the Group's purchases attributable to the Group's largest supplier and the five largest suppliers in aggregate were 1.7% and 7.5% respectively (2018: 1.8% and 7.3% respectively).

None of the Directors or any of their close associates or any Shareholders (which to the best knowledge of the Directors own more than 5% of the number of the Company's issued shares) had any interest in any of the Group's five largest customers or suppliers.

### RETIREMENT BENEFIT SCHEMES

The Group participated in various retirement benefit schemes in accordance with relevant rules and regulations in the PRC and Hong Kong. Particulars of the retirement benefit schemes are set out in note 8 to the consolidated financial statements.

### DIRECTORS

The Directors during the year ended 31 December 2019 and up to the date of this annual report are:

#### Executive Directors

Mr. Hung Kwong Yee  
Mr. Hung Sui Tak  
Ms. Yang Bingbing (*Note*)

#### Independent Non-executive Directors

Mr. Lam Cheung Chuen  
Mr. Chu Yat Pang Terry  
Mr. Lee Kwan Hung

*Note:* Ms Yang Bingbing has been appointed as an executive Director with effect from 12 July 2019.

In the 2020 AGM, Mr. Lam Cheung Chuen and Mr. Chu Yat Pang Terry will retire as Directors by rotation in accordance with Article 84 of the Articles whereas Ms. Yang Bingbing shall retire pursuant to Article 83 of the Articles. All of the three retiring Directors, being eligible, will offer themselves for re-election at the 2020 AGM.

### **DIRECTORS' SERVICE CONTRACTS**

None of the Directors offering for re-election at the 2020 AGM has a service contract with the Company which is not determinable by the Company within one year without payment of compensation (other than statutory compensation).

### **MANAGEMENT CONTRACTS**

No contracts concerning the management and administration of the whole or any substantial part of the business of the Company were entered into or existed during the year ended 31 December 2019.

### **DIRECTORS' AND CONTROLLING SHAREHOLDERS' INTERESTS IN CONTRACT OF SIGNIFICANCE**

Save for the contracts described under the paragraph headed "Connected Transactions and Continuing Connected Transactions" below and note 37 "Related Party Transactions" to the consolidated financial statements, no transaction, arrangement or contract of significance in relation to the Group's business to which the Company or any of its subsidiaries was a party and in which a Director or his connected entity or a controlling Shareholder (or any of its subsidiaries) had a material interest, whether directly or indirectly, subsisted at the end of the year ended 31 December 2019 or at any time during the year ended 31 December 2019.

### **DIRECTORS' RIGHTS TO PURCHASE SHARE OR DEBENTURES**

Apart from the Share Option Scheme as set out in the section headed "Share Option Scheme" above and note 27 to the consolidated financial statements, at no time during the year under review was the Company or any of its subsidiaries a party to any arrangement that would enable the Directors to acquire benefits by means of acquisition of shares in, or debentures of, the Company or any other body corporate; and none of the Directors or any of their spouses or children under the age of 18 were granted any right to subscribe for the equity or debt securities of the Company or any other body corporate or had exercised any such rights.

### **CONNECTED TRANSACTIONS AND CONTINUING CONNECTED TRANSACTIONS** **Connected transaction**

Save for the continuing connected transactions as disclosed below, during the year ended 31 December 2019, the Group has not carried out any connected transactions that are not exempt from annual reporting requirement under Chapter 14A of the Listing Rules.

## Continuing connected transactions

The Group has entered into the following continuing connected transactions:

### (1) Continuing connected transactions which are subject to the reporting and announcement requirements

#### (A) *Leasing of properties from the associates of Chairman Hung*

The Group has entered into the following tenancy agreements, namely, the 2019 Sky Fortune Tenancy Agreement, the 2019 Golden Ocean Wire Tenancy Agreement, the 2019 Tiannengyuan Charging Tenancy Agreement and the 2019 Golden Lake Tenancy Agreement (collectively, the "2019 Tenancy Agreements"):

#### 2019 Tenancy Agreements

##### 2019 Sky Fortune Tenancy Agreement

Date	:	31 December 2018
Location	:	Room 610–11, 6/F, Kwong Sang Hong Centre, No.151–153 Hoi Bun Road, Kwun Tong
Lessor	:	Sky Fortune Enterprises Limited ("Sky Fortune")
Lessee	:	Ten Pao International Limited ("Ten Pao International")
Monthly rental	:	HK\$52,000
Term	:	1 January 2019 to 31 December 2019
Usage	:	Office premises

The annual cap of rent payable by Ten Pao International to Sky Fortune for the year ended 31 December 2019 was HK\$624,000. The rental payable under the 2019 Sky Fortune Tenancy Agreement was payable on a monthly basis and was determined after arm's length negotiations with reference to the prevailing market rates.

The actual transaction amount under the 2019 Sky Fortune Tenancy Agreement during the year ended 31 December 2019 was HK\$624,000.

Since approximately 96.67% and 3.33% of the issued share capital of Sky Fortune are held by Chairman Hung, an executive Director and a controlling Shareholder, and Ms. Yeh Chin Lian, the spouse of Chairman Hung, respectively, Sky Fortune is an associate of Chairman Hung and a connected person of the Company and the leasing of properties pursuant to the 2019 Sky Fortune Tenancy Agreement constituted continuing connected transactions for the Company.

**2019 Golden Ocean Wire Tenancy Agreement**

Date	:	31 December 2018
Location	:	Yongguang Industrial Zone, Xikeng Village, Huihuang Street Office, Huizhou City (惠州市惠環街道辦事處西坑村永光工業區)
Lessor	:	Huizhou Golden Ocean Wire Co., Limited* (惠州市鑫洋綫業有限公司) ("Golden Ocean Wire")
Lessee	:	Huizhou Jinhu Industrial Development Co., Ltd. ("Jinhu Industrial")
Monthly rental	:	RMB200,000 (equivalent to approximately HK\$227,272)
Term	:	1 January 2019 to 31 December 2019
Usage	:	Production facilities and staff quarters

The annual cap of rent payable by Jinhu Industrial to Golden Ocean Wire for the year ended 31 December 2019 was RMB2,400,000 (equivalent to approximately HK\$2,727,264). The rental payable under the 2019 Golden Ocean Wire Tenancy Agreement was payable on a monthly basis and was determined after arm's length negotiations with reference to the prevailing market rates.

The actual transaction amount under the 2019 Golden Ocean Wire Tenancy Agreement during the year ended 31 December 2019 was HK\$2,603,000.

As 100% of the registered capital of Golden Ocean Wire is held by Golden Ocean Copper Manufacturer Co., Limited ("Golden Ocean Copper") and approximately 96.77% and 3.23% of the issued share capital of Golden Ocean Copper are held by Year Industries Limited and Grateful World International Limited, respectively. The entire issued share capital of Year Industries Limited is held by Ms. Yeh Chin Lian, the spouse of Chairman Hung, on trust for and on behalf of Chairman Hung, an executive Director and a Controlling Shareholder, and Chairman Hung is able to control the exercise of voting power at general meetings and control the composition of board of directors of Golden Ocean Copper. Since Golden Ocean Wire is directly wholly-owned by Golden Ocean Copper, Golden Ocean Wire is an associate of Chairman Hung and a connected person of the Company and the leasing of properties pursuant to the 2019 Golden Ocean Wire Tenancy Agreement will constitute continuing connected transaction for the Company.

**2019 Tiannengyuan Charging Tenancy Agreement**

Date	:	31 December 2018
Location	:	Mujintou Zone, Xinmindahuyuan Village, Shuikou Street Office, Huicheng District, Huizhou City (惠州市惠城區水口街道辦事處新民大湖園村木錦頭地段)
Lessor	:	Huizhou Tiannengyuan Charging Technology Co., Ltd. ("Tiannengyuan Charging")
Lessee	:	Ten Pao Electronic (Huizhou) Co., Ltd. ("Ten Pao Electronic (Huizhou)")
Monthly rental	:	RMB350,000 (equivalent to approximately HK\$397,727)
Term	:	1 January 2019 to 31 December 2019
Usage	:	Production facilities and staff quarters

The annual cap of rent payable by Ten Pao Electronic (Huizhou) to Tiannengyuan Charging for the year ended 31 December 2019 was RMB4,200,000 (equivalent to approximately HK\$4,772,724). The rental payable under the 2019 Tiannengyuan Charging Tenancy Agreement was payable on a monthly basis and was determined after arm's length negotiations with reference to the prevailing market rates.

The actual transaction amount under the 2019 Tiannengyuan Charging Tenancy Agreement during the year ended 31 December 2019 was HK\$4,443,000.

As 100% of the issued share capital of Tiannengyuan Charging is held by Ten Power Charging Technology Limited and 100% of the issued share capital of Ten Power Charging Technology Limited is held by Ease Bright Holdings Limited, which is a company wholly-owned by Chairman Hung, an executive Director and a controlling Shareholder, Tiannengyuan Charging is an associate of Chairman Hung and a connected person of the Company and the leasing of properties pursuant to the 2019 Tiannengyuan Charging Tenancy Agreement constituted continuing connected transactions for the Company.

### 2019 Golden Lake Tenancy Agreement

Date	:	31 December 2018
Location	:	Room 805, 8/F, Kwong Sang Hong Centre, No.151-153 Hoi Bun Road, Kwun Tong
Lessor	:	Golden Lake (HK) Co., Limited ("Golden Lake")
Lessee	:	Ten Pao International
Monthly rental	:	HK\$22,000
Term	:	1 January 2019 to 31 December 2019
Usage	:	Office premises

The annual cap of rent payable by Ten Pao International to Golden Lake for the year ended 31 December 2019 was HK\$264,000. The rental payable under the 2019 Golden Lake Tenancy Agreement was payable on a monthly basis and was determined after arm's length negotiations with reference to the prevailing market rates.

The actual transaction amount under the 2019 Golden Lake Tenancy Agreement during the year ended 31 December 2019 was HK\$154,000.

Since approximately 98% and 2% of the issued share capital of Golden Lake are held by Chairman Hung, an executive Director and a controlling Shareholder, and Ms. Yeh Chin Lian, the spouse of Chairman Hung, respectively, Golden Lake is an associate of Chairman Hung and a connected person of the Company and the leasing of properties pursuant to the 2019 Golden Lake Tenancy Agreement constituted continuing connected transactions for the Company.

To aggregate the transactions of leasing of properties by our Group from the associates of Chairman Hung under Rules 14A.81 to 14A.83 of the Listing Rules, the aggregate of annual caps of rent payable to the associates of Chairman Hung as mentioned above by our Group for the 2019 Tenancy Agreements was HK\$7,824,067 for the year ended 31 December 2019.

As one or more of the applicable ratios in respect of the annual caps (other than the profits ratio) are more than 0.1% but less than 5% on an annual basis, the transactions contemplated under the 2019 Tenancy Agreements in aggregate are subject to the reporting, annual review and announcement requirements but exempt from the circular and independent shareholders' approval requirements under Chapter 14A of the Listing Rules.

### 2020 Tenancy Agreements

Since the 2019 Tenancy Agreements had expired on 31 December 2019, the Directors considered that leasing the existing properties under the 2019 Tenancy Agreements would minimise the costs of relocation and prevent interruption of the Group's production. Therefore, the Group has entered into the following tenancy agreements, namely, the 2020 Sky Fortune Tenancy Agreement, the 2020 Golden Ocean Wire Tenancy Agreement and the 2020 Tiannengyuan Charging Tenancy Agreement (collectively, the "2020 Tenancy Agreements"):

#### 2020 Sky Fortune Tenancy Agreement

Date	:	31 December 2019
Location	:	Room 610-11, 6/F, Kwong Sang Hong Centre, No.151-153 Hoi Bun Road, Kwun Tong
Lessor	:	Sky Fortune
Lessee	:	Ten Pao International
Monthly rental	:	HK\$58,000
Term	:	1 January 2020 to 31 December 2020
Usage	:	Office premises

The aggregate amount of rent payable by Ten Pao International to Sky Fortune for the year ending 31 December 2020 will not exceed HK\$696,000. The rental payable under the 2020 Sky Fortune Tenancy Agreement is payable on a monthly basis and was determined after arm's length negotiations with reference to the prevailing market rates.

For details of the connected relationships of the parties and the nature of the connected person's interest in relation to the 2020 Sky Fortune Tenancy Agreement, please refer to the paragraph headed "2019 Tenancy Agreements — 2019 Sky Fortune Tenancy Agreement" in this section.

#### 2020 Golden Ocean Wire Tenancy Agreement

Date	:	31 December 2019
Location	:	Yongguang Industrial Zone, Xikeng Village, Huihuang Street Office, Huizhou City (惠州市惠環街道辦事處西坑村永光工業區)
Lessor	:	Golden Ocean Wire
Lessee	:	Jinhu Industrial
Monthly rental	:	RMB260,000 (equivalent to approximately HK\$289,658)
Term	:	1 January 2020 to 31 December 2020
Usage	:	Production facilities and staff quarters

The aggregate amount of rent payable by Jinhu Industrial to Golden Ocean Wire for the year ending 31 December 2020 will not exceed RMB3,120,000 (equivalent to approximately HK\$3,475,896). The rental payable under the 2020 Golden Ocean Wire Tenancy Agreement is payable on a monthly basis and was determined after arm's length negotiations with reference to the prevailing market rates.

For details of the connected relationships of the parties and the nature of the connected person's interest in relation to the 2020 Golden Ocean Wire Tenancy Agreement, please refer to the paragraph headed "2019 Tenancy Agreements — 2019 Golden Ocean Wire Tenancy Agreement" in this section.

### 2020 Tiannengyuan Charging Tenancy Agreement

Date	:	31 December 2019
Location	:	Mujintou Zone, Xinmindahuyuan Village, Shuikou Street Office, Huicheng District, Huizhou City (惠州市惠城區水口街道辦事處新民大湖園村木錦頭地段)
Lessor	:	Tiannengyuan Charging
Lessee	:	Ten Pao Electronic (Huizhou)
Monthly rental	:	RMB430,000 (equivalent to approximately HK\$479,050)
Term	:	1 January 2020 to 31 December 2020
Usage	:	Production facilities and staff quarters

The aggregate amount of rent payable by Ten Pao Electronic (Huizhou) to Tiannengyuan Charging for the year ending 31 December 2020 will not exceed RMB5,160,000 (equivalent to approximately HK\$5,748,600). The rental payable under the 2020 Tiannengyuan Charging Tenancy Agreement is payable on a monthly basis and was determined after arm's length negotiations with reference to the prevailing market rates.

For details of the connected relationships of the parties and the nature of the connected person's interest in relation to the 2020 Tiannengyuan Charging Tenancy Agreement, please refer to the paragraph headed "2019 Tenancy Agreements — 2019 Tiannengyuan Charging Tenancy Agreement" in this section.

To aggregate the transactions of leasing of properties by the Group from the associates of Chairman Hung under Rules 14A.81 to 14A.83 of the Listing Rules, the aggregate amount of rent payable to the associates of Chairman Hung pursuant to the 2020 Tenancy Agreements by the Group for the year ending 31 December 2020 will not exceed approximately HK\$9,920,496.

As one or more of the applicable ratios in respect of the annual caps (other than the profits ratio) are more than 0.1% but less than 5% on an annual basis, the transactions contemplated under the 2020 Tenancy Agreements in aggregate are subject to the reporting, annual review and announcement requirements but exempt from the circular and independent shareholders' approval requirements under Chapter 14A of the Listing Rules.

(B) *Purchase of direct current ("DC") cables and copper wires from Huizhou Xinyang Cables Co., Limited\**  
(*惠州市鑫洋線材有限公司*)

On 29 December 2017, our Company entered into a framework purchase agreement with Huizhou Xinyang Cables Co., Limited ("Huizhou Xinyang"), pursuant to which Huizhou Xinyang agreed to supply DC cables and copper wires to our Group to be used in our products for domestic sales in the PRC for a term commencing from 1 January 2018 to 31 December 2020 (the "2018 Huizhou Xinyang Framework Purchase Agreement").

The actual transaction amount under the 2018 Huizhou Xinyang Cables Framework Purchase Agreement during the year ended 31 December 2019 was HK\$28,000.

Having considered several factors such as, the expected demand for the Group's products for sales within the PRC and the projected demand of DC cables and copper wires that the Group would purchase from Huizhou Xinyang in the next three years, our Directors estimate that the maximum transaction amount under the 2018 Huizhou Xinyang Framework Purchase Agreement will not exceed HK\$7,000,000, HK\$7,000,000 and HK\$7,000,000 for the year ended/years ending 31 December 2018, 2019 and 2020, respectively.

Approximately 92.8% and 7.2% of the equity interest of Huizhou Xinyang is held by Mr. Xu Jianshe, brother-in-law of Chairman Hung, and an independent third party, respectively. Since Mr. Xu Jianshe is the brother-in-law of Chairman Hung, an executive Director and a controlling Shareholder, Huizhou Xinyang is deemed as a connected person of our Company and the transactions pursuant to the 2018 Huizhou Xinyang Framework Purchase Agreement constitute continuing connected transactions for our Company.

Since each of the applicable percentage ratios (other than the profits ratio) for the 2018 Huizhou Xinyang Framework Agreement are more than 0.1% but less than 5.0% on an annual basis, the transactions under the 2018 Huizhou Xinyang Framework Purchase Agreement are subject to the reporting, annual review, announcement requirements but exempt from the circular and independent shareholders' approval requirement under Chapter 14A of the Listing Rules.

\* For identification purpose only

(C) *Purchase of DC cables and copper wires from Golden Ocean Copper*

On 29 December 2017, our Company entered into a framework purchase agreement with Golden Ocean Copper (the "2018 Golden Ocean Copper Framework Purchase Agreement"), pursuant to which, Golden Ocean Copper agreed to supply DC cables and copper wires to our Group to be used in our products for overseas sales outside the PRC from 1 January 2018 to 31 December 2020 (both days inclusive).

The actual transaction amount under the 2018 Golden Ocean Copper Framework Purchase Agreement during the year ended 31 December 2019 was HK\$62,693,000.

Having considered several factors such as, the expected demand for the Group's products for sales within the PRC and the projected demand of DC cables and copper wires that the Group would purchase from Golden Ocean Copper in the next three years, our Directors estimate that the maximum transaction amount under the 2018 Golden Ocean Copper Framework Purchase Agreement will not exceed HK\$70,000,000, HK\$70,000,000 and HK\$70,000,000 for the year ended/years ending 31 December 2018, 2019 and 2020, respectively.

Approximately 96.77% and 3.23% of the issued share capital of Golden Ocean Copper are held by Year Industries Limited and Grateful World International Limited, respectively. Since 100% of the issued share capital of Year Industries Limited is held by Ms. Yeh Chin Lian, the spouse of Chairman Hung, on trust for and on behalf of Chairman Hung, an executive Director and a controlling Shareholder and Chairman Hung is able to control the exercise of voting power at general meetings and control the composition of board of directors of Golden Ocean Copper, Golden Ocean Copper is a connected person of our Company and the transactions pursuant to the 2018 Golden Ocean Copper Framework Purchase Agreement constitute continuing connected transactions for our Company.

### **Annual review of the continuing connected transactions**

The independent non-executive Directors have reviewed the above continuing connected transactions and confirmed that the transactions have been entered into:

- a. in the ordinary and usual course of business of the Group;
- b. on normal commercial terms or better; and
- c. according to the agreement governing them on terms that are fair and reasonable and in the interests of the Shareholders as a whole.

Pursuant to Rule 14A.56 of the Listing Rules, the Company's auditor was engaged to perform certain procedures in respect of the continuing connected transactions set out above in accordance with Hong Kong Standard on Assurance Engagements 3000 "Assurance Engagements Other than Audits or Reviews of Historical Financial Information" and with reference to Practice Note 740 "Auditor's Letter on Continuing Connected Transactions under the Listing Rules" issued by the Hong Kong Institute of Certified Public Accountants. The auditor has issued an unqualified letter containing their findings and conclusions in respect of the continuing connected transactions.

## RELATED PARTY TRANSACTIONS

Details of the material related party transactions undertaken by the Group in its normal course of business are set out in note 37 to the consolidated financial statements. Those related party transactions, which constituted connected transactions/continuing connected transactions under the Listing Rules, are set out in the paragraph headed "Connected Transactions and Continuing Connected Transactions" on pages 42 to 49 in compliance with Chapter 14A of the Listing Rules.

## DIRECTORS' INTERESTS IN COMPETING BUSINESS

As at 31 December 2019, none of the Directors is interested in any business, apart from the Group's businesses, which competes or is likely to compete, either directly or indirectly, with the businesses of the Group.

## NON-COMPETITION UNDERTAKINGS BY CONTROLLING SHAREHOLDERS

Chairman Hung, Even Joy Holdings Limited, TinYing Holdings Limited, TinYing Investments Limited and Mr. Hung Sui Tak (collectively, the "Controlling Shareholders") have entered into a deed of non-competition dated 23 November 2015 (the "Deed") with the Company. Pursuant to the Deed, each of the Controlling Shareholders shall not and shall procure that their associates (other than members of the Group) and companies excluded from the Group not to, directly or indirectly, engage in, invest in, participate in, or attempt to participate in, whether on their own account or with each other or in conjunction with or on behalf of any person or company, any business in competition with or likely to be in competition with the existing business activities of the Group. Details of the Deed are set out in the section headed "Relationship with our Controlling Shareholders" of the prospectus of the Company dated 30 November 2015 (the "Prospectus").

The Company has received confirmation from the Controlling Shareholders of their compliance with the terms of the Deed. The Controlling Shareholders declared that they fully complied with the Deed for the year ended 31 December 2019. The independent non-executive Directors have reviewed the confirmation from the Controlling Shareholders and concluded that the terms of the Deed were complied with and were effectively enforced during the year ended 31 December 2019.

The Company confirms that it has complied with the corporate governance measures as set out in the section headed "Relationship with our Controlling Shareholders" of the Prospectus to manage the conflict of interests arising from competing business and to safeguard the interests of the Shareholders.

## DIRECTORS' AND CHIEF EXECUTIVE'S INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES

As at 31 December 2019, the interests and short positions of the Directors and the chief executive of the Company in the shares, underlying shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance, Chapter 571 of the Laws of Hong Kong (the "SFO")), as recorded in the register of the Company required to be kept under Section 352 of the SFO, or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code, were as follows:

### Long position in shares of the Company

Name of Director	Capacity	Note	Number of ordinary shares interested	Approximate percentage* of the Company's issued share capital
Chairman Hung	Beneficial owner		13,052,000	1.30%
	Interest of a controlled corporation	1	338,012,000	33.79%
	Founder of a discretionary trust	2	300,000,000	29.99%
		Total	651,064,000	65.08%
Yang Bingbing	Beneficial owner		420,000	0.04%
Lam Cheung Chuen	Beneficial owner		1,000,000	0.10%

#### Notes:

- These shares are held by Even Joy Holdings Limited, a company wholly owned by Chairman Hung. By virtue of the SFO, Chairman Hung is deemed to be interested in these shares held by Even Joy Holdings Limited.
  - These shares are held by TinYing Investments Limited, a company wholly owned by TinYing Holdings Limited, which is in turn wholly owned by Vistra Trust (BVI) Limited acting as the trustee of The TinYing Trust (the "Family Trust"). The Family Trust is a discretionary trust established by Chairman Hung as settlor. The beneficiaries of the Family Trust are Chairman Hung, certain of his family members and other persons who may be added or amended from time to time. By virtue of the SFO, Chairman Hung, TinYing Holdings Limited and Vistra Trust (BVI) Limited are deemed to be interested in these shares held by TinYing Investments Limited.
- \* The percentage represents the number of shares of the Company interested divided by the number of the Company's issued shares as at 31 December 2019.

Save as disclosed above, as at 31 December 2019, none of the Directors or chief executive of the Company had any interests or short positions in the shares, underlying shares or debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO), as recorded in the register of the Company required to be kept under Section 352 of the SFO, or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code.

## INTERESTS AND SHORT POSITIONS OF SUBSTANTIAL SHAREHOLDERS IN SHARES AND UNDERLYING SHARES

As at 31 December 2019, the following corporations or persons (other than a Director or the chief executive of the Company) had an interest or a short position in the shares or underlying shares of the Company, as recorded in the register of the Company required to be kept under Section 336 of the SFO:

### Long position in shares of the Company

Name of Shareholder	Capacity	Note	Number of ordinary shares interested	Approximate percentage* of the Company's issued share capital
Even Joy Holdings Limited	Beneficial owner	1	338,012,000	33.79%
TinYing Investments Limited	Beneficial owner	1	300,000,000	29.99%
TinYing Holdings Limited	Interest of a controlled corporation	1	300,000,000	29.99%
Vistra Trust (BVI) Limited	Trustee of a discretionary trust	1	300,000,000	29.99%
FIDELITY CHINA SPECIAL SITUATIONS PLC	Beneficial owner		70,084,000	7.01%
FIL Limited	Interest of controlled corporations	2	70,428,000	7.04%
Pandanus Partners L.P.	Interest of controlled corporations	2	70,428,000	7.04%
Pandanus Associates Inc.	Interest of controlled corporations	2	70,428,000	7.04%

#### Notes:

- These interests are also disclosed as the interests of Chairman Hung in the above section headed "Directors' and chief executive's interests and short positions in shares, underlying shares and debentures".
  - According to the disclosure of interest notice filed by Pandanus Associates Inc. ("Pandanus") on 22 March 2019, these shares are held by FIL Investment Management (Hong Kong) Limited ("FIL HK"), a wholly-owned subsidiary of FIL Asia Holdings Pte Limited ("FIL Asia"), which is in turn wholly-owned by FIL Limited ("FIL"). FIL is 38.10% controlled by Pandanus Partners L.P. ("Pandanus L.P."), which is in turn wholly-owned by Pandanus. By virtue of the SFO, Pandanus, Pandanus L.P., FIL and FIL Asia are deemed to be interested in these shares held by FIL HK.
- \* The percentage represents the number of shares of the Company interested divided by the number of the Company's issued shares as at 31 December 2019.

Save as disclosed above, as at 31 December 2019, other than the Directors and the chief executive of the Company whose interests are set out in the above paragraph headed "Directors' and chief executive's interests and short positions in shares, underlying shares and debentures", no person had any interest or short position in the shares or underlying shares of the Company recorded in the register of the Company required to be kept pursuant to Section 336 of the SFO.

### SUFFICIENCY OF PUBLIC FLOAT

Based on the information that is publicly available to the Company and within the knowledge of the Directors as at the latest practicable date prior to the issue of this annual report, the Company has met the Listing Rule requirement of having a sufficient public float, i.e. at least 25% of the Company's total number of issued shares (being the minimum prescribed percentage under the Listing Rules) were held by the public.

### INDEPENDENT AUDITOR

The consolidated financial statements for the year ended 31 December 2019 have been audited by PricewaterhouseCoopers, who will retire and, being eligible, offer themselves for re-appointment at the 2020 AGM. A resolution for the re-appointment of PricewaterhouseCoopers as the independent auditor of the Company will be proposed at the 2020 AGM.

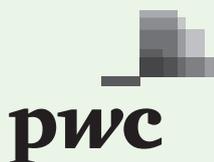
On behalf of the Board

**Hung Kwong Yee**

*Chairman & Chief Executive Officer*

Hong Kong, 19 March 2020

# INDEPENDENT AUDITOR'S REPORT



**To the Shareholders of Ten Pao Group Holdings Limited**  
*(Incorporated in the Cayman Islands with limited liability)*

## OPINION

### What we have audited

The consolidated financial statements of Ten Pao Group Holdings Limited (the "Company") and its subsidiaries (the "Group") set out on pages 59 to 137, which comprise:

- the consolidated balance sheet as at 31 December 2019;
- the consolidated statement of profit or loss for the year then ended;
- the consolidated statement of comprehensive income for the year then ended;
- the consolidated statement of changes in equity for the year then ended;
- the consolidated statement of cash flows for the year then ended; and
- the notes to the consolidated financial statements, which include a summary of significant accounting policies.

### Our opinion

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2019, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

### BASIS FOR OPINION

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HSAs") issued by the HKICPA. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Independence

We are independent of the Group in accordance with the HKICPA's Code of Ethics for Professional Accountants ("the Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code.

## Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key audit matter identified in our audit is related to the impairment of trade receivables.

Key Audit Matter	How our audit addressed the Key Audit Matter
<p><b><i>Impairment of trade receivables</i></b></p> <p>Refer to Note 4.1(b) and Note 21(c) to the consolidated financial statements.</p> <p>We focused on this area because the allowance for impairment of trade receivables is mainly related to specific customers (HK\$15.19 million as at 31 December 2019) and has decreased by approximately HK\$0.02 million or 0.14% comparing with that of last year.</p> <p>In addition, the assessment for impairment of trade receivables involves critical accounting estimates and judgments relating to the extent and duration that amount will be recovered.</p>	<p>In responding to this key audit matter, we performed the following procedures,</p> <ul style="list-style-type: none"> <li>(i) We understood, evaluated and tested credit control procedures of the trade receivables including the monthly management review of ageing, repayment and impairment assessment of trade receivables;</li> <li>(ii) For those items with impairment provision being made, we reviewed the impairment calculations, focusing on the estimated amount to be recovered and timing of the recovery with reference to the supporting documents, e.g. repayment schedules of trade receivables;</li> <li>(iii) We requested confirmations for major year end balances. Where confirmations had not been received or received with difference, we sought explanation from client and checked to their original sales contracts, delivery documents and their subsequent settlement after year end date.</li> </ul> <p>Based on the procedures performed and evidence obtained, we found accounting estimates and judgments in relation to the provision for impairment of trade receivables as at 31 December 2019 is supportable.</p>

## **OTHER INFORMATION**

The directors of the Company are responsible for the other information. The other information comprises all of the information included in the annual report other than the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## **RESPONSIBILITIES OF DIRECTORS AND AUDIT COMMITTEE FOR THE CONSOLIDATED FINANCIAL STATEMENTS**

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

Audit Committee are responsible for overseeing the Group's financial reporting process.

## **AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS**

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. We report our opinion solely to you, as a body, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSA's will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

## AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

As part of an audit in accordance with HKSAAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

### **AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)**

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the Audit Committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is Cheung Chin Hoo, Albert.

**PricewaterhouseCoopers**  
*Certified Public Accountants*

Hong Kong, 19 March 2020

# CONSOLIDATED STATEMENT OF PROFIT OR LOSS

	Note	Year ended 31 December	
		2019 HK\$'000	2018 HK\$'000
<b>Revenue</b>	5	<b>3,636,291</b>	3,202,452
Cost of sales	7	<b>(3,003,095)</b>	(2,764,448)
<b>Gross profit</b>		<b>633,196</b>	438,004
Other income	6	<b>10,945</b>	15,656
Other (losses)/gains – net	6	<b>(4,912)</b>	1,940
Selling expenses	7	<b>(148,062)</b>	(140,459)
Administrative expenses	7	<b>(266,285)</b>	(228,367)
Net impairment losses on financial assets	3.1(c)	<b>(305)</b>	(10,512)
<b>Operating profit</b>		<b>224,577</b>	76,262
Finance income	9	<b>615</b>	588
Finance expenses	9	<b>(8,272)</b>	(8,956)
Finance expenses – net	9	<b>(7,657)</b>	(8,368)
<b>Profit before income tax</b>		<b>216,920</b>	67,894
Income tax expense	10	<b>(40,461)</b>	(12,478)
<b>Profit for the year</b>		<b>176,459</b>	55,416
<b>Profit for the year attributable to:</b>			
Owners of the Company		<b>176,752</b>	55,416
Non-controlling interests		<b>(293)</b>	–
		<b>176,459</b>	55,416
<b>Earnings per share</b>			
– basic and diluted per share	11	<b>HK 17.7 cents</b>	HK 5.5 cents

The above consolidated statement of profit or loss should be read in conjunction with the accompanying notes.

# CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

	Note	Year ended 31 December	
		2019 HK\$'000	2018 HK\$'000
<b>Profit for the year</b>		<b>176,459</b>	55,416
<b>Other comprehensive income</b>			
<i>Items that may be reclassified to profit or loss</i>			
Currency translation differences		<b>(15,417)</b>	(35,022)
<i>Items that will not be reclassified to profit or loss</i>			
Changes in the fair value of equity investments at fair value through other comprehensive income		<b>236</b>	–
		<b>(15,181)</b>	(35,022)
<b>Total comprehensive income for the year attributable to:</b>			
Owners of the Company		<b>161,571</b>	20,394
Non-controlling interests		<b>(293)</b>	–
		<b>161,278</b>	20,394

The above consolidated statement of comprehensive income should be read in conjunction with the accompanying notes.

# CONSOLIDATED BALANCE SHEET

	Note	As at 31 December	
		2019 HK\$'000	2018 HK\$'000
<b>ASSETS</b>			
<b>Non-current assets</b>			
Land use rights	12	4,763	9,936
Property, plant and equipment	13	495,038	419,730
Right-of-use assets	14	11,881	–
Investment properties	15	7,500	6,400
Intangible assets	16	10,600	7,075
Deferred income tax assets	32	22,517	19,383
Derivative financial instruments – non current	23	–	47
Financial assets at fair value through profit or loss	24	3,043	2,989
Financial assets at fair value through other comprehensive income	20	17,017	17,119
Prepayments for the purchase of property, plant and equipment		27,721	7,786
		<b>600,080</b>	490,465
<b>Current assets</b>			
Inventories	19	574,382	490,053
Trade and other receivables	21	867,514	668,505
Amounts due from related parties	37(c)	1,320	1,096
Cash and cash equivalents	22	158,031	193,797
Restricted bank deposits	25	13,058	10,871
		<b>1,614,305</b>	1,364,322
<b>Total assets</b>		<b>2,214,385</b>	1,854,787
<b>EQUITY</b>			
Share capital	26	10,005	10,005
Share premium	26	125,788	125,788
Other reserves	28	37,280	15,891
Retained earnings		521,810	431,651
<b>Equity attributable to owners of the Company</b>			
Non-controlling interests		(293)	–
<b>Total equity</b>		<b>694,590</b>	583,335

The above consolidated balance sheet should be read in conjunction with the accompanying notes.

## Consolidated Balance Sheet

	Note	As at 31 December	
		2019 HK\$'000	2018 HK\$'000
<b>LIABILITIES</b>			
<b>Non-current liabilities</b>			
Non-current bank borrowings	29	41,580	59,690
Lease liabilities – non-current	14	5,775	–
Derivative financial instruments – non-current	23	153	–
Deferred income tax liabilities	32	59,726	54,128
Deferred government grants	30	27,225	9,390
		<b>134,459</b>	123,208
<b>Current liabilities</b>			
Trade and other payables	31	1,215,452	971,788
Contract liabilities		8,948	4,181
Amounts due to related parties	37(d)	22,164	12,802
Dividend payable		12	12
Income tax liabilities		17,214	11,554
Lease liabilities – current	14	1,319	–
Short-term bank borrowings	29	63,091	92,516
Current portion of non-current bank borrowings	29	57,136	55,391
		<b>1,385,336</b>	1,148,244
<b>Total liabilities</b>		<b>1,519,795</b>	1,271,452
<b>Total equity and liabilities</b>		<b>2,214,385</b>	1,854,787

The financial statements on pages 59 to 137 were approved by the Board of Directors on 19 March 2020 and were signed on its behalf.

**Mr. Hung Kwong Yee**

*Director*

**Mr. Hung Sui Tak**

*Director*

The above consolidated balance sheet should be read in conjunction with the accompanying notes.

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

	Share Capital HK\$'000	Share Premium HK\$'000	Other Reserves				Share options HK\$'000	Total HK\$'000	Retained earnings HK\$'000	Total equity HK\$'000
			Statutory Reserves HK\$'000	Capital Reserves HK\$'000	Exchange reserves HK\$'000					
<b>Balance at 31 December 2017 as originally presented</b>	10,005	125,788	27,003	338	13,130	5,468	45,939	410,617	592,349	
Change in accounting policy	-	-	-	-	-	-	-	(4,397)	(4,397)	
<b>Restated total equity at 1 January 2018</b>	10,005	125,788	27,003	338	13,130	5,468	45,939	406,220	587,952	
<b>Comprehensive income</b>										
Profit for the year	-	-	-	-	-	-	-	55,416	55,416	
<b>Other comprehensive income</b>										
Currency translation difference	-	-	-	-	(35,022)	-	(35,022)	-	(35,022)	
<b>Total comprehensive income</b>	-	-	-	-	(35,022)	-	(35,022)	55,416	20,394	
<b>Contributions by and distributions to owners of the company recognised directly in equity</b>										
Dividends	-	-	-	-	-	-	-	(25,011)	(25,011)	
<b>Total contributions by and distributions to owners of the Company for the year</b>	-	-	-	-	-	-	-	(25,011)	(25,011)	
<b>Transaction with owners</b>										
Appropriation to statutory reserves	-	-	4,974	-	-	-	4,974	(4,974)	-	
<b>Transaction with owners, recognised directly in equity</b>	-	-	4,974	-	-	-	4,974	(4,974)	-	
<b>Balance at 31 December 2018</b>	10,005	125,788	31,977	338	(21,892)	5,468	15,891	431,651	583,335	

The above consolidated statement of changes in equity should be read in conjunction with the accompanying notes.

## Consolidated Statement of Changes in Equity

	Other Reserves											Total Equity HK\$'000
	Share Capital HK\$'000	Share Premium HK\$'000	Statutory Reserves HK\$'000	Capital Reserves HK\$'000	Income ("FVOCI") HK\$'000	Exchange reserves HK\$'000	Share options HK\$'000	Total HK\$'000	Retained earnings HK\$'000	Total HK\$'000	Non- Controlling- Interests HK\$'000	
<b>Balance at 1 January 2019</b>	10,005	125,788	31,977	338	-	(21,892)	5,468	15,891	431,651	583,335	-	583,335
<b>Comprehensive income</b>												
Profit for the year	-	-	-	-	-	-	-	-	176,752	176,752	(293)	176,459
<b>Other comprehensive income</b>												
Currency translation difference	-	-	-	-	-	(15,417)	-	(15,417)	-	(15,417)	-	(15,417)
Fair value change of FVOCI	-	-	-	-	236	-	-	236	-	236	-	236
<b>Total comprehensive income</b>	-	-	-	-	236	(15,417)	-	15,181	176,752	161,571	(293)	161,278
<b>Contributions by and distributions to owners of the company recognised directly in equity</b>												
Dividends ( <i>Note 33</i> )	-	-	-	-	-	-	-	-	(50,023)	(50,023)	-	(50,023)
<b>Total contributions by and distributions to owners of the Company for the year</b>	-	-	-	-	-	-	-	-	(50,023)	(50,023)	-	(50,023)
<b>Transaction with owners</b>												
Appropriation to statutory reserves	-	-	36,570	-	-	-	-	36,570	(36,570)	-	-	-
<b>Transaction with owners, recognised directly in equity</b>	-	-	36,570	-	-	-	-	36,570	(36,570)	-	-	-
<b>Balance at 31 December 2019</b>	10,005	125,788	68,547	338	236	(37,309)	5,468	37,280	521,810	694,883	(293)	694,590

The above consolidated statement of changes in equity should be read in conjunction with the accompanying note

# CONSOLIDATED STATEMENT OF CASH FLOWS

	Note	Year ended 31 December	
		2019 HK\$'000	2018 HK\$'000
<b>Cash flows from operating activities</b>			
Cash generated from operations	34(a)	249,832	163,480
Interest paid		(8,403)	(9,046)
Income tax paid		(31,461)	(10,611)
<b>Net cash generated from operating activities</b>		<b>209,968</b>	143,823
<b>Cash flows from investing activities</b>			
Purchase of property, plant and equipment		(170,201)	(125,154)
Purchase of intangible assets		(6,360)	(2,277)
Purchase of financial assets at fair value through other comprehensive income		–	(17,119)
Proceeds from disposal of property, plant and equipment	34(b)	7,036	4,338
Grants from government related to assets	30	24,170	648
<b>Net cash used in investing activities</b>		<b>(145,355)</b>	(139,564)
<b>Cash flows from financing activities</b>			
Proceeds from bank borrowings		1,623,517	1,249,549
Repayments of bank borrowings		(1,669,228)	(1,228,756)
Dividends paid		(50,023)	(25,011)
(Decrease)/increase in restricted bank deposits		(2,187)	16,558
Principal elements of lease payments		(813)	–
<b>Net cash (used in)/generated from financing activities</b>		<b>(98,734)</b>	12,340
Net (decrease)/increase in cash and cash equivalents		(34,121)	16,599
Cash and cash equivalents at beginning of the year		193,797	180,786
Exchange (losses) on cash and cash equivalents		(1,645)	(3,588)
Cash and cash equivalents at end of the year		158,031	193,797
<b>Analysis of balance of cash and cash equivalents:</b>			
Cash and cash on hand		158,031	193,797

The above consolidated statement of cash flows should be read in conjunction with the accompanying notes.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

## 1 GENERAL INFORMATION

Ten Pao Group Holdings Limited (天寶集團控股有限公司) (the “Company”) was incorporated in the Cayman Islands on 27 January 2015 as an exempted company with limited liability under the Companies Law, Cap 22 (Law 3 of 1961, as consolidated and revised) of the Cayman Islands. The address of the Company’s registered office is Cricket Square, Hutchins Drives, P.O. Box 2681 Grand Cayman KY1-1111, Cayman Islands.

The Company, an investment holding company, and its subsidiaries (collectively, “the Group”) are principally engaged in the developing, manufacturing and sales of electric charging products in the People’s Republic of China (the “PRC”). The controlling shareholder of the Group is Mr. Hung Kwong Yee (洪光椅) (the “Controlling Shareholder” or “Chairman Hung”).

On 11 December 2015, shares of the Company were listed on The Stock Exchange of Hong Kong Limited (the “Stock Exchange”).

These financial statements are presented in HK dollars, unless otherwise stated, and have been approved for issue by the Board of Directors of the Company on 19 March 2020.

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### 2.1 Basis of presentation

#### (i) Compliance with HKFRS and HKCO

The consolidated financial statements of the Company have been prepared in accordance with all applicable Hong Kong Financial Reporting Standards (“HKFRS”) and requirements of the Hong Kong Companies Ordinance (Cap. 622).

#### (ii) Historical cost convention

The consolidated financial statements have been prepared under the historical cost convention, as modified by the derivative financial instruments, the financial assets at fair value through profit or loss (“FVPL”) and the financial assets at fair value through other comprehensive income (“FVOCI”) and investment properties, which are carried at fair value.

#### (iii) New and amended standards adopted by the Group

The Group has applied the following standards and amendments for the first time for their annual reporting period commencing 1 January 2019:

- *HKFRS 16 Leases*

The Group had to change its accounting policies as a result of adopting HKFRS 16. The impact of the adoption of this standard and new accounting policies disclosed in note 2.2 below. Most of the other amendments listed above did not have any impact on the amounts recognised in prior periods and are not expected to significantly affect the current or future periods.

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### 2.1 Basis of presentation (Continued)

#### (iv) New standards and interpretations not yet adopted

		Effective for annual periods beginning on or after
Amendments to HKAS 1 and HKAS 8	Definition of Material	1 January 2020
Amendments to HKFRS 3	Definition of a business	1 January 2020
		1 January 2020
Conceptual Framework for Financial Reporting 2018 HKFRS 17	Insurance Contracts	1 January 2021

Certain new accounting standards and interpretations have been published that are not mandatory for 31 December 2019 reporting periods and have not been early adopted by the Group. These standards are not expected to have a material impact on the entity in the current or future reporting periods and on foreseeable future transactions.

### 2.2 Changes in accounting policies

This note explains the impact of the adoption of HKFRS 16 Leases on the Group's financial statements.

The Group has adopted HKFRS 16 Leases retrospectively from 1 January 2019, but has not restated comparatives for the 2018 reporting period, as permitted under the specific transition provisions in the standard. The reclassifications and the adjustments arising from the new leasing rules are therefore recognised in the opening balance sheet on 1 January 2019.

On adoption of HKFRS 16, the Group recognised lease liabilities in relation to leases which had previously been classified as 'operating leases' under the principles of HKAS 17 Leases. These liabilities were measured at the present value of the remaining lease payments, discounted using the lessee's incremental borrowing rate as of 1 January 2019.

The remeasurements to the lease liabilities were recognised as adjustments to the related right-of-use assets immediately after the date of initial application.

	2019 HK\$'000
Operating lease commitments disclosed as at 31 December 2018	7,081
Discounted using the lessee's incremental borrowing rate as at the date of initial application	6,777
(Less): short-term leases recognised on a straight-line basis as expenses	(6,777)
<b>Lease liability recognised as at 1 January 2019</b>	<b>–</b>

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### 2.2 Changes in accounting policies (Continued)

Under the simplified transition approach, the right-of use assets were measured at the amount equal to the lease liability, adjusted by the amount of any prepaid or accrued lease payments relating to that lease recognised in the balance sheet as at 31 December 2018. There were no onerous lease contracts that would have required an adjustment to the right-of-use assets at the date of initial application.

The land use rights of prepaid operating lease payment for land which are held in the PRC are reclassified to right-of-use assets as of 30 December 2019 and 1 January 2019, respectively.

The change in accounting policy affected the following items in the consolidated balance sheet on 1 January 2019:

- Land use rights – decreased by HK\$5,047,000
- Right-of-use assets – increased by HK\$5,047,000

#### (i) Adjustments recognised on adoption of HKFRS 16

##### *Impact on segment disclosures and earnings per share*

Profit before income tax, total assets and total liabilities for December 2019 all increased as a result of the change in accounting policy. Lease liabilities are now included in total liabilities. The following segment information were affected by the change in policy:

	2019 HK\$'000
Profit before income tax	33
Total assets	7,100
Total liabilities	7,094

Earnings per share increased by HK\$0.003 cent per share for the twelve months to 31 December 2019 as a result of the adoption of HKFRS 16.

##### *Practical expedients applied*

In applying HKFRS 16 for the first time, the Group has used the following practical expedients permitted by the standard:

- the use of a single discount rate to a portfolio of leases with reasonably similar characteristics
- reliance on previous assessments on whether leases are onerous
- the accounting for operating leases with a remaining lease term of less than 12 months as at 1 January 2019 as short-term leases

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### 2.2 Changes in accounting policies (Continued)

#### (i) Adjustments recognised on adoption of HKFRS 16 (Continued)

##### *Practical expedients applied (Continued)*

- the exclusion of initial direct costs for the measurement of the right-of-use asset at the date of initial application, and
- the use of hindsight in determining the lease term where the contract contains options to extend or terminate the lease.

The Group has also elected not to reassess whether a contract is, or contains a lease at the date of initial application. Instead, for contracts entered into before the transition date the Group relied on its assessment made applying HKAS 17 and HK(IFRIC) Interpretation 4 *Determining whether an Arrangement contains a Lease*.

#### (ii) The Group's leasing activities and how these are accounted for

The Group leases various offices and warehouses. Rental contracts are typically made for fixed periods of 12 to 72 months. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions.

Until the 2018 financial year, leases of property, plant and equipment were classified as either finance or operating leases. Payments made under operating leases (net of any incentives received from the lessor) were charged to profit or loss on a straight-line basis over the period of the lease.

From 1 January 2019, leases are recognised as a right-of-use asset and a corresponding liability at the date at which the leased asset is available for use by the Group. Each lease payment is allocated between the liability and finance expense. The finance expense is charged to profit or loss over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period. The right-of-use asset is depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis.

Assets and liabilities arising from a lease are initially measured on a present value basis. Lease liabilities include the net present value of the following lease payments:

- fixed payments (including in-substance fixed payments), less any lease incentives receivable
- variable lease payment that are based on an index or a rate

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### 2.2 Changes in accounting policies (Continued)

#### (ii) The Group's leasing activities and how these are accounted for (Continued)

The lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be determined, the lessee's incremental borrowing rate is used, being the rate that the lessee would have to pay to borrow the funds necessary to obtain an asset of similar value in a similar economic environment with similar terms and conditions.

Right-of-use assets are measured at cost comprising the following:

- the amount of the initial measurement of lease liability
- any lease payments made at or before the commencement date less any lease, and incentives received

Payments associated with short-term leases are recognised on a straight-line basis as an expense in profit or loss. Short-term leases are leases with a lease term of 12 months or less.

#### (iii) Lessor accounting

The Group did not need to make any adjustments to the accounting for assets held as lessor under operating leases as a result of the adoption of HKFRS 16.

### 2.3 Consolidation

#### Subsidiaries

Subsidiaries are all entities (including structured entities) over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.

#### Business combination

The Group applies the acquisition method to account for business combinations. The consideration transferred for the acquisition of a subsidiary is the fair values of the assets transferred, the liabilities incurred to the former owners of the acquiree and the equity interests issued by the Group. The consideration transferred includes the fair value of any asset or liability resulting from a contingent consideration arrangement. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date.

The Group recognises any non-controlling interest in the acquiree on an acquisition-by-acquisition basis, either at fair value or at the non-controlling interest's proportionate share of the recognised amounts of acquiree's identifiable net assets.

Any contingent consideration to be transferred by the Group is recognised at fair value at the acquisition date. Subsequent changes to the fair value of the contingent consideration that is deemed to be an asset or liability is recognised in accordance with HKAS 39 in profit or loss. Contingent consideration that is classified as equity is not remeasured, and its subsequent settlement is accounted for within equity.

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### 2.3 Consolidation (Continued)

#### Business combination (Continued)

The excess of the consideration transferred, the amount of any non-controlling interest in the acquiree and the acquisition-date fair value of any previous equity interest in the acquiree over the fair value of the identifiable net assets acquired is recorded as goodwill. If the total of consideration transferred, non-controlling interest recognised and previously held interest measured is less than the fair value of the net assets of the subsidiary acquired in the case of a bargain purchase, the difference is recognised directly in the statement of profit or loss.

Intra-group transactions, balances and unrealised gains on transactions between Group companies are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the transferred asset. When necessary, amounts reported by subsidiaries have been adjusted to conform with the Group's accounting policies.

### 2.4 Separate financial statements

Investments in subsidiaries are accounted for at cost less impairment. Cost includes direct attributable costs of investment. The results of subsidiaries are accounted for by the Company on the basis of dividend received and receivable.

Impairment testing of the investments in subsidiaries is required upon receiving a dividend from these investments if the dividend exceeds the total comprehensive income of the subsidiary in the period the dividend is declared or if the carrying amount of the investment in the separate financial statements exceeds the carrying amount in the consolidated financial statements of the investee's net assets including goodwill.

### 2.5 Associates

An associate is an entity over which the Group has significant influence but not control, generally accompanying a shareholding of between 20% and 50% of the voting rights. Investments in associates are accounted for using the equity method of accounting. Under the equity method, the investment is initially recognised at cost, and the carrying amount is increased or decreased to recognise the investor's share of the profit or loss of the investee after the date of acquisition. The Group's investments in associates include goodwill identified on acquisition. Upon the acquisition of the ownership interest in an associate, any difference between the cost of the associate and the Group's share of the net fair value of the associate's identifiable assets and liabilities is accounted for as goodwill.

If the ownership interest in an associate is reduced but significant influence is retained, only a proportionate share of the amounts previously recognised in other comprehensive income is reclassified to profit or loss where appropriate.

The Group's share of post-acquisition profit or loss is recognised in the statement of profit or loss, and its share of post-acquisition movements in other comprehensive income is recognised in other comprehensive income with a corresponding adjustment to the carrying amount of the investment. When the Group's share of losses in an associate equals or exceeds its interest in the associate, including any other unsecured receivables, the Group does not recognize further losses, unless it has incurred legal or constructive obligations or made payments on behalf of the associate.

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### 2.5 Associates (Continued)

The Group determines at each reporting date whether there is any objective evidence that the investment in the associate is impaired. If this is the case, the Group calculates the amount of impairment as the difference between the recoverable amount of the associate and its carrying value and recognises the amount adjacent to 'share of profit of investments accounted for using equity method' in the statement of profit or loss.

Profits and losses resulting from upstream and downstream transactions between the Group and its associate are recognised in the Group's financial statements only to the extent of unrelated investor's interests in the associates. Unrealised losses are eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of associates have been changed where necessary to ensure consistency with the policies adopted by the Group.

Gain or losses on dilution of equity interest in associates are recognised in the statement of profit or loss.

### 2.6 Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the steering committee that makes strategic decisions.

### 2.7 Foreign currency translation

#### (a) Functional and presentation currency

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates (the "functional currency"). Renminbi ("RMB") is the functional currency of principal operating subsidiaries of the Group. These consolidated financial statements are presented in Hong Kong dollar ("HK\$"), which is the presentation and functional currency of the Company.

#### (b) Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions or valuation where items are re-measured. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the statement of profit or loss, except when deferred in other comprehensive income as qualifying cash flow hedges and qualifying net investment hedges.

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### 2.7 Foreign currency translation (Continued)

#### (c) Group companies

The results and financial position of all the Group entities (none of which has the currency of a hyper-inflationary economy) that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- (i) assets and liabilities for each balance sheet presented are translated at the closing rate at the date of that balance sheet;
- (ii) income and expenses for each statement of profit or loss are translated at average exchange rates (unless this average is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the rate on the dates of the transactions); and
- (iii) all resulting currency translation differences are recognised in other comprehensive income.

### 2.8 Land use rights

Land use rights are up-front payments to acquire long-term interests in the usage of land. They are stated at cost and charged to the consolidated statement of profit or loss over the remaining period of the lease on a straight-line basis, net of any impairment losses.

### 2.9 Government grants

Grants from the government are recognised at their fair value where there is a reasonable assurance that the grant will be received and the Group will comply with all attached conditions.

Government grants relating to costs are deferred and recognised in the consolidated statement of profit or loss over the period necessary to match them with the costs that they are intended to compensate.

Government grants relating to property, plant and equipment are included in non-current liabilities as deferred government grants and are credited to the consolidated statement of profit or loss on a straight-line basis over the expected lives of the related assets.

### 2.10 Property, plant and equipment

All property, plant and equipment are stated at historical cost less depreciation and impairment losses. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Construction in progress is property, plant and equipment on which construction work has not been completed and stated at cost. Cost includes acquisition and construction expenditure incurred, interest and other direct costs attributable to the development. Depreciation is not provided on construction in progress until the related asset is completed for intended use.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are expensed in the consolidated statement of profit or loss during the financial period in which they are incurred.

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### 2.10 Property, plant and equipment (Continued)

Depreciation of property, plant and equipment is calculated using the straight-line method to allocate their cost to their residual values over their estimated useful lives, as follows:

Buildings	20 years
Leasehold improvements	Shorter of remaining term of the lease and estimated useful lives of assets
Plant and machineries	3–10 years
Furniture and fixtures	5 years
Electronic equipment	3–10 years
Motor vehicles	3–5 years

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount (Note 2.14).

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised within 'Other (losses)/gains – net' in the statement of profit or loss.

### 2.11 Investment property

Investment property, principally comprising buildings, is held for long-term rental yields or for capital appreciation or both, and that is not occupied by the Group. It also includes properties that are being constructed or developed for future use as investment properties. Land held under operating leases are accounted for as investment properties when the rest of the definition of an investment property is met. In such cases, the operating leases concerned are accounted for as if they were finance leases. Investment property is initially measured at cost, including related transaction costs and where applicable borrowing costs. After initial recognition, investment properties are carried at fair value, representing open market value determined at each reporting date by external valuers. Fair value is based on active market prices, adjusted, if necessary, for any difference in the nature, location or condition of the specific asset. If the information is not available, the Group uses alternative valuation methods such as recent prices on less active markets or discounted cash flow projections. Changes in fair values are recorded in the statement of profit or loss as part of a valuation gain or loss in 'Other (losses)/gains – net'.

### 2.12 Intangible assets

Intangible assets represent patents, computer software and trademarks at historical costs.

Patents are amortised on a straight-line basis over useful lives of 10 years.

Acquired computer software programmes are capitalised on the basis of the costs incurred to acquire and bring to use the specific software. These costs are amortised over the estimated useful lives of 3 to 10 years on a straight-line basis.

Trademarks have a finite useful life and are carried at cost less accumulated amortisation. Amortisation is calculated using the straight-line method to allocate the cost of trademarks and licenses over their estimated useful lives of 10 years.

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### 2.13 Research and development expenditure

Research expenditures is recognised as an expense as incurred. Costs incurred on development projects relating to the design and testing of new and improved products are recognised as intangible assets when the following criteria are met:

- it is technically feasible to complete the intangible asset so that it will be available for use;
- management intends to complete the intangible asset and use or sell it;
- there is an ability to use or sell the intangible asset;
- it can be demonstrated how the intangible asset will generate probable future economic benefits;
- adequate technical, financial and other resources to complete the development and to use or sell the intangible asset are available; and
- the expenditure attributable to the intangible asset during its development can be reliably measured.

Other development expenditures that do not meet these criteria are recognised as an expense as incurred. Development cost previously recognised as an expense is not recognised as an asset in a subsequent period. Capitalised development costs are recorded as intangible assets and amortised from the point at which the asset is ready for use on a straight-line basis over their estimated useful lives.

### 2.14 Impairment of non-financial assets

Intangible assets that have an indefinite useful life or intangible assets not ready to use are not subject to amortisation and are tested annually for impairment. Assets that are subject to amortisation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows cash-generating units. Non-financial assets other than goodwill that suffered impairment are reviewed for possible reversal of the impairment at each reporting date.

### 2.15 Investments and other financial assets

#### (i) Classification

The Group classifies its financial assets in the following measurement categories:

- those to be measured subsequently at fair value (either through other comprehensive income or through profit or loss), and
- those to be measured at amortised cost.

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### 2.15 Investments and other financial assets (Continued)

#### (i) Classification (Continued)

The classification depends on the entity's business model for managing the financial assets and the contractual terms of the cash flows.

For assets measured at fair value, gains and losses will either be recorded in profit or loss or other comprehensive income. For investments in equity instruments that are not held for trading, this will depend on whether the Group has made an irrevocable election at the time of initial recognition to account for the equity investment at FVOCI.

The Group reclassifies debt investments when and only when its business model for managing those assets changes.

#### (ii) Recognition and derecognition

Regular way purchases and sales of financial assets are recognised on trade-date, the date on which the Group commits to purchase or sell the asset. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Group has transferred substantially all the risks and rewards of ownership.

#### (iii) Measurement

At initial recognition, the Group measures a financial asset at its fair value plus, in the case of a financial asset not at FVPL, transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVPL are expensed in profit or loss.

Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are solely payment of principal and interest.

#### *Debt instruments*

Subsequent measurement of debt instruments depends on the Group's business model for managing the asset and the cash flow characteristics of the asset. There are two measurement categories into which the Group classifies its debt instruments:

- **Amortised cost:** Assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Interest income from these financial assets is included in finance income using the effective interest rate method. Any gain or loss arising on derecognition is recognised directly in profit or loss and presented in other (losses)/gains — net together with foreign exchange gains and losses. Impairment losses are presented as separate line item in the statement of profit or loss.
- **FVPL:** Assets that do not meet the criteria for amortised cost or FVOCI are measured at FVPL. A gain or loss on a debt investment that is subsequently measured at FVPL is recognised in profit or loss and presented net within other (losses)/gains-net in the period in which it arises.

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### 2.15 Investments and other financial assets (Continued)

#### (iii) Measurement (Continued)

##### *Equity instruments*

The Group subsequently measures all equity investments at fair value. Where the Group's management has elected to present fair value gains and losses on equity investments in other comprehensive income, there is no subsequent reclassification of fair value gains and losses to profit or loss following the derecognition of the investment. Dividends from such investments continue to be recognised in profit or loss as other income when the Group's right to receive payments is established.

Changes in the fair value of financial assets at FVPL are recognised in other (losses)/gains-net in the statement of profit or loss as applicable. Impairment losses (and reversal of impairment losses) on equity investments measured at FVOCI are not reported separately from other changes in fair value.

#### (iv) Impairment

The Group assesses on a forward looking basis the expected credit losses associated with its debt instruments carried at amortised cost and FVOCI. The impairment methodology applied depends on whether there has been a significant increase in credit risk.

For trade receivables, the Group applies the simplified approach permitted by HKFRS 9, which requires expected lifetime losses to be recognised from initial recognition of the receivables, see Note 3.1(c) for further details.

### 2.16 Offsetting financial instruments

Financial assets and liabilities are offset and the net amount reported in the balance sheet when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously. The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in the event of default, insolvency or bankruptcy of the company or the counterparty.

### 2.17 Derivative financial instruments

Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently remeasured at their fair value. The method of recognising the resulting gain or loss depends on whether the derivative is designated as a hedging instrument, and if not, the gain or loss from fair value change is recognised immediately in the consolidated statement of profit or loss within 'Other (losses)/gains – net'.

### 2.18 Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is determined using the weighted average method. The cost of finished goods and work in progress comprises raw materials, direct labor, other direct costs and related production overheads based on normal operating capacity. It excluded borrowing costs. Net realisable value is the estimated selling price in the ordinary course of business, less applicable variable selling expenses.

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### 2.19 Trade and other receivables

Trade receivables are amounts due from customers for merchandise sold in the ordinary course of business. If collection of trade and other receivables is expected in one year or less or in the normal operating cycle if longer, they are classified as current assets. If not, they are presented as non-current assets.

Trade and other receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less allowance for impairment.

### 2.20 Cash and cash equivalents

In the consolidated statement of cash flows, cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts. In the consolidated and entity balance sheet, bank overdrafts are shown within borrowings in current liabilities.

### 2.21 Restricted bank deposits

Restricted bank deposits represent deposits held by the bank in a segregated account as security for borrowings from the bank. Such restricted bank deposits will be released when the Group repays the related bank borrowings.

### 2.22 Share capital

Ordinary shares are classified as equity.

Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.

### 2.23 Trade payables

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Trade payables are classified as current liabilities if payment is due within one year or less (or in the normal operating cycle of the business if longer). If not, they are presented as non-current liabilities.

Trade payables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method.

### 2.24 Borrowings

Borrowings are recognised initially at fair value, net of transaction costs incurred. Borrowings are subsequently carried at amortised cost; any difference between the proceeds net of transaction costs and the redemption value is recognised in the statement of profit or loss over the period of the borrowings using the effective interest method.

Borrowings are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least 12 months after the end of the reporting period.

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### 2.25 Borrowing costs

General and specific borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.

All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

### 2.26 Current and deferred income tax

The tax expense for the period comprises current and deferred tax. Tax is recognised in the consolidated statement of profit or loss, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, the tax is also recognised in other comprehensive income or directly in equity, respectively.

#### (a) Current income tax

The current income tax charge is calculated on the basis of the tax laws enacted or substantially enacted at the balance sheet date in the countries where the Company and its subsidiaries operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

#### (b) Deferred income tax

##### *Inside basis differences*

Deferred income tax is recognised using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. However, the deferred income tax is not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit/loss. Deferred income tax is determined using tax rates and laws that have been enacted or substantially enacted by the balance sheet date and are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled.

Deferred income tax assets are recognised only to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised.

##### *Outside basis differences*

Deferred income tax liabilities is provided on temporary differences arising from investments in subsidiaries, except for deferred income tax liability where the timing of the reversal of the temporary difference is controlled by the Group and it is probable that the temporary difference will not reverse in the foreseeable future.

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### 2.26 Current and deferred income tax (Continued)

#### (c) Offsetting

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when the deferred income tax assets and liabilities relate to income taxes levied by the same taxation authority on either the taxable entity or different taxable entities where there is an intention to settle the balances on a net basis.

### 2.27 Employee benefits

#### Pension obligations

The Group contributes on a monthly basis to various defined contribution plans organised by the relevant governmental authorities. The Group has no legal or constructive obligations to pay further contributions if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior years. The contributions are recognised as employee benefit expense when they are due.

#### Housing funds, medical insurance and other social insurances

Full-time employees of the Group's subsidiaries in the PRC participate in a government mandated multi-employer defined contribution plan pursuant to which certain pension insurance, medical insurance, unemployment insurance, maternity insurance, occupational injury insurance, employee housing fund and other welfare benefits are provided to employees. Chinese labor regulations require that the subsidiaries of the Group make contributions to the government for these benefits based on certain percentages of the employees' salaries. The Group has no legal obligation for the benefits beyond the contributions made.

### 2.28 Share-based payment

The Group operates a number of equity-settled, share-based compensation plans, under which the entity receives services from employees as consideration for equity instruments (options) of the Group. The fair value of the employee services received in exchange for the grant of the options is recognised as an expense. The total amount to be expensed is determined by reference to the fair value of the options granted.

When the options are exercised, the Company issues new shares. The proceeds received net of any directly attributable transaction costs are credited to share capital (and share premium).

### 2.29 Revenue recognition

Revenue comprises the fair value of the consideration received or receivable for the sale of goods and services in the ordinary course of the Group's activities. Revenue is shown net of value-added tax, returns, rebates and discounts and after eliminating sales within the Group.

The Group recognises revenue when control of the products has transferred; and when specific criteria have been met for each of the Group's activities as described below. The amount of revenue is not considered to be reliably measurable until all contingencies relating to sale have been resolved. The Group bases its estimates on historical results, taking into consideration the type of customer, the type of transaction and the specifics of each arrangement. Revenue is recognised as follows:

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### 2.29 Revenue recognition (Continued)

#### (a) Sales of goods in the PRC and overseas

Revenue from the sale of good directly to the customers is recognised at the point that the control of the inventory have passed to the customers, which is primarily upon the acceptance of the products by the customers. The customers have full discretion over the products and there is no unfulfilled obligation that could affect the customers' acceptance of the products. The Group collects cash or bank acceptance notes from the customers before or upon deliveries of products through banks. Cash or bank acceptance notes collected from the customers before product delivery is recognised as contract liability.

#### (b) Interest income

Interest income is recognised on a time-proportion basis using the effective interest method.

### 2.30 Leases

As explained in note 2.2 above, the Group has changed its accounting policy for leases where the Group is the lessee. The new policy is described below and the impact of the change in note 2.2.

Leases in which a significant portion of the risks and rewards of ownership were not transferred to the Group as lessee were classified as operating leases (note 14). Payments made under operating leases (net of any incentives received from the lessor) were charged to profit or loss on a straight-line basis over the period of the lease.

From 1 January 2019, leases are recognised as a right-of-use asset and a corresponding liability at the date at which the leased asset is available for use by the Group.

Contracts may contain both lease and non-lease components. The Group allocates the consideration in the contract to the lease and non-lease components based on their relative stand-alone prices. However, for leases of real estate for which the Group is a lessee, it has elected not to separate lease and non-lease components and instead accounts for these as a single lease component.

Assets and liabilities arising from a lease are initially measured on a present value basis. Lease liabilities include the net present value of the following lease payments:

- fixed payments (including in-substance fixed payments), less any lease incentives receivable
- variable lease payment that are based on an index or a rate, initially measured using the index or rate as at the commencement date
- amounts expected to be payable by the Group under residual value guarantees
- the exercise price of a purchase option if the Group is reasonably certain to exercise that option, and payments of penalties for terminating the lease, if the lease term reflects the Group exercising that option.

Lease payments to be made under reasonably certain extension options are also included in the measurement of the liability.

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### 2.30 Leases (Continued)

The lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be readily determined, which is generally the case for leases in the Group, the lessee's incremental borrowing rate is used, being the rate that the individual lessee would have to pay to borrow the funds necessary to obtain an asset of similar value to the right-of-use asset in a similar economic environment with similar terms, security and conditions.

To determine the incremental borrowing rate, the Group:

- where possible, uses recent third-party financing received by the individual lessee as a starting point, adjusted to reflect changes in financing conditions since third party financing was received;
- makes adjustments specific to the lease e.g. term, country, currency and security.

The Group is exposed to potential future increases in variable lease payments based on an index or rate, which are not included in the lease liability until they take effect. When adjustments to lease payments based on an index or rate take effect, the lease liability is reassessed and adjusted against the right-of-use asset.

Lease payments are allocated between principal and finance cost. The finance cost is charged to profit or loss over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period.

Right-of-use assets are measured at cost comprising the following:

- the amount of the initial measurement of lease liability
- any lease payments made at or before the commencement date less any lease incentives received
- any initial direct costs, and
- restoration costs.

Right-of-use assets are generally depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis. If the Group is reasonably certain to exercise a purchase option, the right-of-use asset is depreciated over the underlying asset's useful life. While the Group revalues its land and buildings that are presented within property, plant and equipment, it has chosen not to do so for the right-of-use buildings held by the Group.

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### 2.30 Leases (Continued)

Payments associated with short-term leases of equipment and vehicles are recognised on a straight-line basis as an expense in profit or loss. Short-term leases are leases with a lease term of 12 months or less.

Lease income from operating leases where the Group is a lessor is recognised in income on a straight-line basis over the lease term (note 14). Initial direct costs incurred in obtaining an operating lease are added to the carrying amount of the underlying asset and recognised as expense over the lease term on the same basis as lease income. The respective leased assets are included in the balance sheet based on their nature. The Group did not need to make any adjustments to the accounting for assets held as lessor as a result of adopting the new leasing standard.

### 2.31 Dividend distribution

Dividend distribution to the shareholders is recognised as a liability in the financial statements in the period in which the dividends are approved.

## 3 FINANCIAL RISK MANAGEMENT

### 3.1 Financial risk factors

The Group's activities expose it to a variety of financial risks: market risk (including foreign exchange risk, price risk, cash flow and fair value interest rate risk), credit risk and liquidity risk. The Group's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the Group's financial performance. Risk management is carried out by senior management of the Group approved by the board of directors.

#### (a) Foreign exchange risk

The Group operates mainly in the PRC, and is exposed to foreign currency risks arising from various currency exposures, mainly with respect to HK\$ and US dollar ("USD"). Exchange rate fluctuations and market trends have always been a concern of the Group. Foreign currency hedging of the Group has been managed by the Group's chief financial officer, and overseen by the Group's chief executive officer. In accordance with the hedging needs and the then foreign exchange situation, the Group's chief financial officer would gather and analyse information regarding various hedging instruments and determine stop-loss thresholds. The Group's chief financial officer would then obtain quotations from various banks as to the financial instrument and present such quotations to the Group's chief executive officer, who would then evaluate and make a decision as to whether to enter into a hedging agreement. Several hedging contracts have been entered into during the past years.

The conversion of RMB into foreign currencies is subject to the rules and regulations of foreign exchange control promulgated by the PRC government.

### 3 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### 3.1 Financial risk factors (Continued)

##### (a) Foreign exchange risk (Continued)

The carrying amount of the Group's foreign currency denominated monetary assets and monetary liabilities at the respective balance sheet dates are as follows:

	2019 HK\$'000	2018 HK\$'000
<b>Assets</b>		
USD	396,994	399,052
HK\$	133,127	132,358
<b>Total</b>	<b>530,121</b>	531,410
<b>Liabilities</b>		
HK\$	451,328	433,051
USD	218,435	173,919
<b>Total</b>	<b>669,763</b>	606,970

If RMB had strengthened/weakened by 5% against the relevant foreign currencies, with all other variable held constant, the profit before income tax would increase/decrease as follows:

	2019 Increase/(decrease) in profit before income tax if exchanges rates change by		2018 Increase/(decrease) in profit before income tax if exchanges rates change by	
	+5% HK\$'000	-5% HK\$'000	+5% HK\$'000	-5% HK\$'000
HK\$	15,910	(15,910)	15,035	(15,035)
USD	(8,928)	8,928	(11,257)	11,257

##### (b) Price risk

The Group is not exposed to equity securities price risk as it has no investment in equity securities that were publicly traded.

### 3 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### 3.1 Financial risk factors (Continued)

##### (c) Credit risk

The Group is exposed to credit risk mainly in relation to its cash and cash equivalents, restricted bank deposits, trade and other receivables, amounts due from related parties and FVPL.

##### (i) Risk management and Security

For cash and cash equivalents and restricted bank deposits, the management manages the credit risk by placing all the bank deposits in state-owned financial institutions or reputable banks which are all high-credit-quality financial institutions.

To manage the credit risk in respect of trade and other receivables, the Group performs ongoing credit evaluations of its debtors' financial condition and does not require collateral from the debtors on the outstanding balances. Based on the expected recoverability and timing for collection of the outstanding balances, the Group maintains an allowance for doubtful accounts and actual losses incurred have been within management's expectations. In addition, in order to reduce the credit risks involved in export sales, the Group maintains a policy of short-term export credit insurance with the China Export and Credit Insurance Corporation (中國出口信用保險公司), an independent insurance company established in the PRC, which covers various credit risks such as customers' bankruptcy, inability to settle payment and refusal to accept our finished products and political risks.

As at 31 December 2019, the Group's credit risk was concentrated to the extent that its five largest customers accounted for 50% (2018: 47%) of the total trade receivables.

The Group has two types of financial assets that are subject to the expected credit loss model:

- trade receivables for sales of inventory, and
- other receivables

While cash and cash equivalents and other receivables are also subject to the impairment requirements of HKFRS 9, the identified impairment loss was immaterial.

##### (ii) Impairment of trade receivables

Trade receivables

The Group applies the HKFRS 9 simplified approach to measuring expected credit losses which uses a lifetime expected loss allowance for all trade receivables.

To measure the expected credit losses, trade receivables have been grouped based on shared credit risk characteristics.

### 3 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### 3.1 Financial risk factors (Continued)

##### (c) Credit risk (Continued)

##### (ii) Impairment of trade receivables (Continued)

##### Trade receivables (Continued)

The expected loss rates are based on the payment profiles of sales over a period of 36 months before 31 December 2019 or 31 December 2018 and the corresponding historical credit losses experienced within this period. The historical loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors affecting the ability of the customers to settle the receivables. The Group has identified the GDP and the unemployment rate of the countries in which it sells its goods and services to be the most relevant factors, and accordingly adjusts the historical loss rates based on expected changes in these factors.

On that basis, the loss allowance as at 31 December 2019 and 31 December 2018 was determined as follows:

31 December 2019	Less than 3 months	More than 3 months but not exceeding 1 year	More than 1 year	Total
Expected loss rate	0.19%	0.94%	100%	
Gross carrying amount – trade receivables (HK\$'000)	778,365	46,952	13,232	838,549
<b>Loss allowance (HK\$'000)</b>	<b>1,511</b>	<b>443</b>	<b>13,232</b>	<b>15,186</b>
31 December 2018	Less than 3 months	More than 3 months but not exceeding 1 year	More than 1 year	Total
Expected loss rate	0.17%	4.76%	100%	
Gross carrying amount – trade receivables (HK\$'000)	583,367	39,896	12,309	635,572
<b>Loss allowance (HK\$'000)</b>	<b>1,000</b>	<b>1,898</b>	<b>12,309</b>	<b>15,207</b>

### 3 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### 3.1 Financial risk factors (Continued)

##### (c) Credit risk (Continued)

##### (ii) Impairment of trade receivables (Continued)

Trade receivables (Continued)

The closing loss allowances for trade receivables as at 31 December 2019 reconcile to the opening loss allowances as follows:

	2019 HK\$'000	2018 HK\$'000
<b>At 31 December – calculated under HKAS 39</b>	<b>15,207</b>	571
Amounts restated through opening retained earnings	–	4,397
Opening loss allowance as at 1 January 2019 – calculated under HKFRS 9	<b>15,207</b>	4,968
Increase in trade receivables impairment allowance recognised in profit or loss during the year	<b>305</b>	10,512
Currency translation difference	<b>(326)</b>	(273)
<b>At 31 December</b>	<b>15,186</b>	15,207

Trade receivables is written off when there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery include, amongst others, the failure of a debtor to engage in a repayment plan with the Group, and a failure to make contractual payments for a period of greater than 1 year.

Impairment losses on trade receivables are presented as net impairment losses within operating profit. Subsequent recoveries of amounts previously written off are credited against the same line item.

##### (iii) Financial assets at fair value through profit or loss

The entity is also exposed to credit risk in relation to debt investments that are measured at fair value through profit or loss. The maximum exposure at the end of the year is carrying amount of these investments HK\$3,043,000 (2018: HK\$2,989,000).

##### (d) Liquidity risk

The Group maintains prudent liquidity risk management by maintaining sufficient cash and bank balances. The Group's liquidity risk is further mitigated through the availability of financing through its own cash resources and the availability of banking facilities to meet its financial commitments. In the opinion of the directors, the Group does not have any significant liquidity risk.

### 3 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### 3.1 Financial risk factors (Continued)

##### (d) Liquidity risk (Continued)

The table below analyses the Group's financial liabilities into relevant maturity groupings based on the remaining period at the balance sheet date to the contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows including interest elements computed using contractual rates, or if floating based on rates at the year-end:

	On demand HK\$'000	3 months or less HK\$'000	3 months to 1 year HK\$'000	Over 1 year HK\$'000	Total HK\$'000
<b>At 31 December 2018</b>					
Bank borrowings	–	107,634	45,352	65,199	218,185
Trade and other payables (excluding non-financial liabilities)	–	609,966	220,605	2	830,573
Amounts due to related parties	12,802	–	–	–	12,802
<b>Total</b>	<b>12,802</b>	<b>717,600</b>	<b>265,957</b>	<b>65,201</b>	<b>1,061,560</b>

	On demand HK\$'000	3 months or less HK\$'000	3 months to 1 year HK\$'000	Over 1 year HK\$'000	Total HK\$'000
<b>At 31 December 2019</b>					
Bank borrowings	–	82,363	43,121	45,360	170,844
Trade and other payables (excluding non-financial liabilities)	–	807,865	251,537	–	1,059,402
Amounts due to related parties	22,164	–	–	–	22,164
Lease liabilities	–	–	1,319	5,775	7,094
<b>Total</b>	<b>22,164</b>	<b>890,228</b>	<b>295,977</b>	<b>51,135</b>	<b>1,259,504</b>

##### (e) Cash flow and fair value interest rate risk

The Group's interest-rate risk arises from bank borrowings. Bank borrowings at variable rates expose the Group to cash flow interest-rate risk. Bank borrowings at fixed rates expose the Group to fair value interest-rate risk. The Group has entered into fixed-to-floating interest rate swaps to hedge the fair value interest rate risk. If the interest rate for variable rate borrowings had been 1% higher/lower for the year ended 31 December 2019 with all other variables being held constant, the Group's profit before tax would have been lower/higher by HK\$987,000 (2018: HK\$1,150,000).

### 3 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### 3.1 Financial risk factors (Continued)

##### (e) Cash flow and fair value interest rate risk (Continued)

As at 31 December 2018 and 2019, changes in interest rates within an expected range had no material impact on the interest income of restricted bank deposits and cash and cash equivalents.

#### 3.2 Capital risk management

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

In order to maintain or adjust the capital structure, the Group may vary the amount of dividends paid to shareholders, issue new shares or sell assets to reduce debt.

The Group monitors capital on the basis of the gearing ratio. This ratio is calculated as total borrowings divided by total equity.

The gearing ratios at 31 December 2018 and 2019 was as follows:

	2019 HK\$'000	2018 HK\$'000
Total borrowings	161,807	207,597
Total equity	694,590	583,335
Gearing ratio	23%	36%

Gearing ratio has decreased to 23% as at 31 December 2019, which is mainly due to the net decrease in total borrowings during the year.

#### 3.3 Fair value estimation

The table below analyses financial instruments carried at fair value, by the levels of inputs to valuation techniques. The inputs to valuation techniques are categorized into three levels within a fair value hierarchy, as follows:

- Level 1 – Quoted prices unadjusted in active markets for identical assets or liabilities.
- Level 2 – Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly that is, as prices or indirectly that is, derived from prices.
- Level 3 – Inputs for the asset or liability that are not based on observable market data that is, unobservable inputs.

### 3 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### 3.3 Fair value estimation (Continued)

The following table presents the Group's assets and liabilities that are measured at fair value as at 31 December 2018 and 2019.

	As at 31 December 2018			
	Level 1 HK\$'000	Level 2 HK\$'000	Level 3 HK\$'000	Total HK\$'000
<b>Recurring fair value measurements</b>				
<b>Assets</b>				
Derivative financial instruments	–	47	–	47
Financial assets at fair value through profit or loss				
– non current	–	–	2,989	2,989
Financial assets at fair value through comprehensive income – non current	–	–	17,119	17,119

	As at 31 December 2019			
	Level 1 HK\$'000	Level 2 HK\$'000	Level 3 HK\$'000	Total HK\$'000
<b>Recurring fair value measurements</b>				
<b>Assets</b>				
Financial assets at fair value through profit or loss				
– non current	–	–	3,043	3,043
Financial assets at fair value through comprehensive income – non current	–	–	17,017	17,017
<b>Liabilities</b>				
Derivative financial instruments	–	153	–	153

#### (a) Financial instruments in level 1

The fair value of financial instruments traded in active markets is based on quoted market prices at the end of the reporting period. A market is regarded as active if quoted prices are readily and regularly available from an exchange, dealer, broker, industry group, pricing service, or regulatory agency, and those prices represent actual and regularly occurring market transactions on an arm's length basis. The quoted market price used for financial assets held by the Group is the current bid price. These instruments are included in level 1.

### 3 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### 3.3 Fair value estimation (Continued)

##### (b) Financial instruments in level 2

The fair value of financial instruments that are not traded in an active market is determined by using valuation techniques. These valuation techniques maximise the use of observable market data where it is available and rely as little as possible on entity specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in level 2. If one or more of the significant inputs is not based on observable market data, the instrument is included in level 3.

Specific valuation techniques used to value financial instruments include:

- Quoted market prices or dealer quotes for similar instruments.
- The fair value of interest rate swaps calculated as the present value of the estimated future cash flows based on observable yield curves.
- The fair value of forward foreign exchange contracts determined using forward exchange rates at the balance sheet date, with the resulting value discounted back to present value.

Note that all the resulting fair value estimates are included in level 2 except for certain insurance contracts and unlisted equity investments as explained below.

##### (c) Financial instruments in level 3

There were no transfers of financial assets between level 2 and level 3 fair value hierarchy classifications during the year.

### 3 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### 3.3 Fair value estimation (Continued)

##### (c) Financial instruments in level 3 (Continued)

Quantitative information about fair value measurements using significant unobservable inputs Level 3

Description	Fair value HK\$'000	Valuation technique	Unobservable input	Assumption	
Insurance for the Controlling Shareholder					
As at 31 December 2018	2,989	Discounted cash flow	Discount rate Death benefit Holding time	3.65% 80% of insurance fee Hold before 99 years old	
As at 31 December 2019	3,043	Discounted cash flow	Discount rate Death benefit Holding time	3.65% 80% of insurance fee Hold before 99 years old	
Unlisted equity investments					
As at 31 December 2018	17,119	Discounted cash flow	Net profit rate Discount rate	5.9%–12.4% 15.00%	
As at 31 December 2019	17,017	Discounted cash flow	Net profit rate Discount rate	6.2%–13.5% 15.00%	
					<b>Fair value through other comprehensive income HK\$'000</b>
Balance as at 1 January 2018 and 31 December 2018					17,119
Fair value change					236
Currency translation differences					(338)
Closing balance as at 31 December 2019					<b>17,017</b>

### 3 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### 3.3 Fair value estimation (Continued)

##### (c) Financial instruments in level 3 (Continued)

##### (i) Valuation inputs and relationships to fair value (FV)

The following table summarises the quantitative information about the significant unobservable inputs used in level 3 fair value measurements of equity investments at FVOCI. See (ii) for the valuation techniques adopted.

Description	Fair value at		Unobservable inputs*	Range of inputs (probability-weighted average)		Relationship of unobservable inputs to fair value
	31 December 2019 HK\$'000	31 December 2018 HK\$'000		2019	2018	
Unlisted equity investments	17,017	17,119	Discount rate for discounting estimated cash flows	14%–16%	14%–16%	Lower discount rate for discounting estimated cash flows (-1%) and higher net profit rate (+1%) would increase fair value by HK\$2,264,000; Higher discount rate for discounting estimated cash flows (+1%) and lower net profit rate (-1%) would decrease FV by HK\$2,064,060 (2018: Lower discount rate for discounting estimated cash flows (-1%) and higher net profit rate (+1%) would increase fair value by HK\$2,917,000; Higher discount rate for discounting estimated cash flow (+1%) and lower net profit rate (-1%) would decrease fair value by HK\$2,585,000.)
			Net profit rate	7.7%–9.7%	7.7%–9.7%	

\* There were no significant inter-relationships between unobservable inputs that materially affect fair values.

##### (ii) Valuation processes

The finance department of the Group includes a team that performs the valuations of non-property items required for financial reporting purposes, including level 3 fair values. This team reports directly to the chief financial officer (CFO) and the audit committee (AC). Discussions of valuation processes and results are held between the CFO, AC and the valuation team at least once every six months, in line with the Group's half-yearly reporting periods.

The main level 3 inputs used by the Group are derived and evaluated as follows:

- Discount rates for financial assets are determined using a capital asset pricing model to calculate a pre-tax rate that reflects current market assessments of the time value of money and the risk specific to the asset.
- Net profit rate for unlisted equity investments are estimated based on market information for similar types of companies.

## 4 CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

### 4.1 Critical accounting estimates and assumptions

The Group makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities within the next financial year are discussed below.

#### (a) Useful lives of property, plant and equipment

The Group's management determines the estimated useful lives of its property, plant and equipment and consequently the related depreciation charges. This estimate is based on the historical experience of the actual useful lives of property, plant and equipment of similar nature and functions. It could change significantly as a result of technical innovations and competitor actions in response to changes of the industry cycles of its products. Management will increase the depreciation charge where useful lives are less than previously estimated lives, or it will write off or write down technically obsolete or non-strategic assets that have been abandoned.

#### (b) Impairment of trade receivables

The loss allowances for trade receivables are based on assumptions about risk of default and expected loss rates. The Group uses judgement in making these assumptions and selecting the inputs to the impairment calculation, based on the Group's past history, existing market conditions as well as forward looking estimates at the end of each reporting period. Details of the key assumptions and inputs used are disclosed in the tables in Note 3.1(c).

#### (c) Allowance for inventories

In determining the amount of allowance required for obsolete and slow-moving inventories, the Group would evaluate ageing analysis of inventories and compare the carrying amount of inventories to their respective net realisable value. A considerable amount of judgment is required in determining such allowances. If conditions which have impact on the net realisable value of inventories deteriorate, additional allowances may be required.

## 4 CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS (CONTINUED)

### 4.1 Critical accounting estimates and assumptions (Continued)

#### (d) Income taxes and deferred taxation

Significant judgment is required in determining the provision for income tax. There are many transactions and calculations for which the ultimate determination is uncertain during the ordinary course of business. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the current and deferred income tax assets and liabilities in the period in which such determination is made.

Deferred tax assets relating to certain temporary differences and tax losses are recognised when management considers to be probable that future taxable profit will be available against which the temporary differences or tax losses can be recognised. The outcome of their actual recognition may be different

#### (e) Fair value of derivatives and other financial instruments

The fair value of financial instruments that are not traded in an active market is determined by using valuation techniques. The Group uses its judgment to select a variety of methods and make assumptions that are mainly based on market conditions existing at the end of each reporting period. The Group has used discounted cash flow analysis for various interest rate swap contracts, insurance contracts and equity investments that are not traded in active markets.

## 5 SEGMENT INFORMATION

The chief operating decision-maker has been identified as the executive directors of the Company. The executive directors review the Group's internal reporting in order to assess performance and allocate resources and have determined the operating segments based on the internal reports that are used to make strategic decisions. The executive directors considered the nature of the Group's business and determined that the Group's electric charging products can be categorised into six reportable segments as follows: (i) telecommunication, (ii) media and entertainment, (iii) electrical home appliances, (iv) lighting, (v) smart chargers and controllers, and (vi) others.

## 5 SEGMENT INFORMATION (CONTINUED)

(a) The following tables present information on revenue of the Group by geographical segment.

### Revenue from external customers

	2019 HK\$'000	2018 HK\$'000
PRC (excluding HK)	2,267,166	1,904,866
Europe	422,365	434,040
Asia (excluding PRC)	462,901	427,438
America	190,523	191,683
Africa	212,467	161,938
Others	80,869	82,487
	<b>3,636,291</b>	3,202,452

The revenue information above is based on the customers' delivery address.

Non-current assets, other than financial instruments and deferred income tax assets, by country:

	2019 HK\$'000	2018 HK\$'000
PRC (excluding HK)	486,382	406,633
Hungary	53,540	34,212
HK	17,544	9,924
Others	37	158
	<b>557,503</b>	450,927

## 5 SEGMENT INFORMATION (CONTINUED)

(b) The segment information for the reportable segments is set out as below:

	Telecommunication HK\$'000	Media and entertainment HK\$'000	Electrical home appliances HK\$'000	Lighting HK\$'000	Smart chargers and controllers HK\$'000	Others HK\$'000	Total HK\$'000
<b>31 December 2019</b>							
<b>Revenue</b>							
Revenue from external customers							
– At a point in time	1,141,308	305,843	262,822	460,062	1,358,636	107,620	3,636,291
Segment results	145,748	64,274	40,561	95,057	262,128	25,428	633,196
Other income							10,945
Other loss – net							(4,912)
Selling expenses							(148,062)
Administrative expenses							(266,285)
Finance expenses – net							(7,657)
Net impairment losses on financial assets							(305)
<b>Profit before income tax</b>							<b>216,920</b>
<b>31 December 2018</b>							
<b>Revenue</b>							
Revenue from external customers							
– At a point in time	1,146,393	371,569	255,329	315,611	1,058,193	55,357	3,202,452
Segment results	98,435	69,485	38,355	51,153	170,098	10,478	438,004
Other income							15,656
Other gains – net							1,940
Selling expenses							(140,459)
Administrative expenses							(228,367)
Finance expenses – net							(8,368)
Net impairment losses on financial assets							(10,512)
<b>Profit before income tax</b>							<b>67,894</b>

## 5 SEGMENT INFORMATION (CONTINUED)

(c) Information regarding the Group's revenue by nature:

	2019 HK\$'000	2018 HK\$'000
<b>Revenue</b>		
Sales of goods	<b>3,636,291</b>	3,202,452

(d) Information regarding the Group's revenue by nature:

Revenue of approximately HK\$652,140,000 (2018: HK\$689,754,000) are derived from a single external customer. These revenues are mainly attributable to the telecommunication segment (2018: telecommunication segment).

## 6 OTHER INCOME AND OTHER LOSSES – NET

(a) Other income

	2019 HK\$'000	2018 HK\$'000
Sales of scrap materials	<b>3,009</b>	5,687
Sales of raw materials, samples and molds	<b>1,840</b>	2,481
Others	<b>6,096</b>	7,488
	<b>10,945</b>	15,656

(b) Other (losses)/gains – net

	2019 HK\$'000	2018 HK\$'000
Fair value changes on derivative financial instruments	<b>(200)</b>	40
Fair value changes on financial assets at fair value through profit or loss	<b>54</b>	88
Fair value changes on investment properties (Note 15)	<b>1,100</b>	700
Net foreign exchange loss	<b>(11,559)</b>	(3,518)
Government grants	<b>9,887</b>	6,966
Loss on disposal of property, plant and equipment (Note 34(a))	<b>(259)</b>	(216)
Others	<b>(3,935)</b>	(2,120)
	<b>(4,912)</b>	1,940

## 7 EXPENSES BY NATURE

	2019 HK\$'000	2018 HK\$'000
Changes in inventories of finished goods and work in progress	(81,396)	(48,107)
Raw materials and consumables used	2,583,507	2,296,703
Employee benefit expenses ( <i>Note 8</i> )	499,374	505,686
Research and development expenses		
– Employee benefit expenses ( <i>Note 8</i> )	93,221	76,822
– Raw materials, consumables used and others	29,842	25,218
– Depreciation and amortisation	7,861	12,373
Depreciation, amortisation and impairment charges	77,120	68,021
Transportation and travelling expenses	32,882	29,930
Water and electricity expense	31,269	30,973
Commission expenses	23,623	20,832
Maintenance expenses	23,130	21,995
Operating lease payments ( <i>Note 14</i> )	16,086	14,197
Consultancy fee	12,881	11,470
Business tax and surcharge	11,243	9,093
Allowance for impairment of inventory ( <i>Note 19</i> )	9,107	4,918
Commercial insurance	7,634	7,724
Certificate and detection fees	7,392	9,037
Auditors' remuneration		
– Audit services	3,966	4,005
– Non-audit services	1,446	2,571
Entertainment expenses	5,058	7,580
Other taxes and levies	4,505	3,654
Communication expenses	3,154	2,934
Bank charges	2,902	3,622
Advertising expenses	2,878	3,234
Other expenses	8,757	8,789
<b>Total cost of sales, selling expenses and administrative expenses</b>	<b>3,417,442</b>	<b>3,133,274</b>

## 8 EMPLOYEE BENEFIT EXPENSE

	2019 HK\$'000	2018 HK\$'000
Wages and bonus	521,628	498,573
Pension costs – defined contribution plans (a)	32,170	30,869
Other social security costs	16,219	25,358
Others allowances and benefits	22,578	27,708
	<b>592,595</b>	582,508

### (a) Retirement benefits obligation

The Group has arranged for its Hong Kong employees to join the Mandatory Provident Fund Scheme, a defined contribution scheme managed by an independent trustee.

Employees in the Group's PRC subsidiaries are required to participate in a defined contribution retirement scheme administrated and operated by the local municipal government. The Group's PRC subsidiaries make contribution to the funds which are calculated as 10%–20% of the average employee salary as agreed by local municipal government to the scheme to fund the retirement benefits of the employees for the year.

The Group's contributions to the defined contribution retirement schemes are expensed as incurred.

The Group has no further payment obligations once the contributions have been paid.

### (b) Five highest paid individuals

The five individuals whose emoluments were the highest in the Group include 2 directors during the year ended 31 December 2019 (2018: 1), whose emoluments are reflected in the analysis presented in Note 40. The emoluments paid to the remaining 3 individuals during the year ended 31 December 2019 (2018: 4) are as follows:

	2019 HK\$'000	2018 HK\$'000
Wages, salaries, allowance and other benefits	5,109	10,432
Contributions to pension plans	42	44
	<b>5,151</b>	10,476

**8 EMPLOYEE BENEFIT EXPENSE (CONTINUED)****(b) Five highest paid individuals (Continued)**

The emoluments paid to the remaining individuals fell within the following bands:

	2019 HK\$'000	2018 HK\$'000
<b>Emolument bands</b>		
HK\$250,001–HK\$1,000,000	–	–
HK\$1,000,001–HK\$2,000,000	2	3
HK\$2,000,001–HK\$3,000,000	1	–
HK\$3,000,001–HK\$4,000,000	–	–
HK\$4,000,001–HK\$5,000,000	–	–
HK\$5,000,001–HK\$6,000,000	–	1

**9 FINANCE EXPENSES – NET**

	2019 HK\$'000	2018 HK\$'000
<b>Finance expenses:</b>		
Interest on bank borrowings	(8,205)	(8,956)
Interest expenses on lease liabilities ( <i>Note 14</i> )	(67)	–
	(8,272)	(8,956)
<b>Finance income:</b>		
Interest income	615	588
Finance expenses – net	(7,657)	(8,368)

**10 INCOME TAX EXPENSE**

	2019 HK\$'000	2018 HK\$'000
Current income tax		
– PRC corporate income tax (“CIT”)	26,474	2,303
– Hong Kong profits tax	10,689	7,553
Subtotal	37,163	9,856
Deferred income tax ( <i>Note 32</i> )	3,298	2,622
	40,461	12,478

## 10 INCOME TAX EXPENSE (CONTINUED)

### (a) Cayman Islands income tax

The Company is incorporated in the Cayman Islands as an exempted company with limited liability under the Companies Law of Cayman Islands and accordingly, is exempted from Cayman Islands income tax.

### (b) Hong Kong profits tax

Subsidiaries in Hong Kong are subject to 16.5% income tax rate before 2018. Under the current Hong Kong Inland Revenue Ordinance, from the year of assessment 2018/2019 onwards, the subsidiaries in Hong Kong are subject to profits tax at the rate of 8.25% on assessable profits up to HK\$2,000,000, and 16.5% on any part of assessable profits over HK\$2,000,000. The payments of dividends by these companies to their shareholders are not subject to any Hong Kong withholding tax.

### (c) PRC CIT

CIT is provided on the assessable income of entities within the Group incorporated in the PRC, calculated in accordance with the relevant regulations of the PRC after considering the available tax benefits.

Pursuant to the PRC Corporate Income Tax Law passed by the Tenth National People's Congress on 16 March 2007 (the "CIT Law"), the CIT rate for domestic and foreign enterprises has been unified at 25%, effective from 1 January 2008.

Ten Pao Electronic (Huizhou) Co., Ltd. ("Ten Pao Electronic (Huizhou)") was recognized as "New and High Technology Enterprises" and enjoys a preferential CIT rate of 15%. Its CIT rate for the year ended 31 December 2019 was 15% (2018: 15%).

### (d) PRC withholding income tax

According to the CIT Law, starting from 1 January 2008, a withholding income tax of 10% will be levied on the immediate holding companies outside the PRC when their PRC subsidiaries declare dividend out of profits earned after 1 January 2008. A lower 5% withholding income tax rate may be applied when the immediate holding companies of the PRC subsidiaries are established in Hong Kong and fulfil requirements under the tax treaty arrangements between the PRC and Hong Kong.

### (e) British Virgin Islands ("BVI") and Samoa income tax

No provision for income tax in BVI and Samoa has been made as the Group has no income assessable to income tax in BVI and Samoa during the year (2018: Nil).

### (f) Hungary corporate income tax

No provision for corporate income tax in Hungary has been made as the Group has no income assessable to corporate income tax in Hungary during the year (2018: Nil).

## 10 INCOME TAX EXPENSE (CONTINUED)

### (g) Taxation on the Group's profit

The taxation on the Group's profit before income tax differs from the theoretical amount that would arise using the main statutory tax rate applicable to profit of the Group as follows:

	2019 HK\$'000	2018 HK\$'000
Profit before income tax	216,920	67,894
Tax calculated at applicable corporate income tax rate of 25%	54,230	16,974
Effect of differences in tax rates	(4,507)	(2,601)
Preferential tax treatment of CIT	(10,327)	(5,241)
Withholding tax	6,876	3,124
Tax losses for which no deferred income tax asset was recognised	2,876	3,424
Utilisation of tax losses previously not recognised	(1,374)	(30)
Expenses not deductible for taxation purposes	4,744	7,580
Accelerated research and development deductible expenses	(11,805)	(10,457)
Income not subject to tax	(252)	(295)
	<b>40,461</b>	<b>12,478</b>

The effective corporate income tax rate was 19% for the year (2018: 18%). The increase in the effective corporate income tax rate of 2019 compared to 2018 was primarily due to the increase in the profits of its subsidiaries in the PRC.

## 11 EARNINGS PER SHARE

### (a) Basic earnings per share

Basic earnings per share is calculated by dividing the profit for the year by the weighted average number of ordinary shares in issue for the year.

	2019	2018
Profit attributable to owners of the Company (HK\$'000)	176,752	55,416
Weighted average number of shares issued (thousands)	1,000,456	1,000,456
Basic earnings per share (HK cents)	17.7	5.5

## 11 EARNINGS PER SHARE (CONTINUED)

### (b) Diluted earnings per share

Diluted earnings per share is calculated by adjusting the weighted average number of ordinary shares outstanding to assume conversion of all dilutive potential ordinary shares.

The Company has one category of dilutive potential ordinary shares: share options. The number of shares that would have been issued assuming the exercise of the share options less the number of shares that could have been issued at fair value (determined as the average market share price of the Company's shares) for the same amount of proceed are share issues for no consideration which causes dilution to earnings per share. Diluted earnings per share is the same as basic earnings per share due to the absence of dilutive ordinary shares at the year ended 31 December 2019. (For the year ended 31 December 2018, the outstanding share options did not have any material dilutive impact. Therefore, the diluted earnings per share of the Company approximated the basic earnings per share).

## 12 LAND USE RIGHTS

The Group's interests in land use rights represent prepaid operating lease payments for land which are held on leases in the PRC and freehold land in Hungary, the movement is analysed as follows:

	2019 HK\$'000	2018 HK\$'000
Opening net book amount as at 31 December 2018 as originally presented	9,936	10,547
Effects of the adoption of HKFRS 16 (Note 2)	(5,047)	–
Net book amount as at 1 January 2019	4,889	–
Exchange differences	(126)	(448)
Amortisation charges	–	(163)
Closing net book amount	4,763	9,936

## 12 LAND USE RIGHTS (CONTINUED)

	2019 HK\$'000	2018 HK\$'000
Cost	4,763	13,147
Accumulated amortisation	–	(3,211)
Net book amount	4,763	9,936

As at 31 December 2019, the Group's interests in land use rights represent freehold land in Hungary.

## 13 PROPERTY, PLANT AND EQUIPMENT

	Buildings HK\$'000	Plant and machineries HK\$'000	Furniture and fixtures HK\$'000	Motor vehicles HK\$'000	Electronic equipment HK\$'000	Construction in progress HK\$'000	Leasehold improvements HK\$'000	Total HK\$'000
Year ended 31 December 2018								
Opening net book amount	79,672	167,862	938	5,450	70,749	30,729	45,463	400,863
Currency translation differences	(3,801)	(6,666)	25	(173)	(2,937)	(1,360)	(2,316)	(17,228)
Additions	10,877	44,472	403	1,980	13,735	44,532	3,527	119,526
Disposals	–	(2,924)	(75)	–	(1,555)	–	–	(4,554)
Addition from construction in progress	1,228	11,878	19	–	7,563	(39,122)	18,434	–
Transfer to intangible assets	–	–	–	–	–	(284)	–	(284)
Depreciation	(5,664)	(42,614)	(508)	(1,061)	(13,382)	–	(15,364)	(78,593)
Closing net book amount	82,312	172,008	802	6,196	74,173	34,495	49,744	419,730
At 31 December 2018								
Cost	147,202	413,318	16,059	9,013	146,711	34,495	86,958	853,756
Accumulated depreciation	(64,890)	(240,904)	(15,257)	(2,817)	(72,326)	–	(37,214)	(433,408)
Impairment	–	(406)	–	–	(212)	–	–	(618)
Net book amount	82,312	172,008	802	6,196	74,173	34,495	49,744	419,730

### 13 PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

	Buildings HK\$'000	Plant and machineries HK\$'000	Furniture and fixtures HK\$'000	Motor vehicles HK\$'000	Electronic equipment HK\$'000	Construction in progress HK\$'000	Leasehold improvements HK\$'000	Total HK\$'000
Year ended 31 December 2019								
Opening net book amount	82,312	172,008	802	6,196	74,173	34,495	49,744	419,730
Currency translation differences	(1,849)	(1,826)	(29)	(227)	(1,257)	28,187	(1,132)	21,867
Additions	176	36,840	726	459	12,682	87,023	4,093	141,999
Disposals (Note 34)	(6)	(7,540)	357	520	(626)	-	-	(7,295)
Addition from construction in progress	1,606	48,779	63	150	17,954	(73,490)	4,938	-
Depreciation	(5,412)	(39,417)	(691)	(1,366)	(15,037)	-	(15,699)	(77,622)
Impairment Charge	-	(2,459)	-	(383)	(799)	-	-	(3,641)
Closing net book amount	76,827	206,385	1,228	5,349	87,090	76,215	41,944	495,038
At 31 December 2019								
Cost	145,653	453,674	16,215	9,142	165,115	76,215	93,942	959,956
Accumulated depreciation	(68,826)	(245,182)	(14,987)	(3,418)	(77,042)	-	(51,998)	(461,451)
Impairment	-	(2,107)	-	(375)	(983)	-	-	(3,467)
Net book amount	76,827	206,385	1,228	5,349	87,090	76,215	41,944	495,038

Depreciation charges were included in the following categories in the consolidated statement of profit or loss:

	2019 HK\$'000	2018 HK\$'000
Cost of sales	45,254	44,606
Selling expenses	9,903	10,027
Administration expenses	22,465	23,960
	77,622	78,593

## 14 LEASE

This note provides information for leases where the Group is a lessee.

### (a) Amounts recognised in the balance sheet

The consolidated balance sheet shows the following amounts relating to leases:

	31 December 2019 HK\$'000	31 December 2018 HK\$'000
<b>Right-of-use assets</b>		
Land use rights	4,781	–
Buildings	7,100	–
	<b>11,881</b>	–
<b>Lease liabilities</b>		
Current	1,319	–
Non-current	5,775	–
	<b>7,094</b>	–

The lease periods of land use rights are 50 years and are located in the PRC. As at 31 December 2019, the remaining lease periods of the Group's land use rights ranged from 17 to 33 years (2018: 18 to 34). Amortisation was included in administrative expenses.

The movement of right-of-use assets is analysed as follows:

	HK\$'000
<b>Opening net book amount as at 31 December 2018 (audited)</b>	–
Effects of the adoption of HKFRS 16 ( <i>Note 2</i> )	5,047
<b>Opening net book amount as at 1 January 2019 as restated</b>	5,047
Currency translation differences	(103)
Additions	7,975
Depreciation and amortisation	(1,038)
<b>Closing net book amount as at 31 December 2019</b>	<b>11,881</b>

**14 LEASE (CONTINUED)****(b) Amounts recognised in statement of profit and loss**

The consolidated statement of profit or loss shows the following amounts relating to leases:

	2019 HK\$'000	2018 HK\$'000
<b>Depreciation and amortisation charge of right-of-use assets</b>		
Land use rights	163	–
Buildings	875	–
	<b>1,038</b>	–
Interest expenses ( <i>Note 9</i> )	67	–
Expense relating to short-term leases (included in cost of sales, selling expenses and administrative expenses) ( <i>Note 7</i> )	16,086	–

**15 INVESTMENT PROPERTIES**

	2019 HK\$'000	2018 HK\$'000
At fair value		
Opening balance at 1 January	6,400	5,700
Net gains from fair value adjustment ( <i>Note 6</i> )	1,100	700
Closing balance at 31 December	<b>7,500</b>	6,400

## 15 INVESTMENT PROPERTIES (CONTINUED)

As at 31 December 2019, the Group had no unprovided contractual obligations for future repairs and maintenance (2018: Nil).

The valuation of the Group's investment properties was performed by the valuer, Dudley Surveyors (Hong Kong) Limited, to determine the fair value of the investment properties as at 31 December 2019 (2018: Jones Lang LaSalle Corporate Appraisal and Advisory Limited). The revaluation gains or losses are included in 'Other gains – net' in the consolidated statement of profit or loss. The following table analyses the investment properties carried at fair value, by valuation method.

Description	Office units – Hong Kong			Total HK\$'000
	Quoted prices in active markets for identical assets	Significant other observable inputs	Significant unobservable inputs	
	Level 1	Level 2	Level 3	
	HK\$'000	HK\$'000	HK\$'000	
Recurring fair value measurements method				
Investment properties:				
As at 31 December 2018	–	6,400	–	6,400
As at 31 December 2019	–	<b>7,500</b>	–	<b>7,500</b>

There were no transfers between Level 1, 2, and 3 during the year (2018: Nil).

As at 31 December 2019, the Group's bank borrowings were secured over investment properties with the carrying amounts of HK\$7,500,000 (2018: HK\$6,400,000)(Note 29(a)).

## 16 INTANGIBLE ASSETS

	Patents HK\$'000	Computer software HK\$'000	Trademarks HK\$'000	Total HK\$'000
<b>At 31 December 2018</b>				
Opening net book amount	–	6,497	–	6,497
Currency translation differences	–	(345)	–	(345)
Additions	–	2,277	–	2,277
Addition from construction in progress	–	284	–	284
Amortisation charge	–	(1,638)	–	(1,638)
<b>Closing net book amount</b>	–	7,075	–	7,075

<b>At 31 December 2018</b>				
Cost	2,054	23,355	371	25,780
Accumulated amortisation	(2,054)	(16,280)	(371)	(18,705)
<b>Net book amount</b>	–	7,075	–	7,075

	Patents HK\$'000	Computer software HK\$'000	Trademarks HK\$'000	Total HK\$'000
<b>At 31 December 2019</b>				
Opening net book amount	–	7,075	–	7,075
Currency translation differences	–	(155)	–	(155)
Additions	1,610	4,750	–	6,360
Amortisation charge	(966)	(1,714)	–	(2,680)
<b>Closing net book amount</b>	644	9,956	–	10,600
<b>At 31 December 2019</b>				
Cost	3,619	27,862	363	31,844
Accumulated amortisation	(2,975)	(17,906)	(363)	(21,244)
<b>Net book amount</b>	644	9,956	–	10,600

Amortisation was included in administrative expenses. No impairment charge was recognised during the year.

## 17 SUBSIDIARIES

The following is a list of the principal subsidiaries at 31 December 2019, all of which are limited liability companies:

Company name	Place of incorporation	Registered/Issued and paid-up capital	Equity interest held 2019	Principal activities/ Place of operation
<b>Directly owned:</b>				
Goldasia Group Limited	BVI	USD50,000/ USD1	100%	Investment holding/Hong Kong ("HK")
<b>Indirectly owned:</b>				
Ten Pao Precision Electronics Company Limited	HK	HK\$2,000,000/ HK\$1,000,000	100%	Investment holding/HK
Ten Pao Industrial Company Limited	HK	HK\$300,000/ HK\$300,000	100%	Investment holding/HK
Ten Pao International Limited	HK	HK\$5,000,000/ HK\$4,000,000	100%	Investment holding and trading of power supply devices and raw materials/HK
Huizhou Jinhu Industrial Development Co., Ltd.	PRC	RMB10,000,000/ RMB2,280,000	100%	Manufacture and trading of power supply devices/ PRC
Ten Pao Electronic Co., Ltd.	Samoa	US\$1,000,000/US\$1	100%	Investment holding/PRC
Ten Pao Electronic (Huizhou)	PRC	HK\$195,000,000/ HK\$195,000,000	100%	Manufacture and trading of power supply devices/ PRC
Ten Pao International Co., Ltd.	South Korea	KRW50,000,000/ KRW50,000,000	100%	Representative office/South Korea
Hanzhong Jinhu Precision Parts Company Limited	PRC	HK\$8,000,000/ HK\$8,000,000	100%	Manufacture and trading of power supply devices/ PRC

## 17 SUBSIDIARIES (CONTINUED)

Company name	Place of incorporation	Registered/Issued and paid-up capital	Equity interest held 2019	Principal activities/ Place of operation
Hanzhong Ten Pao Precision Parts Company Limited	PRC	HK\$12,000,000/ HK\$12,000,000	100%	Manufacture and trading of power supply devices/ PRC
Ten Pao Electronics Hungary Kft.	Hungary	EUR€2,500,000/ EUR€2,500,000	100%	Manufacture and trading of power supply devices/ Hungary
Shenzhen MODO Innovation Technology Co., Ltd.	PRC	RMB3,000,000/ RMB3,000,000	100%	Trading of audio devices and power supply devices/PRC
Dazhou Ten Pao Innovation Technology Co.,Ltd.*	PRC	HK10,000,000/ HK\$200,000	100%	Manufacture and trading of power supply devices/ PRC
Dazhou Ten Pao Jin Hu Electronic Co., Ltd.*	PRC	RMB10,000,000/ RMB9,000,000	100%	Manufacture and trading of power supply devices/ PRC
Ten Pao Chuanneng Technology (Beijing) Co.,Ltd.*	PRC	RMB10,000,000/ RMB710,000	70%	Trading of substation cabinet and power supply devices/PRC
Sky Harvest Investment Limited.*	HK	HK\$10,000/ HK\$10,000	100%	Investment holding/HK
Sky Intelligent Investment Limited.*	HK	HK\$10,000/ HK\$10,000	100%	Investment holding/HK

\* Incorporated during the year



## 19 INVENTORIES

	2019 HK\$'000	2018 HK\$'000
Raw materials	216,092	204,802
Work in progress	64,580	61,766
Finished goods	329,066	250,484
	609,738	517,052
Less: allowance for impairment	(35,356)	(26,999)
	574,382	490,053

The movements of allowance for impairment are analysed as follows:

	2019 HK\$'000	2018 HK\$'000
At 1 January	26,999	23,342
Currency translation difference	(750)	(1,261)
Allowance for impairment of inventory	9,107	4,918
At 31 December	35,356	26,999

The cost of inventories included in cost of sales during the year ended 31 December 2019 was HK\$2,991,851,000 (2018: HK\$2,756,480,000).

## 20 FINANCIAL ASSETS AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME

Equity investments at FVOCI comprise the following individual investments:

	2019 HK\$'000	2018 HK\$'000
<b>Non-current assets</b>		
<i>Unlisted equity investments</i>		
GCteq Wireless	5,741	5,706
EOLOCK Co.	11,276	11,413
	17,017	17,119

## 20 FINANCIAL ASSETS AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME (CONTINUED)

Movement of FVOCI is analysed as follows:

	2019 HK\$'000	2018 HK\$'000
<b>At beginning of year</b>	<b>17,119</b>	–
Additions	–	17,119
Fair value change	<b>236</b>	–
Currency translation differences	<b>(338)</b>	–
<b>At end of year</b>	<b>17,017</b>	17,119

Information about the methods and assumptions used in determining fair value is provided in Note 3.3.

## 21 TRADE AND OTHER RECEIVABLES

	2019 HK\$'000	2018 HK\$'000
Trade receivables	<b>838,549</b>	635,572
Less: allowance for impairment of trade receivables	<b>(15,186)</b>	(15,207)
Trade receivables, net	<b>823,363</b>	620,365
Bills receivable	<b>4,064</b>	132
Prepayments	<b>13,976</b>	17,588
Deposits	<b>10,933</b>	14,739
Advances to employees	<b>922</b>	301
Value added tax allowance	–	9,155
Others	<b>14,256</b>	6,225
	<b>867,514</b>	668,505

**21 TRADE AND OTHER RECEIVABLES (CONTINUED)**

(a) The carrying amounts of the trade receivables are denominated in the following currencies:

	2019 HK\$'000	2018 HK\$'000
USD	366,580	318,431
RMB	381,033	218,087
HK\$	90,934	97,672
Others	2	1,382
	<b>838,549</b>	635,572

(b) The credit period granted to customers is generally between 30 and 90 days based on invoices date. The ageing analysis of the trade receivables from the date of sales is as follows:

	2019 HK\$'000	2018 HK\$'000
Less than 3 months	778,366	583,367
More than 3 months but not exceeding 1 year	46,981	39,896
More than 1 year	13,202	12,309
	<b>838,549</b>	635,572

The Group's sales are made to various customers. While there is concentration of credit risk within a few major customers, these customers are reputable with good track record.

**(c) Allowance for impairment of trade receivables**

The Group applies the HKFRS 9 simplified approach to measuring expected credit losses which uses a lifetime expected loss allowance for all trade receivables. Note 3.1(c)(ii) provides for details about the calculation of the allowance.

The loss allowance decreased by HK\$21,000 to HK\$15,186,000 for trade receivables during the current reporting period.

**(d) Fair value of trade receivables and other receivables**

Due to the short-term nature of the current receivables, their carrying amount is considered to be the same as their fair value.

## 21 TRADE AND OTHER RECEIVABLES (CONTINUED)

### (e) Risk exposure

As at 31 December 2019, the Group's maximum exposure to credit risk of trade and other receivables was the carrying values of each class of receivables mentioned above.

As at 31 December 2019, the Group's bank borrowings were secured over trade and other receivables with the carrying amounts of HK\$305,302,000 (2018: HK\$192,829,000) (Note 29).

## 22 CASH AND CASH EQUIVALENTS

	2019 HK\$'000	2018 HK\$'000
Cash and bank balances	<b>158,031</b>	193,797

The carrying amounts of cash and cash equivalents approximate to their fair values and represent maximum exposure to credit risk at year end.

Cash and cash equivalents are denominated in the following currencies:

	2019 HK\$'000	2018 HK\$'000
RMB	<b>63,309</b>	75,197
USD	<b>59,016</b>	73,534
HK\$	<b>33,704</b>	39,995
Others	<b>2,002</b>	5,071
	<b>158,031</b>	193,797

Cash and cash equivalents including the following for the purpose of the statement of cash flows:

	2019 HK\$'000	2018 HK\$'000
Cash and cash equivalents	<b>158,031</b>	193,797

## 23 DERIVATIVE FINANCIAL INSTRUMENTS

	2019 HK\$'000	2018 HK\$'000
Derivative financial assets – Non-current	–	47
Derivative financial liabilities – Non-current	153	–

	Amount HK\$'000	Notional amount HK\$'000
<b>As at 31 December 2019</b>		
Derivative financial liabilities – Non-current		
<b>Types of contracts</b>		
Interest rate swap contracts	153	52,533

<b>As at 31 December 2018</b>		
Derivative financial assets – Non-current		
<b>Types of contracts</b>		
Interest rate swap contracts	47	20,366

Changes in fair values of derivative financial instruments are recorded in 'Other (losses)/gains – net' in the consolidated statement of profit or loss.

## 24 FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS

	2019 HK\$'000	2018 HK\$'000
Fair value of insurance contract for a member of key management	3,043	2,989

Changes in fair value of financial assets at fair value through profit or loss are recorded in 'Other (losses)/gains – net' in the statement of profit or loss (Note 6).

The fair value of the insurance is based on the unobservable inputs (Note 3.3(c)).

As at 31 December 2019, the Group's bank borrowings were secured over financial assets at fair value through profit or loss with the carrying amounts of HK\$3,043,000 (2018: HK\$2,989,000) (Note 29(a)).

## 25 RESTRICTED BANK DEPOSITS

As at 31 December 2019, bank deposits amounting to HK\$13,058,000 (2018: HK\$10,871,000) are deposits held by the bank in a segregated account as security for borrowings from the bank (Note 29(a)).

As at 31 December 2019, the weighted average interest rates were 3.46% (2018: 2.39%).

## 26 SHARE CAPITAL AND SHARE PREMIUM

Ordinary shares, issued and fully paid:

	Number of Shares	Share capital HK\$000	Share premium HK\$000	Total HK\$000
At 1 January 2018, 31 December 2018 and 31 December 2019	1,000,456,000	10,005	125,788	135,793

## 27 SHARE-BASED PAYMENTS

On 15 September 2016, options over 19,348,000 shares were granted to directors of the Company and eligible participants under the share option scheme adopted by the written resolutions of the shareholders of the Company on 23 November 2015 at the exercise price of HK\$1.31 per ordinary share with no vesting condition. The exercise price of the granted options was equal to the market price of the shares on the date of the grant. The options are exercisable within three years from the grant date. The Group has no legal or constructive obligation to repurchase or settle the options in cash.

Movements in the number of share options outstanding and their related weighted average exercise prices are as follows:

	2019		2018	
	Exercise price in HKD per share option	Number of share Options (thousands)	Exercise price in HKD per share option	Number of share Options (thousands)
At 1 January	1.31	18,168	1.31	18,644
Granted	-	-	-	-
Forfeited	-	-	-	-
Exercised	-	-	-	-
Lapsed	-	(18,168)	-	(476)
At 31 December	1.31	0	1.31	18,168

The 18,168,000 share options outstanding at the beginning of the year expired on 14 September 2019 at the exercise price of HK\$1.31 per ordinary share.

## 28 OTHER RESERVES

Other reserves comprise statutory reserves, capital reserves, exchange reserves and share-based compensation reserves of the Group.

	Statutory reserves HK\$'000	Capital reserves HK\$'000	Exchange reserves HK\$'000	Share options reserves HK\$'000	Financial assets at FVOCI reserves HK\$'000	Total HK\$'000
At 1 January 2018	27,003	338	13,130	5,468	-	45,939
Transfer to statutory reserves	4,974	-	-	-	-	4,974
Currency translation differences	-	-	(35,022)	-	-	(35,022)
At 31 December 2018	31,977	338	(21,892)	5,468	-	15,891

	Statutory reserves HK\$'000	Capital reserves HK\$'000	Exchange reserves HK\$'000	Share options reserves HK\$'000	Financial assets at FVOCI reserves HK\$'000	Total HK\$'000
At 1 January 2019	31,977	338	(21,892)	5,468	-	15,891
Transfer to statutory reserves	36,570	-	-	-	-	36,570
Fair value change of FVOCI	-	-	-	-	236	236
Currency translation differences	-	-	(15,417)	-	-	(15,417)
At 31 December 2019	68,547	338	(37,309)	5,468	236	37,280

### (a) Statutory reserves

In accordance with relevant laws and regulations of the PRC, the PRC subsidiaries of the Group are required to make appropriation of not less than 10% of its net income after taxes to reserves. Further appropriation is optional when the accumulated statutory reserve is 50% or more of its registered capital. The statutory reserves can be used to offset accumulated losses of the PRC subsidiaries upon the approval of their respective boards of directors.

## 29 BORROWING

	2019 HK\$'000	2018 HK\$'000
<b>Non-current</b>		
Bank borrowings		
– secured (a)	98,716	115,081
Less: current portion of non-current borrowings	(57,136)	(55,391)
	<b>41,580</b>	59,690
<b>Current</b>		
Bank borrowings		
– secured (a)	63,091	79,933
– unsecured	–	12,583
Total short-term bank borrowings	<b>63,091</b>	92,516
Current portion of non-current borrowings	<b>57,136</b>	55,391
	<b>120,227</b>	147,907
<b>Total borrowings</b>	<b>161,807</b>	207,597

- (a) As at 31 December 2019, bank borrowings amounting to HK\$161,807,000 (2018: HK\$195,014,000) are secured over the following assets:

	2019 HK\$'000	2018 HK\$'000
Restricted bank deposits ( <i>Note 25</i> )	13,058	10,871
Financial assets at fair value through profit or loss		
– non current ( <i>Note 24</i> )	3,043	2,989
Investment properties ( <i>Note 15</i> )	7,500	6,400
Trade and other receivables ( <i>Note 21(e)</i> )	305,302	192,829
	<b>328,903</b>	213,089

**29 BORROWINGS (CONTINUED)**

- (b) The carrying amounts of the borrowings at 31 December 2019 and 2018, respectively, are denominated in the following currencies:

	2019 HK\$'000	2018 HK\$'000
HK\$	114,885	179,326
RMB	31,034	–
USD	15,888	28,271
	<b>161,807</b>	207,597

- (c) The exposure of the borrowings to interest-rate changes and the contractual repricing dates at the balance sheet dates are as follows:

	2019 HK\$'000	2018 HK\$'000
Borrowings at floating rates		
6 months or less	32,741	27,695
6–12 months	24,395	27,696
1–5 years	41,580	59,690
Borrowings at fixed rates	63,091	92,516
	<b>161,807</b>	207,597

- (d) The borrowings are repayable as follows:

	2019 HK\$'000	2018 HK\$'000
Within 1 year	120,227	147,907
Between 1 and 2 years	30,360	41,843
Between 2 and 5 years	11,220	17,847
	<b>161,807</b>	207,597

## 29 BORROWINGS (CONTINUED)

(e) The effective interest rates at the balance sheet dates are as follows:

	2019	2018
Bank borrowings denominated in:		
HK\$	3.62%	3.75%
USD	3.42%	4.01%
RMB	4.79%	4.84%

(f) The carrying amounts and fair value of non-current borrowings are as follows:

	2019 HK\$'000	2018 HK\$'000
Carrying amounts	41,580	59,690
Fair value (level 2)	38,459	54,757
Weighted average discount rate used for fair value (%)	3.50%	3.75%

## 30 DEFERRED GOVERNMENT GRANTS

	2019 HK\$'000	2018 HK\$'000
Opening net book amount	9,390	9,909
Receipt of grants	24,170	648
Credited to statement of profit or loss	(6,023)	(714)
Currency translation differences	(312)	(453)
Closing net book amount	27,225	9,390

The amount represented the subsidies granted by the local government authority in the PRC relating to the construction and upgrading solar photovoltaic equipment and intelligent automated production line amounted to RMB14,251,000 (equivalent to HK\$16,027,000) and the local government authorities in Hungary relating to the establishment of plant, purchasing equipment and upgrading production lines amounted EUR 933,000 (equivalent to HK\$8,143,000) in 2019.

The deferred government grants will be amortised to other gains from the point at which the relevant assets are ready for use on a straight-line basis over the related assets' useful lives.

**31 TRADE AND OTHER PAYABLES**

	2019 HK\$'000	2018 HK\$'000
Trade payables	1,011,732	792,672
Notes payable	7,391	1,248
Wages and staff welfare benefits payable	155,380	128,085
Accrual for expenses and other payables	40,949	36,657
Other taxes payable	–	13,126
	<b>1,215,452</b>	<b>971,788</b>

(a) The Group's trade payables are denominated in the following currencies:

	2019 HK\$'000	2018 HK\$'000
RMB	566,270	415,286
HK\$	256,649	239,134
USD	187,441	133,578
Others	1,014	4,674
	<b>1,011,732</b>	<b>792,672</b>

The carrying amounts of accrued expenses and other payables were primarily denominated in RMB.

(b) The ageing analysis of trade payables based on invoices date is as follows:

	2019 HK\$'000	2018 HK\$'000
Less than 3 months	760,195	572,064
More than 3 months but not exceeding 1 year	251,537	220,605
More than 1 year	–	3
	<b>1,011,732</b>	<b>792,672</b>

(c) The fair values of trade and other payables approximated their carrying amounts as at 31 December 2019 and 2018.

### 32 DEFERRED INCOME TAX

The analysis of deferred tax assets and liabilities is as follows:

	2019 HK\$'000	2018 HK\$'000
Deferred income tax assets:		
– to be recovered after 12 months	22,517	19,383
Deferred income tax liabilities:		
– to be settled after 12 months	(59,726)	(54,128)

The movements in deferred income tax assets and liabilities are as follows:

Deferred income tax assets	Provisions HK\$'000	Unrealized gross margin HK\$'000	Total HK\$'000
As at 1 January 2018	18,460	1,252	19,712
Recognised in the profit or loss	(437)	939	502
Currency translation differences	(831)	–	(831)
As at 31 December 2018	17,192	2,191	19,383
As at 1 January 2019	17,192	2,191	19,383
Recognised in the profit or loss	3,470	108	3,578
Currency translation differences	(444)	–	(444)
As at 31 December 2019	20,218	2,299	22,517

**32 DEFERRED INCOME TAX (CONTINUED)**

<b>Deferred income tax liabilities</b>	<b>Withholding income tax</b> HK\$'000
At 1 January 2018	53,589
Recognised in the profit or loss	3,124
Currency translation differences	(2,585)
At 31 December 2018	54,128
At 1 January 2019	<b>54,128</b>
Recognised in the profit or loss	<b>6,876</b>
Recognised in the other comprehensive income	<b>42</b>
Currency translation differences	<b>(1,320)</b>
At 31 December 2019	<b>59,726</b>

Deferred income tax assets are recognised for tax losses carry-forward to the extent that the realisation of the related tax benefits through the future taxable profits is probable.

As at 31 December 2019, the Group did not recognise deferred income tax asset of HK\$2,876,000 (2018: HK\$3,424,000) in respect of the tax losses amounting to HK\$15,869,000 (2018: HK\$14,094,000), as their recoverability is uncertain.

### 32 DEFERRED INCOME TAX (CONTINUED)

As of 31 December 2019, the Group had tax loss carryforwards of HK\$24,393,000 (2018: HK\$15,601,000) which can be carried forward to offset future taxable income. The net operating tax loss carryforwards, excluding HK Company and Korea Company, will begin to expire as follows:

	2019 HK\$	2018 HK\$
2021	3,023,000	3,023,000
2022	3,226,000	3,226,000
2023	3,857,000	9,352,000
2024	14,287,000	–
	<b>24,393,000</b>	15,601,000

### 33 DIVIDENDS

	2019 HK\$'000	2018 HK\$'000
Interim dividend paid per ordinary share: HK 2.5 cents (2018: Nil)	25,011	–
Proposed final dividend per ordinary share: HK 2.8 cents (2018: HK 1.5 cents)	28,013	15,007
Proposed special final dividend per ordinary share: Nil (2018: HK 1.0 cent)	–	10,005
	<b>53,024</b>	25,012

The dividends paid in 2019 and 2018 were HK\$50,023,000 and HK\$25,011,000 respectively.

A proposed final dividend in respect of the year ended 31 December 2019 of HK 2.8 cents per ordinary share, amounting to HK\$28,013,000, is to be proposed at the annual general meeting of the Company held on 29 May 2020.

**34 NOTES TO CONSOLIDATED STATEMENT OF CASH FLOW****(a)** Reconciliation of profit before income tax to cash generated from operations:

	2019 HK\$'000	2018 HK\$'000
Profit before income tax	216,920	67,894
Adjustments for:		
Interest expenses ( <i>Note 9</i> )	8,272	8,956
Depreciation of property, plant and equipment ( <i>Note 13</i> )	77,622	78,593
Impairment of property, plant and equipment ( <i>Note 13</i> )	3,641	–
Amortisation of land use right	–	163
Amortisation of intangible assets ( <i>Note 16</i> )	2,680	1,638
Depreciation of right-of-use assets ( <i>Note 14</i> )	875	–
Amortisation of right-of-use assets ( <i>Note 14</i> )	163	–
Loss on disposal of property, plant and equipment ( <i>Note 6</i> )	259	216
Fair value changes on derivative financial instruments ( <i>Note 6</i> )	200	(40)
Fair value changes on financial assets at fair value through profit or loss ( <i>Note 6</i> )	(54)	(88)
Allowance for impairment of inventory ( <i>Note 19</i> )	9,107	4,918
Allowance for of trade receivables ( <i>Note 3.1(c)</i> )	305	10,512
Fair value changes on investment properties ( <i>Note 15</i> )	(1,100)	(700)
Deferred government grant credited to profit and loss ( <i>Note 30</i> )	(6,023)	(714)
Changes in working capital:		
Inventories	(92,686)	(93,886)
Trade and other receivables	(236,250)	118,182
Due from related parties	(224)	96
Trade and other payables	256,763	(29,495)
Due to related parties	9,362	(2,765)
Cash generated from operations	249,832	163,480

**34 NOTES TO CONSOLIDATED STATEMENT OF CASH FLOW (CONTINUED)**

(b) In the consolidated statement of cash flow, proceeds from disposals of property, plant and equipment comprise:

	2019 HK\$'000	2018 HK\$'000
Net book amount		
Other disposals ( <i>Note 13</i> )	7,295	4,554
Loss on disposal ( <i>Note 6</i> )	(259)	(216)
Proceeds from disposal	7,036	4,338

**(c) Non-cash financing transactions**

The Group had no non-cash financing transactions during the year (2018: Nil).

**(d) Net liabilities reconciliation**

This section sets out an analysis of net liabilities and the movements in net liabilities for the year presented.

	2019	2018
Cash and cash equivalents	158,031	193,797
Borrowings – repayable within one year	(120,227)	(147,907)
Borrowings – repayable after one year	(41,580)	(59,690)
Lease liabilities	(7,094)	–
Net liabilities	(10,870)	(13,800)
Cash	158,031	193,797
Gross debt – fixed interest rates	(70,185)	(92,516)
Gross debt – variable interest rates	(98,716)	(115,081)
Net liabilities	(10,870)	(13,800)

**34 NOTES TO CONSOLIDATED STATEMENT OF CASH FLOW (CONTINUED)****(d) Net liabilities reconciliation (Continued)**

Net assets	Other assets	Liabilities from financing activities			Total
	Cash	Lease	Borrow due within 1 year	Borrow due after 1 year	
<b>As at 1 January 2018</b>	180,786	–	(119,904)	(67,900)	(7,018)
Cash flows	16,599	–	(29,003)	8,210	(4,194)
Foreign exchange adjustments	(3,588)	–	1,000	–	(2,588)
<b>As at 31 December 2018</b>	193,797	–	(147,907)	(59,690)	(13,800)
Cash flows	(34,121)	813	27,612	18,099	12,403
Acquisition – lease	–	(7,907)	–	–	(7,907)
Foreign exchange adjustments	(1,645)	–	68	11	(1,566)
<b>As at 31 December 2019</b>	<b>158,031</b>	<b>(7,094)</b>	<b>(120,227)</b>	<b>(41,580)</b>	<b>(10,870)</b>

**35 CONTINGENT LIABILITIES**

As at 31 December 2019, the Group had no significant contingent liabilities (2018: Nil).

**36 COMMITMENTS****(a) Operating lease commitments**

The Group leases premises under non-cancellable operating lease agreements.

The Group had future aggregate minimum lease payments under non-cancellable operating leases as follows:

	2019 HK\$'000	2018 HK\$'000
Not later than one year	10,888	7,026
Later than one year and not later than five years	–	55
	<b>10,888</b>	<b>7,081</b>

**(b) Capital commitments**

	2019 HK\$'000	2018 HK\$'000
In respect of the acquisitions of property, plant and equipment, contracted but not provided for	71,241	11,397

### 37 RELATED PARTY TRANSACTIONS

#### (a) Names and relationship

The following companies and individuals were related parties of the Group that had transactions or balances with the Group during the year:

Name of the related party	Relationship with the Group
Huizhou Xinyang Cables Co., Limited ("Huizhou Xinyang")	An entity controlled by a relative of the Controlling Shareholder
Huizhou Golden Ocean Wire Co., Limited ("Huizhou Golden Ocean Wire")*	An entity controlled by a relative of the Controlling Shareholder
Huizhou Tiannengyuan Charging Technology Co., Ltd. ("Tiannengyuan Charging")	An entity controlled by the Controlling Shareholder
Golden Ocean Copper Manufacture Company Limited	An entity controlled by the Controlling Shareholder
Huizhou Tiannengyuan Technology Co., Ltd. ("Tiannengyuan Technology")	An entity controlled by the Controlling Shareholder
Golden Lake (HK) Company Limited ("Golden Lake (HK)")	An entity controlled by the Controlling Shareholder
Sky Fortune Enterprise Limited ("Sky Fortune")	An entity controlled by the Controlling Shareholder

\* Huizhou Golden Ocean Magnet Wire Factory ("Huizhou Golden Ocean") changed its company name to Huizhou Golden Ocean Wire Co., Limited ("Huizhou Golden Ocean Wire") in 2019.

#### (b) Transactions with related parties during the year

##### (i) Purchases of goods and services

	2019 HK\$'000	2018 HK\$'000
<b>Purchase of goods</b>		
Golden Ocean Copper Manufacture Company Limited	62,693	69,265
Huizhou Xinyang	28	4,463
	<b>62,721</b>	<b>73,728</b>

Goods and services are bought from entities controlled by the Controlling Shareholder on normal commercial terms and conditions.

**37 RELATED PARTY TRANSACTIONS (CONTINUED)****(b) Transactions with related parties during the year (Continued)****(ii) Operating lease expenses**

	2019 HK\$'000	2018 HK\$'000
Tiannengyuan Charging	4,443	4,069
Huizhou Golden Ocean Wire	2,603	–
Huizhou Golden Ocean	–	2,007
Sky Fortune	624	540
Golden Lake (HK)	154	180
	<b>7,824</b>	<b>6,796</b>

The amounts represented rental expenses for land and buildings for factory and office purposes in accordance with the lease agreements.

**(iii) Key management personnel compensation**

The compensation paid or payable to key management personnel for employee services are shown below:

	2019 HK\$'000	2018 HK\$'000
Wages, salaries and bonuses	38,476	27,449
Pension costs – defined contribution plans	157	143
	<b>38,633</b>	<b>27,592</b>

**37 RELATED PARTY TRANSACTIONS (CONTINUED)****(c) Balances due from related parties**

	2019		2018	
	Maximum balance outstanding during the year HK\$'000	HK\$'000	Maximum balance outstanding during the year HK\$'000	HK\$'000
Tiannengyuan Charging	1,172	1,172	1,067	1,027
Huizhou Golden Ocean	–	–	424	29
Sky Fortune	104	104	90	10
Golden Lake (HK)	44	44	30	30
	<b>1,320</b>	<b>1,320</b>	1,555	1,096

The balances due from related parties were mainly denominated in RMB. They were unsecured, interest-free, trading in nature and repayable on demand. Their fair values approximate their carrying amounts at 31 December 2019.

**(d) Balances due to related parties**

	2019 HK\$'000	2018 HK\$'000
Golden Ocean Copper Manufacture Company Limited	21,932	11,659
Huizhou Xinyang	–	1,143
Huizhou Golden Ocean Wire	232	–
	<b>22,164</b>	12,802

The balances due to related parties were mainly denominated in RMB. They were unsecured and interest-free. These balances were trading in nature and due within 3 months. Their fair values approximate their carrying amounts at each of the year end date.

### 38 SUBSEQUENT EVENTS

After the outbreak of Coronavirus Disease 2019 (“COVID-19 outbreak”) in early 2020, a series of precautionary and control measures have been and continued to be implemented across the country. The Group will pay close attention to the development of the COVID-19 outbreak and evaluate its impact on the financial position and operation results of the Group. As at the date on which this set of financial statements were authorised for issue, the Group was not aware of any material adverse effects on the financial statements as a result of the COVID-19 outbreak.

### 39 BALANCE SHEET AND RESERVE MOVEMENT OF THE COMPANY

#### Balance sheet of the Company

	Note	As at 31 December	
		2019 HK\$'000	2018 HK\$'000
<b>Assets</b>			
<b>Non-current assets</b>			
Investments in subsidiaries		383,279	383,279
Deposits		8,000	8,000
<b>Current assets</b>			
Cash and cash equivalents		290	945
<b>Total assets</b>		<b>391,569</b>	392,224
<b>Equity and liabilities</b>			
<b>Equity attributable to owners of the company</b>			
Share capital		10,005	10,005
Share premium	(a)	489,188	489,188
Share option reserve		5,468	5,468
Accumulated losses	(a)	(175,182)	(125,697)
<b>Total equity</b>		<b>329,473</b>	378,964
<b>Liabilities</b>			
<b>Current liabilities</b>			
Other payables		62,096	13,260
<b>Total liabilities</b>		<b>62,096</b>	13,260
<b>Total equity and liabilities</b>		<b>391,569</b>	392,224

**39 BALANCE SHEET AND RESERVE MOVEMENT OF THE COMPANY (CONTINUED)***Note (a)***Reserve movement of the Company**

	Accumulated losses HK\$'000	Share premium HK\$'000
At 1 January 2019	(125,697)	489,188
Profit for the year	538	–
Dividends payment	(50,023)	–
<b>At 31 December 2019</b>	<b>(175,182)</b>	<b>489,188</b>
At 1 January 2018	(134,635)	489,188
Profit for the year	33,949	–
Dividends payment	(25,011)	–
<b>At 31 December 2018</b>	<b>(125,697)</b>	<b>489,188</b>

## 40 BENEFITS AND INTERESTS OF DIRECTORS

### (a) Directors' and chief executive's emoluments

The remuneration of every director and the chief executive is set out below:

For the year ended 31 December 2019:

Name of Directors	Fees HK\$'000	Salary HK\$'000	Discretionary bonus HK\$'000	Housing allowance HK\$'000	Estimated money value of other benefits HK\$'000	Remunerations paid or receivable in respect of accepting office as director HK\$'000	Emoluments paid or receivable in respect of director's other services in connection with Employer's contribution to a retirement benefit scheme HK\$'000	Emoluments paid or receivable in respect of director's other services in connection with the management of the affairs of its subsidiary undertaking HK\$'000	Share options HK\$'000	Total HK\$'000
Mr. Hung Kwong Yee	-	5,430	5,139	-	-	-	18	-	-	10,587
Ms. Yang Bingbing	-	2,423	250	-	16	-	6	-	-	2,695
Mr. Hung Sui Tak	-	1,067	325	-	-	-	18	-	-	1,410
<b>Independent Non-executive Directors</b>										
Mr. Lam Cheung Chuen	-	300	-	-	-	-	-	-	-	300
Mr. Chu Yat Pang Terry	-	300	-	-	-	-	-	-	-	300
Mr. Lee Kwan Hung	-	300	-	-	-	-	-	-	-	300
	-	9,880	5,714	-	16	-	42	-	-	15,652

Note:

- (i) Mr. Hung Kwong Yee is also the chief executive officer.
- (ii) Ms. Yang Bingbing appointed as the executive director of the Company since July 2019.

## 40 BENEFITS AND INTERESTS OF DIRECTORS (CONTINUED)

### (a) Directors' and chief executive's emoluments (Continued)

The remuneration of every director and the chief executive is set out below (Continued):

For the year ended 31 December 2018:

Name of Directors	Fees HK\$'000	Salary HK\$'000	Discretionary bonus HK\$'000	Housing allowance HK\$'000	Estimated money value of other benefits HK\$'000	Remunerations paid or receivable in respect of accepting office as director HK\$'000	Employer's contribution to a retirement benefit scheme HK\$'000	Emoluments paid or receivable in respect of director's other services in connection with the management of the affairs of the company or its subsidiary undertaking	Share options HK\$'000	Total HK\$'000
								HK\$'000		
<b>Executive Directors</b>										
Mr. Hung Kwong Yee	-	5,300	2,000	-	-	-	18	-	-	7,318
Mr. Hong Guangdai	-	958	-	-	7	-	17	-	-	982
Mr. Hung Sui Tak	-	1,129	150	-	-	-	18	-	-	1,297
<b>Independent Non-executive Directors</b>										
Mr. Lam Cheung Chuen	-	240	-	-	-	-	-	-	-	240
Mr. Chu Yat Pang Terry	-	240	-	-	-	-	-	-	-	240
Mr. Lee Kwan Hung	-	240	-	-	-	-	-	-	-	240
	-	8,107	2,150	-	7	-	53	-	-	10,317

Note:

- (i) Mr. Hung Kwong Yee is also the chief executive officer.
  - (ii) Mr. Hong Guangdai retired as an executive director of the Company with effect from 25 May 2018.
- (b) No directors' retirement benefits, directors' termination benefits, consideration provided to third parties for making available directors' services and loans, quasi-loans or other dealing in favour of directors, controlled bodies corporate by and connected entities with such directors, subsisted at the end of the year or at any time during the year.
- (c) **Directors' material interests in transactions, arrangements or contracts**  
 Saved as disclosed in Note 37, there was no significant transactions, arrangements and contracts in relation to the Group's business to which the Company was a party and in which a director of the Company had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year.

## FIVE-YEAR FINANCIAL SUMMARY

A summary of the results and of the assets and liabilities of the Company for the last five financial years, as extracted from the published audited financial statements and the Prospectus, is set out below.

Results	Year ended 31 December				2019 HK\$'000
	2015 HK\$'000	2016 HK\$'000	2017 HK\$'000	2018 HK\$'000	
Revenue	2,255,954	2,583,404	3,007,015	3,202,452	<b>3,636,291</b>
Profit before income tax	151,422	262,215	200,924	67,894	<b>216,920</b>
Income tax expense	(23,821)	(68,146)	(43,349)	(12,478)	<b>(40,461)</b>
Profit for the year attributable to owners of the Company	127,601	194,069	157,575	55,416	<b>176,459</b>
Assets, Liabilities and Equity					
Total assets	1,326,303	1,534,265	1,879,715	1,854,787	<b>2,214,385</b>
Total liabilities	1,000,925	1,080,383	1,287,366	1,271,452	<b>1,519,795</b>
Total equity	325,378	453,882	592,349	583,335	<b>694,590</b>